

**TO: Councillor: Arnold Woolley  
(Chairman)**

Councillors: Carol Ellis, Dennis Hutchinson, Nancy  
Matthews, Neville Phillips OBE, Tony Sharps, Nigel  
Steele-Mortimer, Helen Yale

Your Ref /  
Eich Cyf

Our Ref / Ein Cyf GC

Date / Dyddiad 16/12/2009

Ask for / Gofynner am Graham Connah

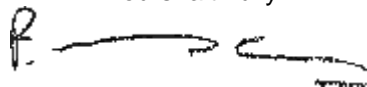
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Dear Sir / Madam,

A meeting of the **EXECUTIVE** will be held in the **CLWYD COMMITTEE ROOM, COUNTY HALL, MOLD** on **TUESDAY, 22 DECEMBER 2009** at **09:30** to consider the following items.

Yours faithfully



Assistant Director (Democratic Services)

### **AGENDA**

1. **APOLOGIES**

2. **DECLARATIONS OF INTEREST**

TO CONSIDER THE FOLLOWING REPORTS

### **STRATEGIC REPORTS**

3. **FINAL LOCAL GOVERNMENT SETTLEMENT 2010/11 AND BUDGET 2010/11**

Report of the Head of Finance and Chief Executive - Portfolio of the Leader and Executive Member for Finance and Asset Management

4. **CAPITAL PROGRAMME 2010/11 TO 2013/14**

Report of the Head of Finance and Chief Executive and Director of Community Services and Director of Environment and Director of Lifelong Learning - Portfolio of the Leader and Executive Member for Finance and Asset Management

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## FLINTSHIRE COUNTY COUNCIL

AGENDA ITEM NUMBER: 3

**REPORT TO:**        **EXECUTIVE**  
**DATE :**             **22 DECEMBER 2009**  
**REPORT BY:**      **HEAD OF FINANCE AND CHIEF EXECUTIVE**  
**SUBJECT :**         **FINAL LOCAL GOVERNMENT SETTLEMENT 2010/11 AND**  
                              **BUDGET 2010/11**

### **1.00 PURPOSE OF REPORT**

- 1.01 To advise Members of the Final Local Government Settlement 2010/11 at the all Wales and Flintshire levels.
- 1.02 To present the initial budget proposals for the 2010/11 Budget.

### **2.00 BACKGROUND**

- 2.01 A report was presented to Executive on 27th October 2009 which set out details of the Provisional Welsh Local Government Settlement 2010/11 and the timetable for developing the Council's budget proposals for 2010/11.
- 2.02 A copy of the Council's response to the Assembly on the Provisional Welsh Local Government Settlement was sent to all Members on 19th November 2009.
- 2.03 Meetings have been scheduled between 18th and 21st January 2010 to enable the Overview & Scrutiny Committees to consider the budget proposals. Each committee will receive a presentation from the appropriate Director(s).
- 2.04 Final budget proposals for 2010/11, including any comments from Overview & Scrutiny, will be considered by the Executive on 16th February 2010, from where a recommendation will be made to County Council. The budget will be debated at Council on 2nd March 2010 and the Council Tax set at the same meeting.

### **3.00 FINAL LOCAL GOVERNMENT SETTLEMENT 2010/11**

- 3.01 The Final Welsh Local Government Settlement was received on 8th December 2009. This included details of the final Standard Spending Assessment (SSA), Aggregate External Finance (AEF) and Improvement Agreement Grant. In addition Flintshire will receive a number of specific grants, but final details are still awaited.

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Date: 16/12/2009

### **Aggregate External Finance (AEF)**

- 3.02 Across Wales, the overall increase in AEF, which comprises Revenue Support Grant (RSG) and National Non-Domestic Rates (NNDR), for 2010/11 over 2009/10 is 2.1% after adjusting for transfers into and out of the settlement (2.0% at the provisional stage).
- 3.03 The Assembly has retained a 'floor funding' arrangement for 2010/11, which will ensure that all authorities receive a minimum increase in AEF of 1.0%, as supported by Flintshire during the national consultation. The authorities which will benefit from this arrangement are Anglesey and Powys.
- 3.04 Flintshire's increase in AEF is 1.9% (1.8% at the provisional stage) after adjusting for transfers.
- 3.05 The final AEF for Flintshire provides an additional £5.203m over 2009/10 bringing total AEF to £187.212m (£186.989m at the provisional stage).
- 3.06 The final settlement did not highlight any new responsibilities over and above the Learner Travel Measure notified at the provisional stage - £2.843m at the all Wales level of which Flintshire will receive £0.118m.
- 3.07 An additional transfer into the settlement was highlighted in the final settlement. Flintshire's allocation of the Mental Health Carers Grant, £4.0m at the all Wales level, is £0.169m. In addition the overall value of the Fairer Charging transfer, notified in the provisional settlement, has been recalculated based on the value of claims submitted for the first six months of the current year. The value at the all Wales level has increased by £0.568m whilst Flintshire's allocation has reduced by £0.034m to £0.697m. This will have a neutral effect on Council finances.
- 3.08 In addition to the transfer out relating to sea fisheries, highlighted at the provisional stage, the funding to meet local authorities' liabilities for court fees in child care proceedings has transferred out at the final stage, £0.103m for Flintshire, £2.568m at the all Wales level. Future funding arrangements will be finalised as part of the Ministry of Justice response to the Plowden Review.
- Appendix 4 provides detail of the confirmed transfers in and out.
- 3.09 As with the 2009/10 settlement, it is not clear what provision has been made to meet pay and price pressures. However, the settlement is net of an assumed efficiency saving of 1.6% deducted at national source.

### **Standard Spending Assessment (SSA)**

- 3.10 Flintshire's calculated SSA, based on the sum of the AEF and assumed Council Tax Yield, has increased by 2.8%, after transfers, to £241.147m (£241.053m at the provisional stage). The increase across Wales is 2.9%.

Flintshire's local taxation policy, as outlined in paragraph 4.11, will impact on the overall spending level set for the Council, which will therefore differ from the calculated SSA (as per paragraph 5.07).

### **Council Tax Level**

- 3.11 The Council Tax Yield (the total to be collected from Council Tax assuming spend at SSA) included in the final settlement is £53.935m (£54.064m at the provisional stage), an increase of 5.9%.

Further details on the Council's proposed Council Tax increase are included in paragraphs 4.11 and 5.05 of this report.

### **Unhypothecated Revenue Funding**

- 3.12 In addition to the AEF described in paragraph 3.04, Flintshire will also receive additional unhypothecated funding in the form of Improvement Agreement Grant, £1.482m.
- 3.13 However, it is important to note that whilst the value of the Improvement Agreement Grant has been published, payment will be based on performance against agreed Improvement Agreements and despite positive achievement against targets set thus far, it cannot be assumed that the grant will be awarded in full.

### **Specific Grants**

- 3.14 The specific grant information contained in the final settlement is indicative only and subject to change.

### **General Capital Funding**

- 3.15 Across Wales, general capital funding is £217.433m (no change from the provisional stage). Capital funding is unhypothecated, £54.037m will be paid as a capital grant, £162.116m as support for borrowing and £1.280m as support for HRA borrowing.
- 3.16 For Flintshire, general capital funding at the final stage is £10.364m compared to £10.345m in 2009/10. This is divided into general capital grant of £2.591m (£2.586m in 2009/10) and £7.773m support for borrowing (£7.759m in 2009/10).

- 3.17 In addition to general capital funding there will be specific capital grants of £358.5m across Wales. Details of specific capital grants for Flintshire are awaited.

#### **4.00 BUDGET PROCESS**

##### **Context**

- 4.01 The 2010/11 proposals have been set within the context of the Medium Term Financial Strategy (MTFS), which is based on a corporate and strategic approach.
- 4.02 The pressures identified during the 2009/10 budget process as a result of the economic climate will continue to adversely affect the financial position of the Council in 2010/11. This, coupled with the projected 2009/10 in-year overspend, the significant service pressures being faced by the Council, in particular Out of County Placements, and indications that the Council will face significant funding shortfalls in future years, has led to a realistic, considered and prudent approach.
- 4.03 Whilst the budget proposals look forward to 2011/12 and 2012/13, the full year effects of the proposed pressures and efficiencies for 2010/11 are indicative only due to the uncertainty surrounding future funding levels.
- 4.04 SOLACE (Society of Local Authority Chief Executives) Wales has undertaken work on assessing the impact of future funding levels in Wales on local government, modelling various scenarios based on variable assumptions. In applying a combination of the SOLACE and locally determined assumptions to the Council's base budget position it is projected that Flintshire could face a potential funding gap in the region of £6.0m to £8.0m in each of the years 2011/12, 2012/13 and 2013/14. This national project is recognised and supported by the Welsh Assembly Government and Welsh Local Government Association (WLGA).

It is therefore essential that 2010/11 is seen as a critical term during which to plan for the difficult years ahead, with planning scheduled to start in February 2010, allowing 14 months lead-in time in which to develop a programme of challenging organisational and financial review encompassing:

- Internal organisational re-design
  - Alternative service delivery models including local/regional collaboration
  - Existing and future use of Council assets
- 4.05 Work is already underway reconfiguring service delivery as we progress the service reviews identified under Phase II of our Organisational Re-design Programme. A progress update on these reviews was presented to Executive on 8th December 2009.

- 4.06 The Council is also progressing its programmes of efficiency ensuring that organisational efficiency is a continuous discipline and not an annual budget setting process. The 2009/10 budget contained a number of specific efficiencies and an unspecified £1.0m efficiency target. The efficiencies to meet the £1.0m were identified and agreed by Executive in April 2009. Progress against the achievement of all efficiencies will be included in the General Fund Revenue Budget Monitoring 2009/10 (Month 7) report, included on the agenda for Executive on 5th January 2010.

### **Assumptions**

- 4.07 Locally determined pressures and efficiencies have emanated from the departmental service plans produced in June of this year and have been the subject of consideration by Directors, Corporate Heads of Service and Executive Members in order to formulate the budget proposals.
- 4.08 As in previous years a £0.025m de-minimus level has been applied to all potential pressures.
- 4.09 Front line services have been protected and the practice of only proposing additional posts which are considered service critical has continued, with 5 additional FTEs proposed. The Council will explore all opportunities to redeploy in the first instance for all new posts.
- 4.10 The budget proposals incorporate those items already committed in previous budget rounds including the implementation of a 'stepped' increase in home care charges.
- 4.11 The Council's local taxation policy, agreed at Executive on 5th August 2008 as one of the core principles underpinning the Council's MTFs, assumes that the increase in the Band D Council Tax Rate will be in the 3.0% to 3.5% range. The proposed increase for 2010/11 of 3.3%, as detailed in paragraph 5.05, has been set within these agreed parameters.
- 4.12 The budget proposals assume that the base level of unearmarked reserves will be maintained at 2% of turnover. An additional £0.207m has been set aside as the required 'top-up' in 2010/11.
- 4.13 Due to the uncertainty of future funding levels the budget proposals assume that the majority of the non-recurring pressures will be accommodated from within the base budget provision, as opposed to utilising the Contingency Reserve, thus preserving the reserve for the proposed use previously set.
- 4.14 The Contingency Reserve was set aside to specifically meet:
- The costs of organisational re-design and modernisation of services
  - Invest to Save initiatives

- Additional costs on ringfenced and/or volatile budgets

4.15 As in previous years there is a full audit trail of all pressures and efficiencies.

## **5.00 TOTAL REVENUE BUDGET AND BUDGET REQUIREMENT**

### **Proposed Budget**

- 5.01 The current budget proposals include a number of items still under consideration, which will be consulted on further over the coming months and with Overview & Scrutiny at the meetings scheduled in January. Appendix 1 provides additional detail.
- 5.02 At this stage there is a projected budget shortfall of £0.386m, which will be addressed as the items still under consideration are worked through.
- 5.03 Details of the current budget proposals are summarised below. Appendices 2 to 10 provide detail behind the figures. Sections 5.04 - 5.21 below set out further details and assumptions made.

Appendices 11 and 12 provide additional narrative on the pressures and efficiencies.

		<b>£m</b>
<b><u>Funding</u></b>		
Revenue Support Grant		144.976
National Non Domestic Rates		42.236
Council Tax		53.196
Budget Requirement		<u>240.408</u>
 <b><u>Unhypothecated Grants</u></b>		
Improvement Agreement Grant		1.482
Specific Grants (Estimated)	Appendix 10	35.763
Planned Use of Contingency Reserve		0.352
<b>Total</b>		<b><u>278.005</u></b>
 <b><u>Expenditure</u></b>		
Total Budget 2009/10		271.195
Previous Year's Growth / Items Dropping out	Appendix 2	(1.548)
Pay & Price Inflation	Appendix 3	2.948
Transfers into Settlement	Appendix 4	1.542
Transfers out of Settlement	Appendix 4	(0.130)
Pressures - Ongoing	Appendix 5	8.264
Pressures - Funded from Contingency Reserve	Appendix 6	0.352
Efficiencies	Appendix 8	(6.111)
Less Specific Grants 2009/10	Appendix 10	(33.884)
Plus Specific Grants 2010/11	Appendix 10	35.763
<b>Total</b>		<b><u>278.391</u></b>
 <b>Shortfall</b>		 <b>0.386</b>

### **Details of The Budget Build Up**

#### **Resources**

- 5.04 Total resources of £278.005m include funding from RSG, NNDR, Council Tax, unhypothecated grants, specific grants and the use of the Contingency Reserve of £0.352m.
- 5.05 The amount to be raised from Council Tax assumes an increase in the Band D Council Rate of 3.3% (excluding Police and Town/Community Councils' precepts) and a 99% collection rate. This equates to an increase of £28.08 on 2009/10 and a Band D Rate of £878.86.



- 5.06 A 3.3% increase is within the range set by the Council's local taxation policy which assumes an annual increase of between 3.0% and 3.5%. This proposed increase is higher than the current Consumer Price Index (CPI) which was 1.5% in October 2009. However, CPI is based on retail and other consumables. The cost pressures in the public service cannot be calculated by using CPI. Price inflation is only one aspect of cost pressures on the Council.

The Council Tax system in Wales contains nine property bands ranging from Band A to Band I. In order to ensure consistency between councils when reporting Council Tax information it is agreed practice that all related information is expressed in terms of Band D equivalents.

- 5.07 A 3.3% increase in the Band D Rate results in a Budget Requirement of £240.408m.

As the Council's proposed increase in the Band D rate differs from that assumed by the Assembly when calculating Flintshire's SSA, the budget requirement is £0.739m below SSA.

- 5.08 The amount of Improvement Agreement Grant, £1.482m, has been advised by the Assembly, subject to the conditions outlined in paragraph 3.13.
- 5.09 The specific grants figure of £35.763m is provisional, with the Assembly yet to advise of the 2010/11 level for a number of grants. Expenditure levels will be managed within the final figures announced by the Assembly. Appendix 10 details the information received from the Assembly to date.

### **Expenditure**

- 5.10 Inflation of £2.948m is shown in detail in Appendix 3. Pay inflation of £2.485m has been included which represents a provision for a 1% increase for non-teacher pay and a 2.3% increase for teacher pay as per the current three year agreement - 2010/11 being the final year.

All pay inflation, including that for non-teacher based school staff, will be held centrally and only allocated at the point the pay increase is awarded.

Should the non-teacher pay award be settled in excess of the assumed 1.0% increase, the additional money required will be funded centrally from the Contingency Reserve. Conversely, if the settlement is less than estimated, the difference will be returned to the centre.

- 5.11 Price inflation, £0.861m, has generally been included at 1.0%. However, given the latest published rates - Consumer Price Index 1.5% and Retail Price Index -0.8% October 2009 - consideration is being given to reducing this price inflation allocation to zero, with the exception of education and

commissioned care related expenditure and the fire levy, where a 1.0% allocation would be maintained.

- 5.12 In addition to the standard level of inflation outlined above, central non-standard inflation of £0.259m has been included as detailed in Appendix 3 to reflect those items for which inflation is anticipated to be at higher levels. This sum will be held centrally until it is demonstrated that there is a requirement for the funding to be released. This will be reported in budget monitoring during the year.
- 5.13 Inflation of 2% amounting to £0.657m has been assumed on the yield from existing fees and charges except where a case has been made to increase by a higher amount. Such instances are as shown in Appendix 8a.

The above figures exclude inflation on specific grant income and related expenditure as the specific grant figures are indicative only at this stage. Inflation will be applied when the figures are confirmed by the Assembly but this will be cost neutral to the Council.

- 5.14 The settlement included a number of transfers in and out as outlined in paragraphs 3.07 and 3.08 of this report, and detailed in Appendix 4. It is recommended that these be 'passported' to the service concerned at the levels contained within the settlement.
- 5.15 Appendix 5 a-d sets out the recurring and non-recurring pressures as a result of the considerations to date, subject to further consultation. The pressures, which total £8.264m, are proposed to be funded from the base budget provision.
- 5.16 These pressures have been categorised as follows:
- a) Economic Impact
  - b) Budget Flaws
  - c) Invest to Save Initiatives
  - d) Pressures

- 5.17 It is important to note that these pressures do not represent service enhancements but merely providing services on an 'as is' basis. The budget flaws have arisen over a number of years either due to previous budget decisions or because service levels have increased without compensatory financial change.

- 5.18 In addition, the budget process has identified a number of time limited pressures, totalling £0.352m, which meet the criteria set for the use of the Contingency Reserve. It is therefore proposed that these pressures, as outlined in Appendix 6, are funded from the Contingency Reserve.

- 5.19 Given current funding levels it has been accepted that not all pressures can proceed and therefore pressures totalling £1.100m have been classified as Not Recommended, and are detailed in Appendix 7.

A full risk analysis of not incorporating these pressures into the budget proposals will be presented at the Overview & Scrutiny meetings in January.

Appendix 7 also includes details of efficiencies which, following further consideration, are no longer recommended for inclusion in the proposals.

- 5.20 Appendix 8 a-b sets out the efficiencies totalling £6.111m, proposed for inclusion in the budget, following consultation with Executive Members, Directors and Corporate Heads of Service, and subject to further consultation.

A number of the efficiencies have been allocated to Corporate Services but will be reallocated to Directorates once the values have been confirmed, e.g. utility savings as a result of good housekeeping measures.

- 5.21 The budget process has also highlighted a number of pressures and efficiencies which will have no impact on the Council until 2011/12. Indicative figures have been calculated as detailed in Appendix 9.

- 5.22 Full details of the total budget will be included in the 2010/11 Budget Book which will be made available early in the new financial year.

## **6.00 EARMARKED AND UNEARMARKED RESERVES**

- 6.01 Under the Local Authority Accounting Panel (LAAP) Bulletin 55, the level and utilisation of all reserves must be determined formally by the Council, informed by the advice and judgement of the Finance Director.

- 6.02 Total Revenue Reserves comprise both General Fund and Specific Reserves, as reported annually in the Statement of Accounts. General Fund Reserves include Unearmarked and Earmarked Reserves.

- 6.03 The value of the Council's total reserves as at 1st April 2009 was £31.386m as outlined below:

	<b>£m</b>	
Base Level of Unearmarked Reserves	5.269	
Contingency Reserve	2.146	
<b>Sub-Total</b>	<b>7.415</b>	
Service Balances	5.079	
Corporate Balances	12.742	
Schools' Balances	2.503	Note 1
Other Specific Reserves	3.647	
<b>Total</b>	<b>31.386</b>	
<i>Check</i>		

Note 1 - Total comprises schools' delegated balances (£2.100m) plus contingency funding held centrally (£0.403m).

### **General Fund Unearmarked Reserves**

#### **Base Level of Unearmarked Reserves**

- 6.04 During the 2007/08 budget setting process, the Council committed to achieving a base level of reserves of 2% of turnover. As the Council's budget inflates year on year there is a requirement to 'top-up' the reserve in order to maintain a balance of 2%.
- 6.05 The base level of reserves as at 1st April 2009 was £5.269m. An additional £0.207m is required to maintain the balance at 2% of turnover. It is recommended that this sum is funded as a non-recurring pressure within the base budget provision in 2010/11. This will bring the total of the base level reserves to £5.476m.

#### **Contingency Reserve**

- 6.06 The 2008/09 budget report established that the Contingency Reserve be delegated to the Executive to meet pressures as outlined in paragraph 4.14 of this report.
- 6.07 When the 2009/10 budget was set the Contingency Reserve was estimated to be £0.865m at 31st March 2009. As a result of the net underspend reported in the final outturn for 2008/09 the actual amount in the Contingency Reserve at the year end was £2.146m.

- 6.08 The current estimated balance as at 31st March 2010 is £0.718m. This takes account of in-year approvals of 0.218m, estimated commitments of £0.888m to cover the costs of achieving the efficiencies now incorporated in the 2010/11 budget proposals from Phase II of Organisational Re-design and the projected in-year overspend of £0.322m.
- 6.09 The projected overspend assumes the currently projected worst case scenario that all non-ringfenced overspends cannot be contained within Directorate's overall budgets and are therefore met corporately. If the current overspends were to be contained within Directorate's budgets, the position would be improved by £1.230m.
- 6.10 Additional analysis will be provided in the General Fund Revenue Budget Monitoring 2009/10 (Month 7) report, included on the agenda for Executive on 5th January 2010.

Whilst the base level of reserves is a known sum which is set aside in reserves, the level of Contingency reserve is based on the current estimate and is subject to change at the end of the financial year.

### **General Fund Earmarked Reserves**

- 6.11 General Fund Earmarked Reserves include service balances, corporate balances and schools' balances.

### **Service Balances**

- 6.12 Service balances are made up of those balances held by departments which Executive has agreed can be carried forward. The estimated opening and closing balances for 2010/11 are as follows:

	<b>Estimated Balance 01.04.10 £m</b>	<b>Estimated Balance 31.03.11 £m</b>
Community Services	0.265	0.047
Environment	-	-
Lifelong Learning	0.033	0.033
Corporate Services	0.204	0.018
<b>Total</b>	<b><u>0.502</u></b>	<b><u>0.098</u></b>

- 6.13 Corporate Balances are held to meet commitments which fall in future years on specific items of expenditure as follows:

	<b>Estimated Balance 01.04.10 £m</b>	<b>Estimated Balance 31.03.11 £m</b>
Employee Safety Measures	0.019	0.010
Equal Pay / Single Status	16.883	Note 1
<b>Total</b>	<b><u>16.902</u></b>	<b><u>0.010</u></b>

Note 1 - The use of this balance is subject to the outcomes of the new phase of work on a Single Status agreement. The Council has already agreed a policy that this balance will be deployed on the costs of such an agreement.

### **Schools' Delegated Balances**

- 6.14 The level of schools' delegated balances is determined by the decisions of individual schools. Schools are responsible for managing their own finances. The level of reserves held by an individual school will depend on a number of factors, including the timing of receipt of income and of payments, the level of contingency fund that the school governing body considers is appropriate and the particular plans each school has for expenditure.

The level of schools' delegated balances at 31st March 2009 was £2.1m which equates to £93 per pupil. This compares to an average amount per pupil across Wales of £164, with the highest being £345 per pupil. It is anticipated that the level of balances at 31st March 2010 will be in the region of £2.279m, but this will depend on decisions made by schools, as described above.

### **Specific Reserves**

- 6.15 In addition to General Fund Reserves, the Council also holds Specific Reserves. These are set out below showing their purpose and the estimated opening and closing balances for 2010/11. The Head of Finance is satisfied that the level of these reserves is appropriate.

	<b>Estimated Balance 01.04.10 £m</b>	<b>Estimated Balance 31.03.11 £m</b>
Waste Disposal To meet future waste disposal costs falling to the Council	0.719	0.369
Milk Quotas Reserve for transactions with outgoing or incoming agricultural estate tenants	0.063	0.068
Building Control Cumulative surplus on Building Control activities	0.105	0.050
Flintshire Business Services Residual Flintshire Enterprise Ltd reserve	0.147	0.073
Third Party Insurance Claims To finance insurance claims between working deductible (first £5k) and excess imposed	0.080	0.070
Flintshire Insurance To finance insurance claims between working deductible (first £5k) and the excess imposed	1.300	1.400
Clwyd County Council To cover the run-off of insurance claims relating to Clwyd County Council	0.025	-
Benefits Equalisation To equalise subsidy received in year due to fluctuations from backdating/overpayments etc	0.205	0.205
<b>Total</b>	<b><u>2.644</u></b>	<b><u>2.235</u></b>

## **7.00 EDUCATION BUDGET**

- 7.01 The Council's proposed Education budget, (Net Revenue Expenditure), which includes delegated and non-delegated sums together with the Youth Service, positively continues the current practice of efficiency savings included in the settlement not being 'passported' to schools.

- 7.02 However, there are a number of corporate and Directorate specific initiatives being proposed which will result in efficiencies. These include transport rationalisation, £0.225m, and proposed energy efficiency measures, £0.350m. In addition, as in previous years, the Education budget has been amended to reflect demographic change, £0.235m.
- 7.03 The net increase in Net Revenue Expenditure (NRE) is 2.4% and is after incorporating additional funding of £0.571m for investment in curriculum enrichment, as proposed by the Education Funding Task & Finish Group and endorsed by the School Budget Forum.
- 7.04 The projected total NRE represents spend at 95.9% of the Education Indicator Based Assessment (IBA) compared to 96.3% in 2009/10, as reported in the Section 52 return to the Assembly. However, it is pertinent to note that the IBA, which is based on total education spend and not school spend, is not a formal target. It is an indicative spending level based upon historical spending patterns and average need across Wales and takes no account of implementing efficiency measures within schools. Further, the classification of IBA spend is open to interpretation by councils, for example including certain recharges. Therefore, inter-authority comparisons are questionable and of limited value.
- 7.05 This is highlighted by the fact that when submitting financial returns to the Assembly not all authorities comply with recommended accounting standards. When submitting the Section 52 return, Flintshire complies with the accounting standard for pension fund contributions. If the Council did not comply with this standard, and therefore included the full costs for the year in the return, the NRE would have been £2.8m higher in 2009/10.
- 7.06 It is also worth noting that the IBA figure calculated by the Assembly assumes that the additional funding included in previous settlements for Single Status has been allocated to service areas. This is not the case in Flintshire, the funding is currently held centrally pending the outcomes of Single Status, at which point the central balance will be allocated to service areas and the Education budget will settle accordingly.
- 7.07 It is therefore considered that the proposed Education budget, in the context of the settlement received from the Assembly, the economic difficulties facing the Council and the overall proposed budget for Flintshire, is reasonable.

## **8.00 CONSULTATION**

- 8.01 Meetings of the Overview and Scrutiny Committees have been scheduled between 18th and 21st January 2010 to consider the budget proposals.



8.02 The comments of the School Budget Forum to be held on 14th January will be reported to Executive on 16th February 2010.

8.03 Consultation with business ratepayers, as required under the Local Government Finance Act 1992, was carried out between 28th October and 27th November 2009. No comments were received.

8.04 A presentation to the Flintshire Joint Trade Union Committee on the budget proposals is being scheduled for 11th February 2010.

## **9.00 RECOMMENDATIONS**

9.01 Members are asked to note:

1. The content of the Final Local Government Settlement 2010/11.
2. The budget proposals and items under consideration pending further consultation.
3. The arrangements in place for consultation on the budget proposals.

## **10.00 FINANCIAL IMPLICATIONS**

10.01 As set out in the report.

## **11.00 ANTI-POVERTY IMPACT**

11.01 Individual growth and efficiency items may have specific anti-poverty impacts.

## **12.00 ENVIRONMENTAL IMPACT**

12.01 Individual growth and efficiency items may have specific environmental impacts.

## **13.00 EQUALITIES IMPACT**

13.01 Individual growth and efficiency items may have specific equalities impacts.

## **14.00 PERSONNEL IMPLICATIONS**

14.01 Individual growth and efficiency items may have specific personnel implications.

## **15.00 CONSULTATION REQUIRED**

15.01 Overview & Scrutiny, Business Ratepayers, School Budget Forum, Trade Unions, Executive Members, Directors and Corporate Heads of Service.

## **16.00 CONSULTATION UNDERTAKEN**

16.01 Overview & Scrutiny, Business Ratepayers, School Budget Forum, Trade Unions, Executive Members, Directors and Corporate Heads of Service.

## **17.00 APPENDICES**

- 17.01 Appendix 1 - Items Under Consideration
- Appendix 2 - Previous Years' Growth / Items Dropping Out
- Appendix 3 - Inflation
- Appendix 4 - Transfer Into / Out Of Settlement
- Appendix 5 - Pressures
- Appendix 6 - Pressures - Funded from Contingency Reserve
- Appendix 7 - Pressures & Efficiencies - Not Recommended
- Appendix 8 - Efficiencies
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- Appendix 10 - Specific Grants
- Appendix 11 - Pressures - Additional Narrative
- Appendix 12 - Efficiencies - Additional Narrative

## **LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985** **BACKGROUND DOCUMENTS**

Final Local Government Revenue & Capital Settlements 2010/11  
2010/11 Budget Working Papers

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**Budget 2010/11  
General Fund - Revenue**

**Items Under Consideration**

**Specific**

- Review of Price Inflation
- Debt Rescheduling / Repayment
- Review of Out of County Placements Pressure

**General**

- Tactical Budget Management Initiatives
- Establishment and Other Controls
- Further Efficiencies

**Budget 2010/11****General Fund - Revenue****Previous Years' Growth / Items Dropping Out**

	£m	£m
<b><u>APPROVED 2008/09 BUDGET</u></b>		
<b><u>Community Services</u></b>		
Match Funding for Specialist Debt Advice Officer	(0.030)	
Additional School Leavers - Learning Disability	0.415	
	<u>0.385</u>	
<b><u>Environment</u></b>		
Landfill Tax Increase	0.432	
Flintshire Business Services	(0.024)	
	<u>0.408</u>	
		<b>0.793</b>
<b><u>APPROVED 2009/10 BUDGET</u></b>		
<b><u>Community Services</u></b>		
OT Service Response	0.016	
Children's Duty Team - Unmet Needs	0.020	
Corporate Parenting - LSCB Support	0.003	
Additional School Leavers - Physical/Sensory Impairment	0.037	
Additional School Leavers - Learning Disability	0.094	
Supporting People Grant Shortfall - Social Services	0.200	
	<u>0.370</u>	
<b><u>Environment</u></b>		
Unitary/Local Development Plan	(0.190)	
Loss of WAG Funding - Deeside Shuttle	0.160	
Depot Rationalisation	(0.038)	
Transport Functions - Centralisation	(0.060)	
Additional Agricultural Rent Income	(0.004)	
	<u>(0.132)</u>	
<b><u>Lifelong Learning</u></b>		
Speech and Language Therapy	0.010	
Extension of Lease - Saltney Library	(0.015)	
Campus Manager	0.010	
Leisure Income	(0.095)	
Youth Service Restructure	(0.010)	
Special Needs School Transport	(0.100)	
School Transport Routeing	(0.125)	
	<u>(0.325)</u>	
<b><u>Corporate Financing</u></b>		
Xchangewales	0.028	
Xchangewales	(0.028)	
	<u>0.000</u>	
		<b>(0.087)</b>

	£m	£m
<b><u>ONE-OFF PRESSURES DROPPING OUT</u></b>		
<b><u>Community Services</u></b>		
Housing Ballot Costs	<b>(0.250)</b>	
<b><u>Environment</u></b>		
Public Inquiry Costs	(0.120)	
Consultancy Work - Marketing & Feasibility	(0.063)	
Decriminalised Parking	(0.075)	
New Rating of Property Legislation (NNDR)	(0.230)	
Adoption of Manor Park Estate Road	(0.050)	
Terrig House - Rent Shortfall	(0.036)	
Waste Disposal - Out of County Haulage	<u>(0.536)</u>	
	<b>(1.110)</b>	
<b><u>Lifelong Learning</u></b>		
Additional School Funding	(0.418)	
Mobile Classrooms	(0.190)	
Out of County Placements	<u>(0.091)</u>	
	<b>(0.699)</b>	
<b><u>Corporate Financing</u></b>		
Trade Union Facilities Agreement	(0.038)	
Base Level Reserves - 'Top-up' to 2% of Turnover	<u>(0.157)</u>	
	<b>(0.195)</b>	
		<b>(2.254)</b>
<b>TOTAL BASE ADJUSTMENTS</b>		<b><u>(1.548)</u></b>

**Budget 2010/11  
General Fund - Revenue****Inflation**

		<b>£m</b>
Pay		2.485
Price		0.861
Non Standard		
Fire Levy	0.105	
National Foster Carer Allowances Maintained at National Rates	0.094	
Fuel Costs - Highways & Ground Maintenance Fleet	0.035	
Fuel Costs - Waste Collection Fleet	<u>0.025</u>	
		0.259
Income		(0.657)
<b>Total Inflation</b>		<b><u><u>2.948</u></u></b>

**Budget 2010/11**  
**General Fund - Revenue**

**Transfers Into / Out Of Settlement**

£m

**Transfers In From Specific Grant Funding**

Schools Special Grant	0.493
Energy Costs Grant	0.103
Fairer Charging Grant	0.697
Mental Health Carers Grant	0.169
Disabled Children	0.060
Children & Young People Act Implementation	0.020

<b>Total</b>	<b><u>1.542</u></b>
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In addition the unhypothecated Deprivation Grant is transferring into the settlement

0.225

**Transfers Out**

Sea Fisheries	(0.027)
Court Fees in Child Care Proceedings	(0.103)

<b>Total</b>	<b><u>(0.130)</u></b>
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**Budget 2010/11  
General Fund - Revenue**

**Summary of Pressures**

		<b>2010/11</b>		<b>Indicative Only</b>	
		<b>£m</b>	<b>FTEs</b>	<b>2011/12</b>	<b>2012/13</b>
				<b>£m</b>	<b>£m</b>
Economic Impact	Appendix 5a	1.360	0.0	0.555	0.420
Budget Flaws	Appendix 5b	2.145	0.0	1.945	1.945
Invest To Save Initiatives	Appendix 5c	0.084	3.0	0.111	0.053
Pressures	Appendix 5d	4.675	2.0	4.362	5.076
<b>Total</b>		<b><u>8.264</u></b>	<b><u>5.0</u></b>	<b><u>6.973</u></b>	<b><u>7.494</u></b>



**Budget 2010/11**  
**General Fund - Revenue**

**Pressures - Economic Impact**

	2010/11 £m	FTEs	Indicative Only	
			2011/12 £m	2012/13 £m
<b><u>Environment</u></b>				
Impact of economic downturn on rent income and occupancy - Flintshire Business Services	0.040		0.030	0.020
Reduced Planning fee income due to economic downturn	0.200		0.170	0.120
Land Charges - reduced fee income due to economic downturn	0.040		0.030	0.020
Building Control - loss of income due to economic downturn	0.050		0.030	0.010
NNDR Vacant Property Legislation (Industrial Units)	0.240		0.220	0.200
	<u>0.570</u>	<u>-</u>	<u>0.480</u>	<u>0.370</u>
<b><u>Lifelong Learning</u></b>				
Loss of income due to economic climate - Leisure Services	0.095		0.075	0.050
	<u>0.095</u>	<u>-</u>	<u>0.075</u>	<u>0.050</u>
<b><u>Corporate Services</u></b>				
Central Loans & Investment Account	0.695		-	-
	<u>0.695</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total</b>	<b><u>1.360</u></b>	<b><u>-</u></b>	<b><u>0.555</u></b>	<b><u>0.420</u></b>

**Budget 2010/11**  
**General Fund - Revenue**

**Pressures - Budget Flaws**

	2010/11		Indicative Only	
	£m	FTEs	2011/12	2012/13
			£m	£m
<b><u>Community Services</u></b>				
Carelink Maintenance Contract	0.045		0.050	0.050
	<u>0.045</u>	-	0.050	0.050
<b><u>Environment</u></b>				
Grounds Maintenance Contract - lack of budget provision	0.500		0.500	0.500
Winter Maintenance - lack of sufficient budget	0.500		0.500	0.500
WAG Business Support Contracts no longer undertaken but have budgeted surpluses in the base budget	0.066		0.066	0.066
Additional Litter Picking on Recreation Land	0.050		0.050	0.050
Domestic Collections	0.050		0.050	0.050
Increased Out of County Haulage Costs	0.150		0.150	0.150
CA Site Management Fees - Non Standard Inflation increases to Contract	0.205		0.205	0.205
Efficiency savings not achieved from proposed closure of Saltney Civic Amenity site	0.095		0.095	0.095
Reallocation of Employees Previously Charged to HRA	0.080		0.080	0.080
	<u>1.696</u>	-	1.696	1.696
<b><u>Lifelong Learning</u></b>				
Loss Making Lettings Charges for Youth Centres (Linked to Youth Service Review)	0.050		0.050	0.050
Long-term shortfall in staffing and admin budgets - Sports Development	0.047		0.047	0.047
Direct staffing costs at Connah's Quay, Hope and Saltney Leisure Centres	0.057		0.057	0.057
	<u>0.154</u>	-	0.154	0.154
<b><u>Corporate Services</u></b>				
Software Maintenance for HRMIS, Mobile Working, Security Products	0.045		0.045	0.045
2% Vacancy Savings - reversal of a previous budget decision	0.205		-	-
	<u>0.250</u>	-	0.045	0.045
<b>Total</b>	<b><u>2.145</u></b>	<b>-</b>	<b><u>1.945</u></b>	<b><u>1.945</u></b>

**Budget 2010/11**  
**General Fund - Revenue**

**Pressures - Directorate Specific Invest to Save Initiatives**

	2010/11 £m	FTEs	Indicative Only	
			2011/12 £m	2012/13 £m
<b><u>Community Services</u></b>				
Commissioning Capacity for Older People Services	0.058	2.0	0.077	0.019
Money Advice Officer (See Efficiency Appendix 9a)	0.026	1.0	0.034	0.034
	<u>0.084</u>	<u>3.0</u>	<u>0.111</u>	<u>0.053</u>
<b>Total</b>	<b><u>0.084</u></b>	<b><u>3.0</u></b>	<b><u>0.111</u></b>	<b><u>0.053</u></b>

**Budget 2010/11**  
**General Fund - Revenue**

**Pressures**

	2010/11 £m	FTEs	Indicative Only	
			2011/12 £m	2012/13 £m
<b><u>Community Services</u></b>				
Transition - Learning Disability	(0.046)		0.241	1.053
Transition - Physical Disability & Sensory Impairment	0.187	0.5	0.349	0.422
Telecare	0.050		0.050	0.050
Occupational Therapy Assessment for DFG's	0.050	0.5	0.055	0.055
Specialist Foster Carers	0.110		0.110	0.110
Increase in adoption allowances	0.079		0.081	0.083
Out of County Placements	0.565		0.565	0.565
	<u>0.995</u>	<u>1.0</u>	<u>1.451</u>	<u>2.338</u>
<b><u>Environment</u></b>				
Growth in Street Lighting Assets increasing energy charges	0.050		0.050	0.050
Public Rights of Way (PRoW) maintenance and enforcement	0.050		0.050	0.050
Depot Rationalisation - vacant floor space failed efficiency	0.075		0.075	0.075
Centralisation of Transport Functions - failed efficiency	0.060		0.060	0.060
Local Development Plan (LDP)	0.100		0.100	0.100
Increase in Landfill Tax	(0.248)		0.256	0.288
Increase to Corporate Property Maintenance Base Budget	0.100		0.100	0.100
Civil Parking Enforcement implementation	0.050		-	-
Temporary Contract for Partnership Project Officer and Admin				
Support to service Town Action Plans	0.050		-	-
	<u>0.287</u>	<u>0.0</u>	<u>0.691</u>	<u>0.723</u>
<b><u>Lifelong Learning</u></b>				
Saltney Library Extension of Lease	0.025		0.025	0.010
School Modernisation Programme - capacity issues	0.035		0.035	0.035
Agreed increase in CCTV operatives	0.082		0.082	0.082
Investment in Curriculum Enrichment and Breadth	0.541		0.541	0.541
School PC Replacement	0.037		0.037	0.037
Out of County Placements (Special Education)	0.724		0.724	0.724
Continuation of Support for Mobile Classrooms in Schools	0.190		0.190	-
Learner Travel Measure	0.118	1.0	0.125	0.125
Increase cost of school server replacement and virtualising				
Secondary School Servers	0.095		-	-
Rollout of wireless solution to schools	0.028		-	-
	<u>1.875</u>	<u>1.0</u>	<u>1.759</u>	<u>1.554</u>
<b><u>Corporate Services</u></b>				
Insurance Fund (see Efficiency Appendix 9a)	0.200		0.200	0.200
Corporate Sign-Post Advertising	0.100		0.100	0.100
Review of software procurement arrangements	0.030		0.030	0.030
Regular Scanning & Vulnerability Assessments	0.025		0.025	0.025
Voice Risk Analysis (VRA)	0.026		0.026	0.026
Reduction in Housing Benefit / Council Tax Benefit				
Administration Grant	0.050		0.050	0.050
ISA Registration	0.025		0.030	0.030
Removal of PROIV, SYNON and Jbase	0.030		-	-
UDP - funding deferred from 2009/10	0.097		-	-
Landsbanki - Impairment	0.694		-	-
Trade Union Facilities Agreement	0.034		-	-
Base Level of Reserves - 'Top-Up' to 2% of Turnover	0.207		-	-
	<u>1.518</u>	<u>0.0</u>	<u>0.461</u>	<u>0.461</u>
<b>Total</b>	<b><u>4.675</u></b>	<b><u>2.0</u></b>	<b><u>4.362</u></b>	<b><u>5.076</u></b>

**Budget 2010/11**  
**General Fund - Revenue**

**Pressures - Funded From Contingency Reserve**

	2010/11 £m	FTEs	Indicative Only	
			2011/12 £m	2012/13 £m
<b><u>Corporate Services</u></b>				
Electronic Content Management	0.100		-	-
NDL Mobile Working & Integration Pilot Projects	0.040		-	-
Review outcomes of BT Workstyle Assessment / WAG Invest to Save Fund - Agile Working	0.087		0.131	0.132
WAG Invest to Save Fund - Organisational Redesign	0.125		0.250	-
	0.352	-	0.381	0.132
<b>Total</b>	<b>0.352</b>	<b>-</b>	<b>0.381</b>	<b>0.132</b>

**Budget 2010/11**  
**General Fund - Revenue**

**Pressures & Efficiencies - Not Recommended**

	2010/11 £m	FTEs	2011/12 £m	2012/13 £m
<b><u>Pressures</u></b>				
<b><u>Community Services</u></b>				
Substance Misuse Support Service	0.058	3.0	0.078	0.078
Carers Support (Substance Misuse & Mental Health)	0.062	2.0	0.082	0.082
Sheltered Housing Warden Service	0.150		0.150	0.150
Direct Payments	0.043	1.0	0.050	0.050
Relief Staff - Learning Disability	0.116	6.0	0.155	0.155
	<u>0.429</u>	<u>12.0</u>	<u>0.515</u>	<u>0.515</u>
<b><u>Environment</u></b>				
Planning Inquiry Fees	0.120		0.080	0.050
Additional Resource in Public Protection	0.050		0.050	0.050
	<u>0.170</u>	<u>0.0</u>	<u>0.130</u>	<u>0.100</u>
<b><u>Lifelong Learning</u></b>				
Extra technical staff in response to school demand	0.023	1.0	0.031	0.031
Granting parental access to SIMS	0.051	1.0	0.060	0.060
Increase staffing to meet Welsh Public Library Standards	0.113	5.9	0.150	0.150
Reduction in income due to rolling programme of improvements - Leisure Services	0.050		0.050	0.050
Holywell Infoshop	0.052		0.052	0.052
	<u>0.289</u>	<u>7.9</u>	<u>0.343</u>	<u>0.343</u>
<b><u>Corporate Services</u></b>				
Implementation of self service password reset solution	0.052		0.012	0.012
Deployment of kiosk technologies	0.030		-	-
Customer Access Improvements	0.030		-	-
Insurance Fund - Potential Asbestos Claim	0.100		-	-
	<u>0.212</u>	<u>0.0</u>	<u>0.012</u>	<u>0.012</u>
<b>Total</b>	<b><u>1.100</u></b>	<b><u>19.9</u></b>	<b><u>1.000</u></b>	<b><u>0.970</u></b>
<b><u>Efficiencies</u></b>				
<b><u>Community Services</u></b>				
Action for Children Family Project	(0.023)		(0.046)	(0.046)
<b><u>Environment</u></b>				
Implement Car Park Charge Increases - Proposal A	(0.050)		(0.150)	(0.150)
Implement Car Park Charge Increases - Proposal B	(0.025)		(0.125)	(0.125)
Implement Car Park Charge Increases - Proposal C	(0.100)		(0.375)	(0.375)
<b><u>Corporate Services</u></b>				
Introduction of a Travel Plan for County Hall	(0.070)		(0.140)	(0.140)

**Budget 2010/11**  
**General Fund - Revenue**  
**Summary of Efficiencies**

		<b>Indicative Only</b>		
		<b>2010/11</b>	<b>2011/12</b>	<b>2012/13</b>
		<b>£m</b>	<b>£m</b>	<b>£m</b>
Actions In Place	Appendix 8a	(4.372)	(3.792)	(3.961)
Management Action Required	Appendix 8b	(1.739)	(1.814)	(1.814)
<b>Total</b>		<b><u>(6.111)</u></b>	<b><u>(5.606)</u></b>	<b><u>(5.775)</u></b>

**Budget 2010/11**  
**General Fund - Revenue**

**Efficiencies - Actions in Place**

	<b>Indicative Only</b>		
	<b>2010/11</b>	<b>2011/12</b>	<b>2012/13</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>
<b><u>Community Services</u></b>			
Refocus of residential care budget for Older People	(0.200)	(0.250)	(0.300)
Potential Increase to Charges for Home Care - Year 3 of stepped increase	(0.150)	(0.150)	(0.150)
Preserved Rights	(0.060)	(0.079)	(0.098)
Increased income from Financial Assessments	(0.190)	(0.190)	(0.190)
Revised Service Delivery for Forensic Clients in Learning Disability and Mental Health Services	(0.150)	(0.150)	(0.150)
Homelessness (See Pressure Appendix 6c)	(0.100)	(0.100)	(0.100)
Extra Care Scheme - Llys Eleanor	(0.050)	(0.050)	(0.050)
	<u>(0.900)</u>	<u>(0.969)</u>	<u>(1.038)</u>
<b><u>Environment</u></b>			
Maximising Streetworks Inspection Fees	(0.020)	(0.020)	(0.020)
	<u>(0.020)</u>	<u>(0.020)</u>	<u>(0.020)</u>
<b><u>Lifelong Learning</u></b>			
Demographic Change	(0.235)	(0.235)	(0.235)
Reduction of service provided by School Library Service (SLS)	(0.023)	(0.030)	(0.030)
	<u>(0.258)</u>	<u>(0.265)</u>	<u>(0.265)</u>
<b><u>Corporate Services</u></b>			
2009/10 Pay Award - budget allocation higher than award	(1.000)	(1.000)	(1.000)
2009/10 Schools Non-Teacher Pay Award - budget allocation higher than award	(0.092)	(0.092)	(0.092)
VAT Refund - Fleming Case	(0.718)	-	-
Insurance Tender (see Pressure Appendix 6d)	(0.480)	(0.480)	(0.480)
Virtualisation of Windows Servers	(0.030)	(0.030)	(0.030)
Support Services / Business Development & Admin Function Review	(0.090)	(0.090)	(0.090)
Finance Function Review	(0.088)	(0.200)	(0.300)
Democratic Services Review	(0.054)	(0.054)	(0.054)
Policy, Performance & Partnership Review	(0.036)	(0.036)	(0.036)
Occupational Health & Safety Review	(0.070)	(0.070)	(0.070)
Senior Management Restructure	(0.188)	(0.188)	(0.188)
Rateable Values - Impact of Revaluation Exercise & Multiplier	(0.130)	(0.130)	(0.130)
Reduction in Energy Prices	(0.168)	(0.168)	(0.168)
Additional MASS Savings	(0.050)	-	-
	<u>(3.194)</u>	<u>(2.538)</u>	<u>(2.638)</u>
<b>Total</b>	<u><u>(4.372)</u></u>	<u><u>(3.792)</u></u>	<u><u>(3.961)</u></u>



**Budget 2010/11**  
**General Fund - Revenue**

**Efficiencies - Management Action Required**

	<b>2010/11</b>	<b>Indicative Only</b>	
	<b>£m</b>	<b>2011/12</b>	<b>2012/13</b>
		<b>£m</b>	<b>£m</b>
<b><u>Environment</u></b>			
Regional Collaboration - Planning	(0.020)	(0.020)	(0.020)
Electronic Consultation - Planning	(0.010)	(0.010)	(0.010)
Management Review - Restructuring Efficiencies	<u>(0.225)</u>	<u>(0.225)</u>	<u>(0.225)</u>
	(0.255)	(0.255)	(0.255)
<b><u>Lifelong Learning</u></b>			
Rationalisation of FCC Pupil Referral Unit Provision	(0.070)	(0.070)	(0.070)
Changes to Management of County Hall	(0.075)	(0.150)	(0.150)
Renegotiation of Arts SLA	<u>(0.010)</u>	<u>(0.010)</u>	<u>(0.010)</u>
	(0.155)	(0.230)	(0.230)
<b><u>Corporate Services</u></b>			
North Wales Procurement Partnership Savings	(0.400)	(0.400)	(0.400)
Vacancy Management Initiative - implemented in 2009/10	(0.372)	(0.372)	(0.372)
Mobile Office	(0.005)	(0.005)	(0.005)
Good Housekeeping - Utility Savings	<u>(0.552)</u>	<u>(0.552)</u>	<u>(0.552)</u>
	(1.329)	(1.329)	(1.329)
<b>Total</b>	<b><u>(1.739)</u></b>	<b><u>(1.814)</u></b>	<b><u>(1.814)</u></b>

**Budget 2010/11**  
**General Fund - Revenue**

**Pressures & Efficiencies - Indicative Estimates for Future Years**

	2010/11 £m	2011/12 £m	2012/13 £m
<b><u>Pressures</u></b>			
<b><u>Community Services</u></b>			
Mold Extra Care Scheme - Early Estimate	-	0.125	0.500
Joint Working Special Grant - potential transfer	-	0.438	0.438
Cymorth Grant	-	0.179	0.179
	-	0.742	1.117
<b><u>Environment</u></b>			
Carbon Reduction Commitment	-	0.270	0.270
	-	0.270	0.270
<b><u>Lifelong Learning</u></b>			
Continuation of Workwise Project	-	0.085	0.085
	-	0.085	0.085
<b><u>Corporate Services</u></b>			
Intrusion Detection & Prevention System Options	-	0.048	0.008
Event & Log Management Solutions	-	0.042	0.007
	-	0.090	0.015
<b>Total</b>	<b>-</b>	<b>1.097</b>	<b>1.472</b>
<b><u>Efficiencies</u></b>			
<b><u>Environment</u></b>			
Carbon Reduction Commitment (CRC)	-	(0.203)	(0.203)
	-	(0.203)	(0.203)
<b><u>Lifelong Learning</u></b>			
Amalgamation of Infant & Junior Schools in certain areas.	-	(0.029)	(0.050)
	-	(0.029)	(0.050)
<b>Total</b>	<b>-</b>	<b>(0.232)</b>	<b>(0.253)</b>

**Budget 2010-11**  
**General Fund - Revenue**

**Specific Grants**

		<b>Budget 2009-10</b>	<b>Projection 2010-11</b>	<b>Variance to 2009-10</b>	<b>Confirmed (C) or Estimated (E)</b>
		<b>£</b>	<b>£</b>	<b>£</b>	
<b>Lifelong</b>	Appetite For Life	128,894	0	-128,894	E
<b>Learning</b>	Basic Skills	316,000	316,000	0	E
<b>Non Delegated</b>	Better Schools Fund	1,111,000	777,700	-333,300	E
	Childcare	56,003	94,964	38,961	E
	Community Focused Schools	86,158	82,577	-3,581	E
	Community Learning	3,247	3,247	0	E
	Cymorth	2,069,000	1,789,303	-279,697	E
	DELLS (Post 16 provision in schools)	1,197,122	1,197,122	0	E
	Education of Travellers	73,381	73,381	0	E
	Flying Start	1,131,000	1,526,973	395,973	E
	Foundation Phase	2,730,463	3,861,646	1,131,183	E
	Foundation Phase Pilot/Early Start Funding	83,821	34,500	-49,321	E
	Free School Milk	154,000	179,773	25,773	E
	Free Swimming 60+	60,000	60,000	0	E
	Free Swimming Children/Young People	104,807	104,807	0	E
	Learning Pathways 14-19	844,000	774,980	-69,020	E
	Minority Ethnic Achievement	87,000	97,746	10,746	E
	New Play Forum	59,864	61,660	1,796	C
	Primary School Free Breakfast Initiative	375,000	445,601	70,601	E
	RAISE Looked After Children	39,432	39,432	0	E
	School Uniform Financial Assistance Scheme	25,639	23,575	-2,064	E
	School-based counselling services	98,000	195,320	97,320	E
	Welsh Language (Athrowen Bro)	112,365	116,626	4,261	E
	Welsh Medium Bilingual Grant		48,045	48,045	E
	Welsh Network of Healthy School Schemes	104,000	78,250	-25,750	E
	Workwise	187,000	174,378	-12,622	C
		<b>11,237,196</b>	<b>12,157,606</b>	<b>920,410</b>	
<b>Delegated</b>	Assistance to Head Teaching in Small Schools and Joint Working in Small Schools	133,329	0	-133,329	C
	DELLS (Post 16 provision in schools)	6,030,025	6,030,025	0	E
	RAISE	106,000	0	-106,000	C
	School Energy Grant	104,000	0	-104,000	C
	School Improvement	418,248	0	-418,248	C
	Small and Rural Schools	85,331	83,907	-1,424	E
		<b>6,876,933</b>	<b>6,113,932</b>	<b>-763,001</b>	

**Budget 2010-11**  
**General Fund - Revenue**

**Specific Grants**

		<i>Budget</i> <i>2009-10</i>	<i>Projection</i> <i>2010-11</i>	<i>Variance to</i> <i>2009-10</i>	<i>Confirmed (C)</i> <i>or Estimated (E)</i>
		<i>£</i>	<i>£</i>	<i>£</i>	
<b>Community Services</b>	Collaboration	38,000	0	-38,000	E
	Early Support to Vulnerable Children	87,000	26,500	-60,500	E
	Fairer Charging Specific Grant Scheme <i>(transfer into settlement)</i>	709,000	0	-709,000	C
	Funding for Youth Work Training in Wales		22,000	22,000	E
	Funding to Implement the Mental Health Act 2007		12,770	12,770	E
	Joint Working	438,000	437,704	-296	E
	LD Strategy Resettlement	884,295	1,634,823	750,528	E
	Mental Capacity Act 2005 Deprivation of Liberty Safeguards Funding		23,254	23,254	E
	Mental Health Carers <i>(transfer into settlement)</i>	168,690	0	-168,690	C
	Performance Management Development Fund	206,020	206,020	0	E
	Promoting Independence and Well being	189,777	186,040	-3,737	E
	Regional Social Care	35,000	0	-35,000	E
	Social Care Workforce Development Programme	418,909	378,909	-40,000	E
	Strategy for Older People	74,220	45,455	-28,765	E
	Supporting People	5,647,534	5,729,229	81,695	E
	Well Being Activity	15,000	25,000	10,000	E
	Youth Service Community Safety Grants		60,851	60,851	E
Youth Service Revenue Grant	83,500	83,500	0	E	
YOT	257,060	502,366	245,306	E	
		<b>9,252,005</b>	<b>9,374,421</b>	<b>122,416</b>	
<b>Environment</b>	Communities First	882,181	873,205	-8,976	C
	Companion Animal Welfare Enhancement Scheme		33,475	33,475	E
	Concessionary Travel	1,282,000	1,860,750	578,750	E
	Crime Reduction and Anti Social Behaviour	121,203	164,119	42,916	E
	Domestic Abuse Co-ordinator Funding	27,500	27,500	0	E
	Local Transport Services	540,000	539,584	-416	E
	Planning - Delivering for Wales	70,000	70,000	0	E
	Safer Communities Fund	207,982	207,982	0	E
	Substance Misuse	541,105	686,905	145,800	E
	Sustainable Waste Management	2,796,000	3,465,113	669,113	E
Tidy Towns		138,309	138,309	E	
		<b>6,467,971</b>	<b>8,066,942</b>	<b>1,598,971</b>	
<b>Corporate Services</b>	LSB Development Support Grant	50,000	50,000	0	E
		<b>50,000</b>	<b>50,000</b>	<b>0</b>	
<b>Total</b>		<b>33,884,105</b>	<b>35,762,901</b>	<b>1,878,796</b>	

## BUDGET PROCESS 2010/11

DIRECTORATE: COMMUNITY SERVICES

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: NON STANDARD INFLATION (Appendix 3)</b>					
P014	National Foster Carer Allowances maintained at National Rates	0.094	0.094	0.094	❖ Increase to ensure that payments for foster carers are maintained in line with recommended National Fostering Network rates. This reflects a bid above standard level of inflation to ensure Flintshire is able to maintain payment at this level
<b>TOTAL</b>		<b>0.094</b>	<b>0.094</b>	<b>0.094</b>	
<b>CATEGORY: BUDGET FLAW (Appendix 5b)</b>					
P012	Carelink Maintenance Contract	0.045	0.050	0.050	<ul style="list-style-type: none"> <li>❖ Shortfall of budget available to cover the cost of the current maintenance contract and to enable the continuation and development of the Telecare Service and compliance with Telecare Accreditation requirements regarding the provision of an adequate back up recovery service. This will ensure that the Council can continue to provide an emergency alarm service to sheltered housing tenants</li> <li>❖ The pressure bid reflects the shortfall in budget required to meet the cost of the contract</li> </ul>
<b>TOTAL</b>		<b>0.045</b>	<b>0.050</b>	<b>0.050</b>	

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: PRESSURES - INVEST TO SAVE (Appendix 5c)</b>					
P017	Commissioning Capacity for Older People Services	0.058	0.077	0.019	❖ To support the development of specialist provision to deliver quality services to Older People. This is a 2 year bid to enable implementation of new WAG guidance, Invest to Save and to help prepare for new service models.
P023	Money Advice Officer (See Efficiency S006)	0.026	0.034	0.034	<ul style="list-style-type: none"> <li>❖ Proposal to increase establishment by 1 additional Money Advice Officer post. A specialist Money Advice Officer was appointed in early 2009. This is the first time that the authority has had an in-house specialist money advice service</li> <li>❖ The service will be able to offer an increased provision of money advice to the Flintshire residents at risk of losing their home. This will have an impact upon other services provided by the authority, e.g. homeless services</li> </ul>
<b>TOTAL</b>		<b>0.084</b>	<b>0.111</b>	<b>0.053</b>	

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: PRESSURES (Appendix 5d)</b>					
P008	Transition (Learning Disability)	(0.046)	0.241	1.053	<ul style="list-style-type: none"> <li>❖ Transition panel identifies young people transferring to Adults Services each year</li> <li>❖ Community Care legislation requires the Council to provide services for young people with disabilities with reference to eligible assessed needs. Bid reflects individuals who have been identified by the multi agency transition panel from information supplied by Social Services for Children, Lifelong Learning, CAMHS and YOT</li> </ul>
P009	Transition (Physical Disability & Sensory Impairment)	0.187	0.349	0.422	<ul style="list-style-type: none"> <li>❖ Transition panel identifies young people transferring to Adults Services each year</li> <li>❖ Community Care legislation requires the Council to provide services for young people with disabilities with reference to eligible assessed needs. Bid reflects individuals who have been identified by the multi agency transition panel from information supplied by Social Services for Children, Lifelong Learning, CAMHS and YOT</li> </ul>
P010	Telecare	0.050	0.050	0.050	<ul style="list-style-type: none"> <li>❖ Equipment to assist individuals maintain independence in their day to day activities</li> <li>❖ WAG provided revenue funding for Telecare Revenue which ended in 31/3/09. The bid reflects the anticipated need based on previous activity. Continuation of service delivery is dependant on the ability to acquire new equipment</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P011	Occupational Therapy Assessment for DFG's	0.050	0.055	0.055	❖ Additional capacity for assessment of individuals who may be eligible for DFG's to support growth in demand
P015	Specialist Foster Carers	0.110	0.110	0.110	❖ Increase to address the shortfall in budget due to recently recruited contract carers for children with a Disability and specialist therapeutic and/or adolescent foster carers ❖ Current level of demand is higher than budgeted. Transferring Independent Foster Carers in house will have a positive effect on the Out of County Budget
P016	Increase in Adoption Allowances	0.079	0.081	0.083	❖ Increase relates to adoption arrangements for a sibling group. ❖ This pressure bid is concerned with the provision of statutory services and the potential ability of the Authority to effectively fulfil its role as the corporate parent. The increase in the cost in future years reflects a required annual increase of 2.5%
P022	Out of County Placements	0.565	0.565	0.565	❖ Budget shortfall based on Month 5 Budget Monitoring
<b>TOTAL</b>		<b>0.995</b>	<b>1.451</b>	<b>2.338</b>	



## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: PRESSURES NOT RECOMMENDED (Appendix 7)</b>					
P018	Substance Misuse Support Service	0.058	0.078	0.078	<ul style="list-style-type: none"> <li>❖ Increase to existing team of 3 additional support workers</li> <li>❖ Identified from current waiting list for substance misuse support service. A recent audit of open cases demonstrated that this service works with a significant number of families. The new Substance Misuse Strategy for Wales 2008 - 18 "Working Together to Reduce Harm" emphasises the need for support for substance misusers to improve their health and maintain recovery. The strategy also calls for the development of drop ins and structured day services, both of which are a service gap in Flintshire</li> </ul>
P019	Carers Support (Substance Misuse & Mental Health)	0.062	0.082	0.082	<ul style="list-style-type: none"> <li>❖ Increase in support to carers of individuals with substance misuse and mental health problems with specialist posts within each service</li> <li>❖ Carers Act places a statutory duty on Local Authorities to undertake carers assessments and to provide support.</li> <li>❖ Case audits have identified an increased need to support carers due to an increase in demand and complexity.</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P013	Sheltered Housing Warden Service	0.150	0.150	0.150	<ul style="list-style-type: none"> <li>❖ This proposal is being submitted to highlight the potential of a reduction in the level of Supporting People Grant funding that can be claimed by the Sheltered Housing and Carelink service in 2010/11. Until all tenants within sheltered housing accommodation have had their support needs assessed against the national Supporting People eligibility criteria, the reduction {if any} in the level of Supporting People Grant funding is an unknown quantity and the figure provided is a 'best guess'</li> <li>❖ Do nothing is clearly not an alternative option. The services provided enable older or vulnerable people to live independently and safely in their own homes</li> </ul>
P020	Direct Payments	0.043	0.050	0.050	<ul style="list-style-type: none"> <li>❖ Increase in Direct Payment Capacity across Social Services</li> <li>❖ Reflects the growth in the take up of Direct Payments across all services. Reflects the increase in support service contract fee and additional staff infrastructure to support monitoring and quality arrangements</li> </ul>
P021	Relief Staff (Learning Disability)	0.116	0.155	0.155	<ul style="list-style-type: none"> <li>❖ Relief Pool of staff to cover sickness absence/maternity cover within Provider Services</li> <li>❖ Calculations to be detailed that explore a range of options in creating permanent relief pools of staff</li> <li>❖</li> </ul>
<b>TOTAL</b>		<b>0.429</b>	<b>0.515</b>	<b>0.515</b>	

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: INDICATIVE ESTIMATES FUTURE YEARS (Appendix 9)</b>					
P003	Joint Working Special Grant	0.000	0.438	0.438	❖ Indications are that this grant may transfer into the RSG from 2010/11.
P004	Cymorth Grant	0.000	0.179	0.179	❖ Indications are that this grant may transfer into the RSG from 2010/11.
P007	Mold Extra Care Scheme	0.000	0.125	0.500	❖ Early Projection based on the Shotton Extra Care Scheme with additional costings for high dependency dementia clients.
<b>TOTAL</b>		<b>0.000</b>	<b>0.742</b>	<b>1.117</b>	
<b>GRAND TOTAL</b>					
		<b>1.647</b>	<b>2.963</b>	<b>4.167</b>	

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: ECONOMIC IMPACT (Appendix 5a)</b>					
P018	Central Loans & Investment Account	0.695	0.000	0.000	❖ Based on current level of borrowing and interest rates.
<b>TOTAL</b>		<b>0.695</b>	<b>0.000</b>	<b>0.000</b>	
<b>CATEGORY: BUDGET FLAW (Appendix 5b)</b>					
P016	Software Maintenance for HRMIS, Mobile Working, Security Products	0.045	0.045	0.045	<ul style="list-style-type: none"> <li>❖ Provision for HRMIS annual maintenance insufficient and not taken into account when one-off budget allocated to project. Mobile Working solution purchased during 2008/09 from capital, but no revenue allocation made for on-going software maintenance. The additional maintenance costs associated with the security products have arisen as a result of software purchases to meet the GCSX and PCIDSS accreditation which were service critical for continued development of the revenues service. Eg. electronic exchange of information with DWP and Benefits, credit card payments</li> <li>❖ HRMIS - high risk, if this is not paid in breach of software license agreements. Mobile Working - high risk unable to implement agile working particularly in relation to organisational redesign projects. IT Security - regulatory risks in relation to GCSX accreditation and service risk for Revenues, see further risks identified in SARC</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P017	2% Vacancy Savings (Salary Budget Shortfall)	0.205	0.000	0.000	❖ There is a shortfall in the Corporate Services salary budget as a result of an assumption of 2% vacancy savings which were originally made and surrendered in 2006/07. Excludes Chief Executive's Management & Support and Clwyd Theatr Cymru
<b>TOTAL</b>		<b>0.250</b>	<b>0.045</b>	<b>0.045</b>	
<b>CATEGORY: PRESSURES (Appendix 5d)</b>					
P001	Insurance Fund (see Efficiency S005)	0.200	0.200	0.200	<ul style="list-style-type: none"> <li>❖ Increase insurance budget to ensure sufficient funds are available to cover the cost of external insurance premiums and an annual contribution to the internal insurance fund by way of internal premiums</li> <li>❖ The "Do Nothing" Option means that there will be insufficient reserves to cover the cost of known claims, claims incurred but not yet reported (IBNR claims) and future claims. The "Do Nothing" Option also reduces the Council's options when deciding on the appropriate means of financing risk and the levels of self funding. A review of the internal insurance fund by the Council's insurance consultants in December 2008 confirmed the size of the fund to be adequate. However, their opinion is based on optimistic forecasts of future claims trends and costs and recommends that the fund should be grown to allow for volatility in claims experience</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P002	Corporate Sign-Post Advertising	0.100	0.100	0.100	<ul style="list-style-type: none"> <li>❖ Highlight potential 2009/10 and ongoing budget pressure due to impact of economic climate, vacancy savings (£400k) 2009/10, Organisation Re-design and changes to the way vacant posts are advertised e.g. more FCC internet advertising</li> </ul>
P006	Review of software procurement arrangements	0.030	0.030	0.030	<ul style="list-style-type: none"> <li>❖ The Datacentre software licensing review has indicated a shortfall in software maintenance for virtualisation and business continuity products which will become payable during 2010/11</li> <li>❖ ICT business continuity arrangements at risk</li> </ul>
P008	Regular Scanning & Vulnerability Assessments	0.025	0.025	0.025	<ul style="list-style-type: none"> <li>❖ Information security and ISO27001/GCSX prerequisite. This budget was approved as one off in 2008/09, it was highlighted at the time that budget would be required once every other year. Assessment and scans must now be carried out on an annual basis</li> <li>❖ Partnership Working - Secure email etc across public sector</li> </ul>
P024	Voice Risk Analysis (VRA)	0.026	0.026	0.026	<ul style="list-style-type: none"> <li>❖ To continue the use of VRA technology in order to maximise efficiency in the Benefits claim process and to expand its use across Revenues Services</li> <li>❖ Do Nothing: Loss of VRA Technology; Waste of resources development of skills and deployment of VRA; Delays in processing claims; Potential increase in fraud and error; Subsidy losses</li> </ul>
P026	Reduction in Housing Benefit/Council Tax Benefit Administration Grant	0.050	0.050	0.050	<ul style="list-style-type: none"> <li>❖ Department Of Works &amp; Pensions (DWP) are committed to reducing the amount of administration grant payable to local authorities. The figures will not be published until early December</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P027	ISA Registration	0.025	0.030	0.030	❖ New Legislation. Anyone working with vulnerable people must have ISA registration. Comes into force 1st Jan 2011 and will only need to be implemented as each current CRB expires (amount for 2010/11 could possibly therefore be reduced and rolled into future years). Current discussions suggest that FCC would pay 1/2 the cost for existing employees only
P005	Removal of PROIV, SYNON and Jbase	0.030	0.000	0.000	❖ A reduction in software maintenance costs was identified as an efficiency in 2008/09 and this budget was surrendered. As a result of delays in implementation of the new HRMIS, we have had to extend licenses for the existing payroll application and this will need to be kept in place for 2010/11
P022	UDP - Funding Deferred from 2009/10	0.097	0.000	0.000	❖ One-off funding was not required in 2009/10 due to delayed implementation
P023	Landsbanki - Impairment	0.694	0.000	0.000	❖ Potential net loss of investment with Landsbanki
P003	Trade Union Facilities Agreement	0.034	0.000	0.000	❖ The existing Trade Union Consultation budget is insufficient and does not cover the basic requirements relating to release of staff for Union Duties. The current budget shortfall will result in Directorates not being reimbursed, even though the Authority has an obligation to release staff
P021	Base Level of Reserves – 'Top-Up' to 2% of Turnover	0.207	0.000	0.000	❖ 'Top-Up' required to ensure base level of reserves remains at 2% of turnover
<b>TOTAL</b>		<b>1.518</b>	<b>0.461</b>	<b>0.461</b>	

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: PRESSURES – FUNDED FROM CONTINGENCY RESERVE (Appendix 6)</b>					
P011	Electronic Content Management	0.100	0.000	0.000	<ul style="list-style-type: none"> <li>❖ Additional temporary resource and technical consultancy to accelerate implementation of Electronic Document and Records Management Solution. Key enabler for change and introduction of Agile Working</li> <li>❖ Failure to gain benefits from investment in software and deliver efficiencies within service departments</li> </ul>
P014	NDL Mobile Working & Integration Pilot Projects	0.040	0.000	0.000	<ul style="list-style-type: none"> <li>❖ Mobile Working solution purchased to allow access to backend systems from handheld devices. A key enabler to Agile Working. This funding is required to integrate the mobile solution with in-house and packaged business systems</li> </ul>
P015	Review outcomes of BT Workstyle assessment/WAG Invest to Save Fund Agile Working	0.087	0.131	0.132	<ul style="list-style-type: none"> <li>❖ Match funding required for WAG Invest to Save bid (submitted by CE) to enable agile working pilots in public protection, planning and housing</li> </ul>
P019	WAG Invest to Save Fund - Organisational Redesign	0.125	0.250	0.000	<ul style="list-style-type: none"> <li>❖ Match Funding Required for WAG Invest to Save Bid.</li> </ul>
<b>TOTAL</b>		<b>0.352</b>	<b>0.381</b>	<b>0.132</b>	



## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: PRESSURES NOT RECOMMENDED (Appendix 7)</b>					
P007	Implementation of self service password reset solution	0.052	0.012	0.012	❖ There has been a major increase in helpdesk calls with the introduction of complex passwords which is a requirement for effective Information Security and ISO27001/GCSX accreditation. This software would enable us to provide a self service password reset and single sign-on for multiple systems, which would reduce pressure on the helpdesk and improve our service to all customers. If we are to develop our website to provide personal customisation (customer user logins) this will be required
P013	Deployment of kiosk technologies	0.030	0.000	0.000	❖ Procurement of public access information kiosks for deployment at key customer access points within the County
P012	Customer Access Improvements	0.030	0.000	0.000	❖ Small scale refurbishments and improvements to customer reception areas
P025	Insurance Fund - Potential Asbestos Claim	0.100	0.000	0.000	❖ Additional Asbestos Claim
<b>TOTAL</b>		<b>0.212</b>	<b>0.012</b>	<b>0.012</b>	

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: INDICATIVE ESTIMATES FOR FUTURE YEARS (Appendix 9)</b>					
P009	Intrusion Detection & Prevention System Options	0.000	0.048	0.008	❖ Information security and ISO27001/GCSX prerequisite
P010	Event & Log Management Solutions	0.000	0.042	0.007	❖ Information security and ISO27001/GCSX prerequisite for logging and audit trail of all network related activities. The latest version of the GCSX Code of Compliance will come into force next year and therefore we must have an event and log management system in place to ensure on-going compliance with GCSX ❖ Regulatory risks in relation to GCSX accreditation and service risk for Revenues, see further risks identified in SARC. PARTNERSHIP WORKING - Secure email etc across public sector
<b>TOTAL</b>		<b>0.000</b>	<b>0.090</b>	<b>0.015</b>	
<b>GRAND TOTAL</b>		<b>3.027</b>	<b>0.989</b>	<b>0.665</b>	

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: NON STANDARD INFLATION (Appendix 3)</b>					
P003	Increased Fuel Costs on Fleet Vehicles (Highways & Grounds Maintenance Fleet)	0.035	0.035	0.035	<ul style="list-style-type: none"> <li>❖ Cost of fuel has increased steadily throughout 2009.</li> <li>❖ The increased costs would have to be borne from base budgets, which would result in service cuts.</li> </ul>
P020	Increased Fuel Costs (Waste Collection Fleet)	0.025	0.025	0.025	<ul style="list-style-type: none"> <li>❖ Cost of fuel has increased steadily throughout 2009</li> <li>❖ The increased costs would have to be borne from the base budget. This is already projecting an overspend in 2009/10. An overspend position was also reported in 2008/09 final outturn</li> </ul>
<b>TOTAL</b>		<b>0.060</b>	<b>0.060</b>	<b>0.060</b>	
<b>CATEGORY: ECONOMIC IMPACT (Appendix 5a)</b>					
P010	Impact of economic downturn on rent income and occupancy (Flintshire Business Services)	0.040	0.030	0.020	<ul style="list-style-type: none"> <li>❖ Impact of economic downturn on rent income and occupancy levels at Greenfield and Deeside Business Centre</li> <li>❖ Until the economic downturn shows an upward turn, reduced rent income will continue to place significant pressure on the service</li> </ul>
P012	Reduced Planning Fee Income due to economic downturn	0.200	0.170	0.120	<ul style="list-style-type: none"> <li>❖ No alternative until economic situation improves</li> <li>❖ Extreme pressure will be placed on services if current situation continues</li> </ul>
P015	Land Charges - Reduced Fee income due to economic downturn	0.040	0.030	0.020	<ul style="list-style-type: none"> <li>❖ Reduced Fee income due to economic downturn</li> <li>❖ Will cause a Service Pressure until the economic downturn takes an upward turn</li> </ul>
P017	Building Control - Loss of income due to economic downturn	0.050	0.030	0.010	<ul style="list-style-type: none"> <li>❖ Additional pressure placed on the Building Control Reserves which cannot be sustained if the economic downturn continues at this pace</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P025	NNDR Vacant Property Legislation (Industrial Units)	0.240	0.220	0.200	<ul style="list-style-type: none"> <li>❖ Under legislation introduced in 2008, NNDR costs must be paid on all vacant properties. A one-off bid was accepted for 09/10 whereas the cost are recurring</li> <li>❖ Due to the current economic climate, the number of properties being left vacant is increasing. The payment of NNDR costs will result in the section reporting large overspends, putting pressure on existing service provision</li> </ul>
<b>TOTAL</b>		<b>0.570</b>	<b>0.480</b>	<b>0.370</b>	
<b>CATEGORY: BUDGET FLAW (Appendix 5b)</b>					
P001	Grounds Maintenance Contract - lack of budget provision	0.500	0.500	0.500	<ul style="list-style-type: none"> <li>❖ Lack of sufficient budget to support present specification for Environmental Maintenance works</li> <li>❖ Historically budget has been transferred from other Neighbourhood Services, to the detriment of Resurfacing, Rural Sweeping and Reactive Maintenance</li> </ul>
P004	Winter Maintenance - Lack of sufficient budget	0.500	0.500	0.500	<ul style="list-style-type: none"> <li>❖ Lack of sufficient budget to undertake winter maintenance of adopted highway</li> <li>❖ Current budget level does not cover the fixed costs of the service. The additional budget provision will allow the service to cover a medium level severity winter and provide a sustainable budget year on year</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P011	WAG Business Support Contracts no longer undertaken but have budgeted surpluses in the base budget	0.066	0.066	0.066	<ul style="list-style-type: none"> <li>❖ Contracts have ceased but the budget has not been re-instated to compensate for the loss of income.</li> <li>❖ The Service will continue to carry negative budgets for Contracts that are no longer active or have ceased, thus continuing pressure on service budgets</li> </ul>
P018	Additional Litter Picking on Recreation Land	0.050	0.050	0.050	<ul style="list-style-type: none"> <li>❖ Many grassed recreational areas are only litter picked to a frequency of matching the grass cutting, and not all through the winter. The bid would provide a limited resource to deal with the problem.</li> </ul>
P021	Domestic Collections	0.050	0.050	0.050	<ul style="list-style-type: none"> <li>❖ The number of Domestic Properties has increased over recent years, budget has not increased in line with inflation</li> <li>❖ There has been an increasing gap between actual costs and budget over the past few years as RPI increases have been greater than FCC budget increases, this coupled with the increasing number of domestic properties have led to continual overspends on the service</li> </ul>
P022	Increased Out of County Haulage Costs	0.150	0.150	0.150	<ul style="list-style-type: none"> <li>❖ Increase in Base Budget Provision to cover increasing out of county haulage costs</li> <li>❖ A one-off bid was granted in 09/10 to cover the costs of increased Landfill Tax and Haulage charges. If this bid is unsuccessful, then the additional costs will have to be borne from the base budget putting pressure on other service areas</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P023	CA Site Management Fees – Non Standard Inflation Increases to Contract	0.205	0.205	0.205	<ul style="list-style-type: none"> <li>❖ To balance the base budget in relation to management fees of CA sites that have been subject to above inflation increases over a number of years. In addition, there are increased costs for emptying interceptors</li> <li>❖ Costs would continue to be borne from the existing base budget placing pressure on other services. Rates need to be re-negotiated when AD Waste come 'In-House' later in 09/10. In prior years, overspend has been masked by large underspends on Landfil Tax</li> </ul>
P026	Efficiency savings not achieved from proposed closure of Saltney Civic Amenity site	0.095	0.095	0.095	<ul style="list-style-type: none"> <li>❖ Efficiency savings not achieved from the proposed closure of Saltney site which did not take place due to the A494 road widening being delayed and funding not being available for the scheme to be implemented</li> </ul>
P028	Reallocation of Employees Previously Charged to HRA	0.080	0.080	0.080	<ul style="list-style-type: none"> <li>❖ Transfer of two members of staff from former C&amp;H Directorate now charged to General Fund</li> </ul>
<b>TOTAL</b>		<b>1.696</b>	<b>1.696</b>	<b>1.696</b>	

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: PRESSURES (Appendix 5d)</b>					
P002	Growth in Street Lighting Assets increasing energy charges	0.050	0.050	0.050	<ul style="list-style-type: none"> <li>❖ Cost of additional energy due to changes in declared Street Lighting asset numbers</li> <li>❖ Unaffordable street lighting energy charges providing service pressures</li> </ul>
P005	Public Rights of Way (PRoW) maintenance and enforcement	0.050	0.050	0.050	<ul style="list-style-type: none"> <li>❖ Additional maintenance of PRoW to implement actions of Rights of Way Improvement Plan (RoWIP)</li> <li>❖ Failing to meet obligations under the recommendations of the RoWIP for both maintenance and enforcement</li> </ul>
P007	Depot Rationalisation - Vacant Floor Space failed efficiency	0.075	0.075	0.075	<ul style="list-style-type: none"> <li>❖ The vacant floor space that was anticipated to be made available at Alltami Depot could not be marketed due to Health &amp; Safety reasons, now awaiting the overall future Depot Rationalisation implementation</li> <li>❖ Considerable service pressures</li> </ul>
P008	Centralisation of Transport Functions - Failed Efficiency	0.060	0.060	0.060	<ul style="list-style-type: none"> <li>❖ Centralisation of Transport Functions - Failed Efficiency from previous year</li> <li>❖ This proposal has not progressed as planned and will be a direct pressure on the service if the efficiency is implemented</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P014	Local Development Plan (LDP)	0.100	0.100	0.100	<ul style="list-style-type: none"> <li>❖ Engaging Consultants for the production of evidence base for the early stages of the LDP - in addition to bid already approved</li> <li>❖ The LDP will be undeliverable without these additional resources. This bid is required on the basis that the £97k efficiency taken in 2009/10 is re-instated and is in addition to the £100k already approved for 2010/11</li> </ul>
P019	Increase in Landfill Tax	(0.248)	0.256	0.288	<ul style="list-style-type: none"> <li>❖ Landfill is increasing by £8 per tonne each year. Previous bid is due to end in 09/10 therefore bid required for forthcoming years</li> <li>❖ This is a legislative requirement to pay tax on all tonnage sent to landfill, therefore if the current bid is declined the payments will have to be met from existing base budget provisions putting pressure on other service areas</li> </ul>



## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P024	Increase to Corporate Property Maintenance Base Budget	0.100	0.100	0.100	<ul style="list-style-type: none"> <li>❖ Carry out a programme of preventative maintenance to reduce the requirement for capital repairs at a later date. Base budget currently does not have provision to carry out preventative repairs</li> <li>❖ Projects are prioritised based on the current available base budget. Those not accommodated will potentially require additional funding in future to carry out repairs. This could impact on capital funding requirements if routine maintenance is no longer considered sufficient. A programme of preventative repairs would reduce the need for major repairs at a later date</li> </ul>
P006	Civil Parking Enforcement implementation	0.050	0.000	0.000	<ul style="list-style-type: none"> <li>❖ Civil Parking Enforcement implementation to completion</li> <li>❖ This will delay the implementation of Civil Parking Enforcement Legislation which is estimated to generate significant levels of income once enforced</li> </ul>
P009	Temporary Contract for Partnership Project Officer and Admin Support to service Town Action Plans	0.050	0.000	0.000	<ul style="list-style-type: none"> <li>❖ Service pressure on the delivery of the Town Centre Action Plans</li> </ul>
<b>TOTAL</b>		<b>0.287</b>	<b>0.691</b>	<b>0.723</b>	

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: PRESSURES NOT RECOMMENDED (Appendix 7)</b>					
P013	Planning Inquiry Fees	0.120	0.080	0.050	❖ Planning Inquiry Fees and Costs awarded in cases where Planning Decisions have been challenged ❖ Operational measures now being implemented to mitigate against rising future costs, hence the sliding scale of estimated costs over the next 3 years
P016	Additional resource in Public Protection	0.050	0.050	0.050	❖ Additional pressure on the Food Safety service to improve standards in food premises.
<b>TOTAL</b>		<b>0.170</b>	<b>0.130</b>	<b>0.100</b>	
<b>CATEGORY: INDICATIVE ESTIMATES FOR FUTURE YEARS (Appendix 9)</b>					
P027	Carbon Reduction Commitment (CRC)	0.000	0.270	0.270	❖ The Council is committed to joining the CRC Scheme within the next 2 years.
<b>TOTAL</b>		<b>0.000</b>	<b>0.270</b>	<b>0.270</b>	
<b>GRAND TOTAL</b>		<b>2.783</b>	<b>3.327</b>	<b>3.219</b>	

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: ECONOMIC IMPACT (Appendix 5a)</b>					
P010	Loss of income due to economic climate (Leisure Services)	0.095	0.075	0.050	<ul style="list-style-type: none"> <li>❖ Shortfall in income relating to cancellations of Direct Debit mandates and general income - assumed this is related to the downturn in the general economy and the pressure on people's personal budgets</li> <li>❖ Budget overspend if support is not continued into 2010/11</li> </ul>
<b>TOTAL</b>		<b>0.095</b>	<b>0.075</b>	<b>0.050</b>	
<b>CATEGORY: BUDGET FLAW (Appendix 5b)</b>					
P006	Loss Making Lettings Charges for Youth Centres	0.050	0.050	0.050	<ul style="list-style-type: none"> <li>❖ Lettings charges have had below inflation increases, as agreed by council, yet the budget has reflected inflation widening the gap between income received and budget year on year</li> <li>❖ Doing nothing to address this issue will result in an increasingly out of step income budget for youth centres, which will result in overall overspends. The Youth Service Strategy is looking at various options which include allowing the Youth Service to charge lettings based on the actual cost, removing the subsidy which currently exists</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P007	Long-term shortfall in staffing and admin budgets (Sports Development)	0.047	0.047	0.047	<ul style="list-style-type: none"> <li>❖ Commitment to support the Local Authority Partnership Agreement with administration support and associated ICT and office accommodation</li> <li>❖ Directorate has been unable to identify resources to meet this continuing budget pressure. Failure of FCC to meet its responsibilities with regard to this regional partnership could be both politically and financially difficult</li> </ul>
P016	Direct staffing costs at Connah's Quay, Hope and Saltney Leisure Centres	0.057	0.057	0.057	<ul style="list-style-type: none"> <li>❖ Staffing costs in relation to the downsized centres at Connah's Quay, Hope and Saltney. The staffing model was amended, following member recommendations on lone working at the end of the downsizing process in August 2007, which resulted in an unachievable efficiency saving from the 2007-08 budget strategy. The budget deficit position has not been readjusted since 2007-08 resulting in an ongoing structural cost due to the extra staffing</li> <li>❖ Under the Leisure Strategy the County Council is due to consider future operational models for these sites. Options could include delegation or changed staffing arrangements</li> </ul>
<b>TOTAL</b>		<b>0.154</b>	<b>0.154</b>	<b>0.154</b>	

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: PRESSURES (Appendix 5d)</b>					
P001	Saltney Library Extension of Lease	0.025	0.025	0.010	<ul style="list-style-type: none"> <li>❖ Extension of lease on temporary accommodation of Saltney Library. Extension of lease required until identification and implementation of capital scheme to build a permanent replacement</li> <li>❖ Failure to ensure the continued funding for this rental will result in the closure of this facility. It is hoped that a future capital investment decision will result in a permanent solution to the provision of library services in the Saltney area</li> </ul>
P002	School Modernisation Programme - capacity issues	0.035	0.035	0.035	<ul style="list-style-type: none"> <li>❖ A need has been identified for a budget to enable temporary staff recruitment to cope with peaks in workload associated with the School Modernisation Programme</li> <li>❖ The risk is the effect on the progress of the School Modernisation Programme and the associated efficiencies</li> </ul>
P004	Agreed increase in CCTV operatives	0.082	0.082	0.082	<ul style="list-style-type: none"> <li>❖ Detailed report already agreed by Council. This bid is to formalise the recurring nature of the cost</li> <li>❖ The increased staffing is provided by a contractor, therefore there are no direct staffing implications</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P005	Investment in Curriculum Enrichment and Breadth	0.541	0.541	0.541	<ul style="list-style-type: none"> <li>❖ The Schools Budget Task and Finish Group has identified a need for investment in Curriculum Enrichment and Breadth to provide an increased variety of skill based activities and experiences in both Primary and Secondary Schools</li> <li>❖ Failure to increase the breadth and enrichment of pupils will have a negative impact on performance measures and the education of Flintshire pupils. It would also have a detrimental effect on the percentage of IBA spend on schools</li> </ul>
P009	Increased workload due to Learner Travel Measure	0.118	0.125	0.125	<ul style="list-style-type: none"> <li>❖ Increased workload due to increased number of contracts, escorts, new legislation (Learner Travel Measure) and the need to respond to Estyn recommendations has led to an identified need for an additional member of staff</li> <li>❖ Insufficient staff resources to achieve targeted efficiency savings in 2010/11 and impact on meeting performance measures and future Estyn inspections</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P013	School PC Replacement	0.037	0.037	0.037	<ul style="list-style-type: none"> <li>❖ Hardware prices have increased by 22% since January 2009. The cost of the proposed PC replacement programme has therefore increased by 22%. To ignore classroom PC upgrades and concentrate only on office machines will cost an estimated £37,000</li> <li>❖ Classroom PCs no longer being able to meet the technical requirements of newer software. Office PCs no longer being able to meet the technical requirements of newer software</li> </ul>
P019	Out of County Placements (Special Education)	0.724	0.724	0.724	<ul style="list-style-type: none"> <li>❖ Overspend on Out of County Placements (Special Education)</li> <li>❖ Following consideration of the interim project report, the officer task and finish group is developing a detailed Action Plan, led by Lifelong Learning and Community Services Heads of Service. The plan concentrates on changes in relation to key work streams with allocated leads and implementation dates</li> </ul>
P003	Continuation of Support for Mobile Classrooms in Schools	0.190	0.190	0.000	<ul style="list-style-type: none"> <li>❖ Continuation of requirement to provide mobile classrooms on school sites to meet accommodation deficits as provision of mobiles no longer eligible for grant funding under SBIG grant criteria</li> <li>❖ Failure to provide sufficient classroom space would put the LEA in breach of its statutory responsibilities</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P012	Increase cost of school server replacement and virtualising Secondary School Servers	0.095	0.000	0.000	<ul style="list-style-type: none"> <li>❖ Hardware prices have increased by 22% since January 2009. The cost of the proposed server replacement has therefore increased by 22% already with the potential of further price rises on the way</li> <li>❖ Schools will have IT equipment that is no longer supported by the manufacturer or that has gone past its operational capacity</li> </ul>
P014	Rollout of wireless solution to schools	0.028	0.000	0.000	<ul style="list-style-type: none"> <li>❖ Corporate IT are looking at rolling out a Corporate wireless solution and have offered Education the chance to buy into their service. Current costs are unknown for certain, but latest estimate is £28,000</li> <li>❖ If this opportunity is missed then it is likely that schools will implement their own solutions at a vastly greater cost</li> </ul>
<b>TOTAL</b>		<b>1.875</b>	<b>1.759</b>	<b>1.554</b>	
<b>CATEGORY: PRESSURES NOT RECOMMENDED (Appendix 7)</b>					
P015	Extra technical staff in response to school demand	0.023	0.031	0.031	<ul style="list-style-type: none"> <li>❖ Schools are increasingly depending upon ICT as cornerstone of their teaching and learning and are consequently ordering more hardware to install in their classrooms. In order to meet this demand, and address increased workload, a need had been identified for an extra ICT technician</li> <li>❖ Workload issues are currently having a detrimental impact on the service provided to schools. The ICT Unit will either have to restrict what support they can offer schools or continue to let the effect on workload deteriorate</li> </ul>



## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P017	Granting parental access to SIMS	0.051	0.060	0.060	<ul style="list-style-type: none"> <li>❖ Schools are looking to grant parents access to SIMS data at home which would require a major investment at the centre and an additional Technician to maintain the system. This has been identified as a priority spend by several secondary schools</li> <li>❖ Parental engagement is mandatory in England by 2010 and our secondary schools are keen to follow good practice identified. It is also likely that schools will implement their own solutions at a greater cost</li> </ul>
P018	Increase staffing to meet Welsh Public Library Standards	0.113	0.150	0.150	<ul style="list-style-type: none"> <li>❖ The Council does not currently meet any of the three levels of 'staffing per 1000 population' set by WAG in Welsh Public Library Standard (WPLS) 11. To meet the lowest quartile of 0.40 staff per 1000 population would require an additional 5.9 FTE staff</li> <li>❖ Pressure identified during 2009/10 budget process. The risk is that Flintshire's performance in this statutory PI will remain below the lowest quartile. The alternative option is that there is an acceptance that Flintshire's performance in this statutory PI will remain below the lowest quartile. Mitigation of the risk will remain that this pressure will be deferred to 2011/12</li> </ul>

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P008	Reduction in income due to rolling programme of improvements (Leisure Services)	0.050	0.050	0.050	<ul style="list-style-type: none"> <li>❖ Identified need to have a planned rolling programme of improvements / H &amp; S remedial work. The budget bid is for the resultant net loss of income due to the closures</li> <li>❖ The improvements and H &amp; S remedial work is necessary in order to maintain the infrastructure of the leisure facilities. In many cases the work is mandatory for Health and Safety reasons.</li> </ul>
P011	Holywell Infoshop	0.052	0.052	0.052	<ul style="list-style-type: none"> <li>❖ This is a recurring pressure regarding the funding for the Holywell InfoShop. The set up costs and initial revenue funding were grant funded. The aim was for the ongoing revenue costs to be part funded by partner organisations, however a shortfall has now been identified</li> <li>❖ A paper has been commissioned to identify the future operational sustainability of the InfoShop. This will include all options such as other funding sources and closure</li> </ul>
<b>TOTAL</b>		<b>0.289</b>	<b>0.343</b>	<b>0.343</b>	

## NEW PRESSURES - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: INDICATIVE ESTIMATES FUTURE YEARS (Appendix 9)</b>					
P020	Continuation of Workwise Project	0.000	0.085	0.085	❖ The Workwise Project has funding until 2011 but as part of the funding agreement there is a requirement for this to be sustainable in the future. The service has currently exhausted all the external funding streams
<b>TOTAL</b>		<b>0.000</b>	<b>0.085</b>	<b>0.085</b>	
<b>GRAND TOTAL</b>		<b>2.413</b>	<b>2.416</b>	<b>2.186</b>	

## BUDGET PROCESS 2010/11

DIRECTORATE: COMMUNITY SERVICES

## EFFICIENCY OPTIONS - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: EFFICIENCIES – ACTIONS IN PLACE (Appendix 8a)</b>					
S001	Refocus of residential care budget for Older People	0.200	0.250	0.300	<ul style="list-style-type: none"> <li>❖ Within purchased Residential Services, a reduction in the number of clients supported in Residential Care has resulted in a reduction in the projected outturn. Some budget has been realigned to enable increased specialist provision of Dementia Care.</li> <li>❖ This budget efficiency also needs to be considered in conjunction with budget pressure CSP005 Extra Care Scheme Mold to assist the transition from traditional to modern service delivery supporting individuals leading independent lives</li> </ul>
S003	Potential Increase to charges for Home Care – Year 3 of stepped increase (Subject to WAG charging Measures)	0.150	0.150	0.150	<ul style="list-style-type: none"> <li>❖ Consideration of an additional £2 per hour increase to Home Care Charges</li> <li>❖ The charge for Home Care has been increased by £2 per hour for the last 2 years and is now £11.62 per hour. This is still a subsidised rate when compared to the cost to the authority of £15.28 and compared to our neighbouring authorities</li> <li>❖ New legislation about charging for non residential services is due to be implemented from 2011 which is likely to set consistent rates for charging across the whole of Wales. Details are not yet available and it is difficult to know how this will affect the income for Flintshire County Council. This could mean an increase or a decrease dependant on the level set.</li> </ul>

## EFFICIENCY OPTIONS - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
S002	Preserved Rights	0.060	0.079	0.098	❖ Reduction in the Preserved Rights budget to reflect current activity
S004	Increased income from Financial Assessments	0.190	0.190	0.190	❖ Increase in income from client contributions as a result of charging policy ❖ Period 5 projections showed an anticipated increase in income which is partly linked to an increase in the numbers of clients eligible for charging and partly due to changes in the fairer charge policy.
S005	Revised Service Delivery for Forensic Clients in Learning Disability and Mental Health Services	0.150	0.150	0.150	❖ A reduction in the budget for forensic clients which reflects changes in provision which has led to efficiencies ❖ The Forensic budget is subject to variation due to the numbers of clients with high cost packages of care and demand could increase again in the future
S006	Homelessness (See Pressure P023)	0.100	0.100	0.100	❖ A reduction in the ringfenced homelessness budget due to the success of Invest to Save initiatives ❖ The potential impact of the current economic climate on this budget has been taken into account although demand needs careful monitoring
S007	Extra Care Scheme - Llys Eleanor	0.050	0.050	0.050	❖ Efficiency from lower cost of delivery of care based on current projection and level of occupancy
<b>TOTAL</b>		<b>0.900</b>	<b>0.969</b>	<b>1.038</b>	

## EFFICIENCY OPTIONS - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: EFFICIENCIES – NOT RECOMMENDED (Appendix 7)</b>					
S008	Action for Children Family Project	0.023	0.046	0.046	<ul style="list-style-type: none"> <li>❖ Proposed 50% reduction in funding to contracted provider that offers therapeutic interventions for children and young people who are at risk of being placed in care and/or have suffered significant harm.</li> <li>❖ Would result in reduced access to therapeutic support</li> <li>❖ Efficiency not recommended at this stage to allow consultation with the third sector provider and in the context of a Cymorth funding review</li> </ul>
<b>TOTAL</b>		<b>0.023</b>	<b>0.046</b>	<b>0.046</b>	
<b>GRAND TOTAL</b>		<b>0.923</b>	<b>1.015</b>	<b>1.084</b>	

## EFFICIENCY OPTIONS - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: EFFICIENCIES – NOT RECOMMENDED (Appendix 7)</b>					
S031	Introduction of a travel plan for County Hall	0.070	0.140	0.140	<ul style="list-style-type: none"> <li>❖ Car park charging for staff at County Hall with specified exemptions / reductions e.g. car sharing</li> <li>❖ Year 1, 2 &amp; 3 are all net of estimated capital and revenue costs and assume a part year implementation in year 1</li> <li>❖ Efficiency proposed as an option – not pursued in the absence of a full travel plan and car park management plan for County Hall</li> </ul>
<b>TOTAL</b>		<b>0.070</b>	<b>0.140</b>	<b>0.140</b>	
<b>CATEGORY: EFFICIENCIES – ACTIONS IN PLACE (Appendix 8a)</b>					
S001	2009/10 Pay Award	1.000	1.000	1.000	<ul style="list-style-type: none"> <li>❖ 2.3% inflation was built into the 2009/10 base budget</li> <li>❖ The pay award was settled at 1%</li> </ul>
S004	Fleming Case	0.718	0.000	0.000	<ul style="list-style-type: none"> <li>❖ The Council is pursuing, from H M Revenues and Customs, refunds of VAT overpaid and underclaimed following the House of Lords decisions in the cases of Fleming and Conde Nast Publications Ltd</li> </ul>
S005	Insurance Tender (see Pressure P001)	0.480	0.480	0.480	<ul style="list-style-type: none"> <li>❖ The Authority's Insurance contract has been retendered resulting in this gross saving. However, this gross efficiency will need to be offset by an additional contribution to the Internal Fund - see Pressure P001</li> </ul>
S006	Additional MASS Savings	0.050	0.000	0.000	<ul style="list-style-type: none"> <li>❖ Estimated additional savings to be achieved through the implementation of the Managed Agency Staff Solution (MASS)</li> </ul>

## EFFICIENCY OPTIONS - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
S007	Virtualisation of Windows Servers	0.030	0.030	0.030	❖ Reduction in the number of physical servers has enabled us to undertake a technology refresh consolidating servers. This has resulted in a saving on leasing costs. These savings could be impacted on any additional capacity required which will need to be flagged up as a budget pressure, this is unlikely to be the case in 2010/11
S009	Support Services / Business Development & Admin Function Review	0.090	0.090	0.090	❖ This review is only in its early stages and full financial implications are not yet known. It's unlikely, however, that the existing vacant Sc2A Clerical Assistant post will be filled
S012	Finance Function Review	0.088	0.200	0.300	❖ The Finance Function Review is progressing, unable at this stage to confirm exact value of efficiencies - figures based on estimates
S013	Democratic Services Review	0.054	0.054	0.054	❖ Efficiencies arising from the Service Review
S016	Policy, Performance & Partnerships Review (Chief Executive's)	0.036	0.036	0.036	❖ Estimate assumes deletion of an existing vacancy (Business Performance Officer SO2 @ 98%). Further work is to be completed and additional savings may then be surrendered
S023	Occupational Health & Safety Review	0.070	0.070	0.070	❖ This estimate is based on the outcomes of the review to date. Potential for further efficiencies post implementation.
S026	Senior Management Restructure	0.188	0.188	0.188	❖ Posts which were not classified as 2nd Tier will now be re-evaluated under the GLPC scheme and budgets will be revised as necessary



## EFFICIENCY OPTIONS - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
S027	Schools Non-Teacher Pay Award - 2009/10	0.092	0.092	0.092	❖ Revision to base budget for non teacher pay award. The budget was uplifted by 2.3% for 2009/10 with the pay award settled at 1%
S029	Rateable Values - Impact of Revaluation Exercise & Multiplier	0.130	0.130	0.130	❖ Impact on Council properties arising from new multiplier rates received from WAG
S030	Reduction in energy prices	0.168	0.168	0.168	❖ Reduction of 5% in energy prices expected based on information from OGC
<b>TOTAL</b>		<b>3.194</b>	<b>2.538</b>	<b>2.638</b>	
<b>CATEGORY: EFFICIENCIES – MANAGEMENT ACTION REQUIRED (Appendix 8b)</b>					
S003	NW Procurement Partnership Efficiency Savings	0.400	0.400	0.400	❖ Potential efficiencies achieved through NW Procurement Partnership
S008	Mobile Office	0.005	0.005	0.005	❖ Ceasing the Mobile Office Service will result in cessation of fleet charge, potential for staffing savings but will need to await outcome of Admin & Customer Services Reviews
S024	Good housekeeping of no/low cost utility savings	0.552	0.552	0.552	❖ The efficiency should be broken down across Directorates based on service usage
S028	2009/10 £0.4m Vacancy Savings	0.372	0.372	0.372	❖ Savings over target = £0.469m less £0.097m non-recurring = £0.372m adjustment to base. Assumes £0.4m is recurring
<b>TOTAL</b>		<b>1.329</b>	<b>1.329</b>	<b>1.329</b>	
<b>GRAND TOTAL</b>		<b>4.593</b>	<b>4.007</b>	<b>4.107</b>	

## EFFICIENCY OPTIONS - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: EFFICIENCIES – NOT RECOMMENDED (Appendix 7)</b>					
S003	Implement car park charge increases - Proposal A	0.050	0.150	0.150	<ul style="list-style-type: none"> <li>❖ Double the car park charges at all Mold and Holywell car parks</li> <li>❖ Efficiency proposed as an option – not pursued in the absence of a full travel plan</li> </ul>
S004	Implement car park charge increases - Proposal B	0.025	0.125	0.125	<ul style="list-style-type: none"> <li>❖ Roll out existing car park charges across all car parks in the County</li> <li>❖ Efficiency proposed as an option – not pursued in the absence of a full travel plan</li> </ul>
S005	Implement car park charge increases - Proposal C	0.100	0.375	0.375	<ul style="list-style-type: none"> <li>❖ Roll out double charges (compared to Mold and Holywell) across all car parks in the County</li> <li>❖ Efficiency proposed as an option – not pursued in the absence of a full travel plan</li> </ul>
<b>TOTAL</b>		<b>0.175</b>	<b>0.650</b>	<b>0.650</b>	
<b>CATEGORY: EFFICIENCIES – ACTIONS IN PLACE (Appendix 8a)</b>					
S006	Maximising street works inspection fees	0.020	0.020	0.020	<ul style="list-style-type: none"> <li>❖ Maximising additional inspection fees of utility company work by means of additional inspector</li> <li>❖ This requires taking on a new Highways Inspector to undertake the necessary inspections but this is likely to realise £50k in additional fee income</li> </ul>
<b>TOTAL</b>		<b>0.020</b>	<b>0.020</b>	<b>0.020</b>	
<b>CATEGORY: EFFICIENCIES – MANAGEMENT ACTION REQUIRED (Appendix 8b)</b>					
S001	Regional Collaboration – Planning	0.020	0.020	0.020	<ul style="list-style-type: none"> <li>❖ Sharing resource costs with Wrexham CBC</li> </ul>

## EFFICIENCY OPTIONS - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
S002	Electronic Consultation - Planning	0.010	0.010	0.010	❖ Saving £16 per consultation by switching from paper to electronic consultation with the environment agency
S007	Management review – Restructuring efficiencies	0.225	0.225	0.225	❖ This proposal is net of the £100k efficiency taken for vacancy savings in 2009/10
<b>TOTAL</b>		<b>0.255</b>	<b>0.255</b>	<b>0.255</b>	
<b>CATEGORY: EFFICIENCIES – INDICATIVE ESTIMATE FOR FUTURE YEARS (Appendix 9)</b>					
S009	Carbon Reduction Commitment (CRC)	0.000	0.203	0.203	❖ The efficiency relates to Pressure P027
<b>TOTAL</b>		<b>0.000</b>	<b>0.203</b>	<b>0.203</b>	
<b>GRAND TOTAL</b>		<b>0.450</b>	<b>1.128</b>	<b>1.128</b>	

## EFFICIENCY OPTIONS - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: EFFICIENCIES – ACTIONS IN PLACE (Appendix 8a)</b>					
S001	Demographic Change	0.235	0.235	0.235	<ul style="list-style-type: none"> <li>❖ School funding regulations require delegated budgets to be adjusted to take account of actual pupils on roll</li> <li>❖ Please note that as this relates to the delegated budget to schools the impact of any reduction in budget will be up to the Board of Governors. Previous reductions have resulted in redundancies. If redundancies are required then there is obviously a revenue cost associated with this</li> </ul>
S002	Reduction of service provided by School Library Service (SLS)	0.023	0.030	0.030	<ul style="list-style-type: none"> <li>❖ Proposals have been made to reduce the service provided by the SLS (joint arrangement with Denbighshire and Wrexham) as Denbighshire have unilaterally decided to cap their contribution to 80%. Reductions include not offering a full AV service</li> <li>❖ Options included maintaining service and increasing the contribution from FCC and Wrexham. However this was deemed unfair and unworkable as a differential would need to be provided. As this is a joint arrangement the budget is held on a third party payments code</li> </ul>
<b>TOTAL</b>		<b>0.258</b>	<b>0.265</b>	<b>0.265</b>	

## EFFICIENCY OPTIONS - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: EFFICIENCIES – MANAGEMENT ACTION REQUIRED (Appendix 8b)</b>					
S003	Rationalisation of FCC Pupil Referral Unit Provision	0.070	0.070	0.070	<ul style="list-style-type: none"> <li>❖ The rationalisation of the PRU provision through the use of the Ysgol Delyn site will provide a more efficient and effective service</li> <li>❖ No direct impact, although an improved service could beneficially affect the lives of young people and therefore impact of other council services</li> <li>❖ The main thrust of the changes relate to an improved service delivery through the more efficient use of resources. A detailed paper has been drafted and is currently with Lifelong Learning Directorate's Senior Management Team</li> </ul>
S004	Changes to the Management of County Hall	0.075	0.150	0.150	<ul style="list-style-type: none"> <li>❖ Changes to the management of County Hall will result in efficiencies</li> <li>❖ A detailed report itemising the options and associated risk is currently being produced</li> </ul>
S005	Renegotiation of Arts SLA	0.010	0.010	0.010	<ul style="list-style-type: none"> <li>❖ Work is currently underway to renegotiate the Arts SLA with schools. It is hoped a reduction in cost to LLD will be achieved, along with a more robust monitoring of the service provided</li> <li>❖ The current SLA amounts to £42k in total, so any savings will not be large</li> </ul>
<b>TOTAL</b>		<b>0.155</b>	<b>0.230</b>	<b>0.230</b>	

## EFFICIENCY OPTIONS - REVENUE

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
<b>CATEGORY: EFFICIENCIES – INDICATIVE ESTIMATE FOR FUTURE YEARS (Appendix 9)</b>					
S006	Amalgamation of Infant and Junior Schools in some areas	0.000	0.029	0.050	<ul style="list-style-type: none"> <li>❖ The option of amalgamating up to 7 pairs of schools is being considered as part of the School Modernisation Programme</li> <li>❖ Will probably be a capital cost element</li> </ul>
<b>TOTAL</b>		<b>0.000</b>	<b>0.029</b>	<b>0.050</b>	
<b>GRAND TOTAL</b>		<b>0.413</b>	<b>0.524</b>	<b>0.545</b>	

## FLINTSHIRE COUNTY COUNCIL

AGENDA ITEM NUMBER: 4

**REPORT TO:** **EXECUTIVE**  
**DATE :** **22 DECEMBER 2009**  
**REPORT BY:** **HEAD OF FINANCE AND CHIEF EXECUTIVE AND DIRECTOR  
OF COMMUNITY SERVICES AND DIRECTOR OF  
ENVIRONMENT AND DIRECTOR OF LIFELONG LEARNING**  
**SUBJECT :** **CAPITAL PROGRAMME 2010/11 TO 2013/14**

### **1.00 PURPOSE OF REPORT**

- 1.01 To propose a General Fund Capital Programme and Housing Revenue Account (HRA) Capital Programme for the four year period 2010/11/12/13/14, subject to consultation with the Corporate Management Overview and Scrutiny Committee.

### **2.00 BACKGROUND**

- 2.01 The 2009/10 General Fund Capital Programme, as approved by Council on 9th June 2009, included indicative priorities for the period 2010/11 to 2012/13, to be funded (in part) by capital receipts from asset disposals; the capital receipt values were those forecast as at March 2009. The continuing impact of the economic downturn since budget approval is evidenced by reduced levels of anticipated capital receipts across the whole of the period 2010/11 to 2012/13.
- 2.02 The 2009/10 HRA Capital Programme, as approved by Council on 23rd July 2009, included indicative resources information for the period 2010/11 to 2012/13, with no assumed capital receipts.

### **3.00 CONSIDERATIONS**

#### **General Fund**

- 3.01 The General Fund Capital Programme recommended in this report takes due account of the following considerations which have been communicated to the Welsh Assembly Government (WAG) as part of the Provisional Settlement response -
- Flintshire's base capital settlement of £10.4m\* is standstill on the previous year, and has in fact been standstill for 5 years or more. With no increase in core capital funding, the Council is concerned as to how the 10% reduction in overall WAG funding across Wales will affect the level of capital grants it has previously received.

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Date: 16/12/2009

\* The Final Settlement total as confirmed by WAG on 8th December 2009, provided an additional £0.001m over and above the Provisional Settlement figure.

- Disappointment that all three of its short-listed Strategic Capital Investment Fund (SCIF) applications were unsuccessful.
- The difficulties of realising capital receipts and with limited capacity to fund prudential borrowing, the Council has limited capacity to invest in its assets and to deliver previously planned programmes.

3.02 The latest updated General Fund information is provided in Appendices A – D, as attached, being –

- Appendix A – Capital Programme 2010/11 – 2013/14 : Schemes per 2009/10 Budget Book (excluding specific grants) - Reviewed and updated via the Corporate Asset Management Group (CAMG)
- Appendix B – Released Funding - 2009/10 Schemes : Funding identified within the 2009/10 Capital Programme (totalling £1.458m) that can be released for 2010/11 funding purposes
- Appendix C – Available Funding 2010/11 - 2013/14
- Appendix D – Summary of Capital Priority Funding Applications (Scored) totalling a net £9.060m in 2010/11.

3.03 This latest information produces the following summarised positions, with anticipated funding resources remaining considerably short of the required amounts in the first three years of the four year programme –

- 2010/11 - Priorities of £20.979m (see Appendices A and D) with financing resources of £15.568m
- 2011/12 - Priorities of £20.450m (see Appendices A and D) with financing resources of £8.441m
- 2012/13 - Priorities of £22.430m (see Appendices A and D) with financing resources of £9.448m
- 2013/14 - Priorities of £5.318m (see Appendices A and D) with financing resources of £6.968m.

3.04 Appendix C provides details of all available funding resources across the four year period, emanating from –

- Welsh Assembly Government -
  - Unhypothecated Supported Borrowing
  - General Capital Grant



- Capital Receipts
- Released funding from 2009/10

3.05 Appendix C also includes, for illustrative purposes, the impact of funding those reviewed Appendix A (2009/10 Budget Book) schemes, as first call against available resources. The annual summarised position is set out below -

- 2010/11 – Available funding of £3.649m for Appendix D purposes totalling £9.060m
- 2011/12 – A funding shortfall of £3.513m
- 2012/13 – A shortfall of £9.428m which takes account of £13.700m relating to the estimated pension fund deficit associated with any potential future housing stock transfer
- 2013/14 – Available funding of £2.979m.

The above values produce a net cumulative shortfall total of £6.313m across the four year period (before any Appendix D funding considerations), with financial years 2011/12 and 2012/13 recording consecutive funding shortfalls.

3.06 In view of the looming funding shortfall in 2011/12 (£3.513m), which follows an almost equivalent available funding total of £3.649m in 2010/11, it may be prudent to consider a consolidated, two year programme (2010/11/12). On this basis a cumulative total of £0.136m would be available for new scheme purposes, which would accommodate the net funding requirement for the first scheme listed in Appendix D, a scheme proposal which attracts £0.150m of WAG grant funding -

<b>Table 1: Proposals - General Fund</b>	
	<b>Proposed 2010/11 £m</b>
Gypsy Traveller Site Refurbishment *	0.050
* Generates external funding of £0.150m	
<b>Total</b>	<b>0.050</b>

The above total together with the Appendix A total (£11.919m), produces a proposed 2010/11 programme of £11.969m, as below. The £11.969m will be supplemented by specific grant funded schemes, for final programme purposes.

Although information concerning specific grants is not yet available, resources similar to those assumed at this stage last year would result in a **total programme of some £26m.**

<b>Table 2: General Fund Capital Programme</b>	
	<b>Proposed</b>
	<b>2010/11</b>
	<b>£m</b>
2009/10 Revised Budget Book Schemes (per Appendix A)	11.919
2010/11 Proposals (per Table 1 above)	0.050
<b>Total</b>	<b>11.969</b>

- 3.07 The implications of a more significant funding shortfall in 2012/13 (£9.428m) will need to be closely considered over the next eighteen months, in the light of future shifts in the economic outlook.
- 3.08 The immediate General Fund circumstances have precluded the possibility of any transfer of Unhypothecated Supported Borrowing (USB) to the HRA for 2010/11 funding purposes.

### **Housing Revenue Account**

- 3.09 Details of the estimated HRA funding resources are provided in Appendix E and these include a prudent estimate of capital receipts in respect of land sales of £0.466m. However, it is considered that given the current economic situation and the potential for actual receipts to be less than anticipated, this amount has been "ringfenced" for the Gas Infill Programme and will not be committed until receipts are realised.
- 3.10 Appendix E also assumes that there is no availability for Capital Expenditure funded from Revenue Account (CERA). Any actual availability will be considered within the HRA revenue budget recommendations - after the guideline rent increase and other determinations are received from WAG - which will be reported to Executive on 26th January 2010.
- 3.11 **The resultant draft programme totalling £5.721m** (including the ringfenced element of £0.466m) is attached as Appendix F. This programme will be supplemented by further schemes from the ranked list below, if and when further land sale receipts and CERA permit.

<b>Table 3: Housing Revenue Account - Additional Programme</b>		
<b>Dependent upon CERA and land sale receipts</b>	<b>Ranking *</b>	<b>2010/11</b>
		<b>£m</b>
Gas Infill Programme (Night Storage Heating)	1	0.089
Kitchen Programme - Replacements	2	0.520
Disabled Facility Grants	3	0.400
<b>Total</b>		<b>1.009</b>

\*As indicated in Appendix F

#### **4.00 RECOMMENDATIONS**

4.01 That the Executive recommends the following to County Council on 2nd March 2010, subject to any comments from Overview and Scrutiny Committee -

(a) That the schemes as set out in the report be included in the General Fund Capital Programme 2010/11 to 2013/14 :-

- 2010/11 - Section 3.06 and Appendix A

(b) That the 2011/12 to 2013/14 indicative allocations are noted.

(c) That the schemes as set out in the report be included in the HRA Capital Programme 2010/11 (Sections 3.09 to 3.11 and Appendix F).

#### **5.00 FINANCIAL IMPLICATIONS**

5.01 As set out in the report.

#### **6.00 ANTI POVERTY IMPACT**

6.01 Individual capital programme schemes may have specific anti-poverty impacts.

#### **7.00 ENVIRONMENTAL IMPACT**

7.01 Individual capital programme schemes may have specific environmental impacts.

#### **8.00 EQUALITIES IMPACT**

8.01 Individual capital programme schemes may have specific equalities impacts.

#### **9.00 PERSONNEL IMPLICATIONS**

9.01 None directly as a result of this report.

**10.00 CONSULTATION REQUIRED**

10.01 Overview and scrutiny, executive members and strategic directors.

**11.00 CONSULTATION UNDERTAKEN**

11.01 Executive members and strategic directors.

**12.00 APPENDICES**

12.01 Appendix A - Schemes per 2009/10 Budget Book

Appendix B - Released Funding - 2009/10 Schemes

Appendix C - Available Funding

Appendix D – New Scheme Applications

Appendix E - HRA Funding

Appendix F - HRA - Proposed Capital Programme 2010/11

**LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985**  
**BACKGROUND DOCUMENTS**

None

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## CAPITAL PROGRAMME

### GENERAL FUND CAPITAL PROGRAMME 2010/11 - 2013/14 (Updated)

### APPENDIX A

	Indicative 2010/11			Indicative 2011/12			Indicative 2012/13			Indicative 2013/14		
	Payments	Financing		Payments	Financing		Indicative Payments	Financing		Indicative Payments	Financing	
		General	Specific		General	Specific		General	Specific		General	Specific
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
<b>SUMMARY</b>												
<b>GENERAL FUND</b>												
COMMUNITY SERVICES	2.851	2.851	0.000	2.921	2.921	0.000	3.587	3.587	0.000	3.627	3.627	0.000
ENVIRONMENT	3.836	3.836	0.000	3.799	3.799	0.000	1.489	1.489	0.000	0.262	0.262	0.000
LIFELONG LEARNING	4.782	4.782	0.000	4.784	4.784	0.000	0.000	0.000	0.000	0.000	0.000	0.000
CORPORATE SERVICES	0.450	0.450	0.000	0.450	0.450	0.000	13.800	13.800	0.000	0.100	0.100	0.000
CLWYD THEATR CYMRU	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
<b>TOTAL - GENERAL FUND</b>	<b>11.919</b>	<b>11.919</b>	<b>0.000</b>	<b>11.954</b>	<b>11.954</b>	<b>0.000</b>	<b>18.876</b>	<b>18.876</b>	<b>0.000</b>	<b>3.989</b>	<b>3.989</b>	<b>0.000</b>

## CAPITAL PROGRAMME

	Indicative 2010/11			Indicative 2011/12			Indicative 2012/13			Indicative 2013/14		
	Payments	Financing		Payments	Financing		Payments	Financing		Payments	Financing	
		General	Specific		General	Specific		General	Specific		General	Specific
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
<b>COMMUNITY SERVICES</b>												
<b>General</b>												
General      Disabled Facilities Grants	0.050	0.050		0.050	0.050							
<b>Grants (Housing General Fund)</b>												
Various      Renovation Grants	2.471	2.471		2.541	2.541		3.257	3.257		3.293	3.293	
<b>Special Initiatives (Housing General Fund)</b>												
General      Housing Renewal Area Support	0.330	0.330		0.330	0.330		0.330	0.330		0.334	0.334	
<b>TOTAL - COMMUNITY SERVICES</b>	<b>2.851</b>	<b>2.851</b>	<b>0.000</b>	<b>2.921</b>	<b>2.921</b>	<b>0.000</b>	<b>3.587</b>	<b>3.587</b>	<b>0.000</b>	<b>3.627</b>	<b>3.627</b>	<b>0.000</b>

## CAPITAL PROGRAMME

	Indicative 2010/11			Indicative 2011/12			Indicative 2012/13			Indicative 2013/14		
	Payments	Financing		Payments	Financing		Payments	Financing		Payments	Financing	
		General	Specific		General	Specific		General	Specific		General	Specific
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
<b>ENVIRONMENT</b>												
<b>Administrative Buildings</b>												
Various	Disability Discrimination Act Works	0.150	0.150	0.150	0.150	0.150	0.150	0.150	0.150	0.150	0.150	
Various	Energy Efficiency Measures	0.300	0.300	0.300	0.300							
Various	Asbestos Removal	0.100	0.100	0.100	0.100							
Various	Legionella Monitoring	0.100	0.100	0.100	0.100							
Various	Upgrading Fire and Intruder Alarms	0.080	0.080	0.080	0.080							
Various	Fire Safety Order Works	0.400	0.400	0.400	0.400							
<b>Agricultural Estates</b>												
Various	Minor Works	0.043	0.043									
<b>Engineering</b>												
Various	Land Drainage Works - General	0.110	0.110	0.110	0.110							
Various	Coast Protection Works - General	0.165	0.165	0.165	0.165							
<b>General Environmental Enhancement</b>												
Various	Empty Homes Grants	0.211	0.211	0.217	0.217							

## CAPITAL PROGRAMME

	Indicative 2010/11			Indicative 2011/12			Indicative 2012/13			Indicative 2013/14		
	Payments	Financing		Payments	Financing		Indicative Payments	Financing		Indicative Payments	Financing	
		General	Specific		General	Specific		General	Specific		General	Specific
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
<b>ENVIRONMENT (continued)</b>												
<b>Highways</b>												
Various Highways Infrastructure	1.091	1.091		1.091	1.091		1.091	1.091				
Various Bridge Assessments and Replacement	0.220	0.220		0.220	0.220							
Various Street Lighting Replacement	0.275	0.275		0.275	0.275							
Various Structural Maintenance	0.275	0.275		0.275	0.275							
<b>Regeneration</b>												
Holywell Townscape Heritage Initiative	0.068	0.068		0.068	0.068							
Flint Townscape Heritage Initiative	0.061	0.061		0.061	0.061		0.061	0.061		0.112	0.112	
Various Town Centre Regeneration	0.187	0.187		0.187	0.187		0.187	0.187				
<b>TOTAL - ENVIRONMENT</b>	<b>3.836</b>	<b>3.836</b>	<b>0.000</b>	<b>3.799</b>	<b>3.799</b>	<b>0.000</b>	<b>1.489</b>	<b>1.489</b>	<b>0.000</b>	<b>0.262</b>	<b>0.262</b>	<b>0.000</b>



## CAPITAL PROGRAMME

	Indicative 2010/11			Indicative 2011/12			Indicative 2012/13			Indicative 2013/14		
	Payments	Financing		Payments	Financing		Payments	Financing		Payments	Financing	
		General	Specific		General	Specific		General	Specific		General	Specific
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
<b>LIFELONG LEARNING</b>												
<b>Education - General</b>												
Various School Buildings Repairs and Maintenance	4.500	4.500		4.500	4.500							
Various Disability Discrimination Act - Individual Pupils	0.100	0.100		0.100	0.100							
Various Furniture and Equipment	0.082	0.082		0.084	0.084							
<b>Primary Schools</b>												
Various Learning Environments (Foundation Phase)	0.100	0.100		0.100	0.100							
<b>TOTAL - LIFELONG LEARNING</b>	<b>4.782</b>	<b>4.782</b>	<b>0.000</b>	<b>4.784</b>	<b>4.784</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

## CAPITAL PROGRAMME

	Indicative 2010/11			Indicative 2011/12			Indicative 2012/13			Indicative 2013/14		
	Payments	Financing		Payments	Financing		Indicative Payments	Financing		Indicative Payments	Financing	
		General	Specific		General	Specific		General	Specific		General	Specific
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
<b>CORPORATE SERVICES</b>												
<b>ICT and Customer Services</b>												
General      ICT Infrastructure	0.350	0.350		0.350	0.350							
<b>Corporate Finance</b>												
General      Minor Capital Works - Health & Safety	0.100	0.100		0.100	0.100		0.100	0.100		0.100	0.100	
General      Housing Stock Options (Subject to Housing Review)							13.700	13.700				
<b>TOTAL - CORPORATE SERVICES</b>	<b>0.450</b>	<b>0.450</b>	<b>0.000</b>	<b>0.450</b>	<b>0.450</b>	<b>0.000</b>	<b>13.800</b>	<b>13.800</b>	<b>0.000</b>	<b>0.100</b>	<b>0.100</b>	<b>0.000</b>
<b>CLWYD THEATR CYMRU</b>												
<b>Clwyd Theatr Cymru</b>												
Mold          Minor Works												
<b>TOTAL - CLWYD THEATR CYMRU</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

## RELEASED FUNDING - 2009/10 SCHEMES

	£m	£m
<b>No longer required (funding available for new schemes) :</b>		
Renovation Grants	0.739	
Administrative Buildings - Roof Renewal Phase 3, County Hall	0.126	
Empty Homes Scheme	0.318	
Access Bridge to Mostyn Docks (Original £750k)	0.275	
	<hr/>	1.458
<b>Total (Reconciling with Appendix C figure)</b>		<hr/> <b>1.458</b> <hr/>

AVAILABLE FUNDING 2010/11 - 2013/14

APPENDIX C

	2010/11 £m	2011/12 £m	2012/13 £m	2013/14 £m	
<b>Financing (Excluding Specific Grants)</b>					
Unhypothecated Supported Borrowing (USB)	*	7.773	6.218	4.664	4.664
General Capital Grant	*	2.591	2.073	1.555	1.555
Capital Receipts		4.260	0.150	3.230	0.750
Less Capital Receipts Shortfall from 2009/10		(0.514)	-	-	-
Released Funding - 2009/10 - Appendix B		1.458	-	-	-
<b>Total</b>		<b>15.568</b>	<b>8.441</b>	<b>9.448</b>	<b>6.968</b>
<b>Expenditure</b>					
Schemes Per 2009/10 Budget Report (Updated) - Appendix A		11.919	11.954	18.876	3.989
<b>Total</b>		<b>11.919</b>	<b>11.954</b>	<b>18.876</b>	<b>3.989</b>
<b>AVAILABLE/(SHORTFALL)</b>		<b>3.649</b>	<b>(3.513)</b>	<b>(9.428)</b>	<b>2.979</b>
Cumulative		3.649	0.136	(9.292)	(6.313)

\* WAG funding assumptions

2010/11	100%
2011/12	80%
2012/13	60%
2013/14	60%

## SUMMARY OF CAPITAL APPLICATIONS - BY SCORE

REF	DIRECTORATE & SCHEME DETAILS		CAPITAL COST															ANN REV IMPLIC'S		SCORE				
			2010/11			2011/12			2012/13			2013/14			2014/15			TOTAL			ONE-OFF	RECURR		
			COST £m	FUND £m	NET £m	COST £m	FUND £m	NET £m	COST £m	FUND £m	NET £m	COST £m	FUND £m	NET £m	COST £m	FUND £m	NET £m	COST £m	FUND £m		NET £m	£m	£m	
CAP 138	CS	Gypsy Traveller Site Refurbishment	0.200	(0.150)	0.050														0.200	(0.150)	0.050			81
CAP 102	LL	CCTV Control Room Refurb	0.300		0.300														0.300		0.300			70
CAP 092	ENV	Hawarden Old Rectory Boiler	0.200		0.200														0.200		0.200			67
CAP 141	ENV	Corporate DDA Works	0.350		0.350	0.350		0.350	0.350		0.350								1.050		1.050			67
CAP 130	LL	Sustainability	0.300		0.300														0.300		0.300			65
CAP 132	LL	Asbestos Assessments in Schools	0.200		0.200														0.200		0.200			65
CAP 058	LL	Amalgamation of Schools - Addit Funding	0.600		0.600	0.600		0.600											1.200		1.200		(0.075)	64
CAP 146	LL	Fire Precautions - Westwood CP School	0.106		0.106														0.106		0.106			64
CAP 159	ENV	Highways Asset Management Plan	0.415		0.415	0.543		0.543	0.713		0.713	0.913		0.913	1.233		1.233		3.817		3.817			64
CAP 147	LL	Minor Works	0.078		0.078	0.080		0.080	0.082		0.082	0.084		0.084					0.324		0.324		(0.025)	63
CAP 152	LL	St David's HS - Design & Tech Workshops	0.300		0.300														0.300		0.300			63
CAP 129	LL	DDA Works - Individual Pupils	0.300		0.300	0.300		0.300	0.300		0.300	0.300		0.300					1.200		1.200			62
CAP 143	LL	Southdown CP Remodelling	0.900		0.900	2.970		2.970	0.782		0.782								4.652		4.652			62
CAP 131	LL	School Kitchen Refurbishments	0.500		0.500														0.500		0.500			61
CAP 144	LL	School Kitchen Ventilation	0.085		0.085														0.085		0.085			61
CAP 104	LL	SEN Schools - Security Fencing	0.209		0.209														0.209		0.209			60
CAP 153	LL	Amalgamation - Taliesin & Shotton Infants	0.894		0.894	2.946		2.946	0.780		0.780								4.620		4.620			60
CAP 030	CS	Melrose Day Centre	0.300		0.300														0.300		0.300	0.045		59
CAP 038	LL	Upgrade Elec Comms in Schools	0.160		0.160	0.160		0.160											0.320		0.320			58
CAP 106	LL	JS High - Changing Rooms Refurb	0.250		0.250														0.250		0.250			58
CAP 090	ENV	Theatr Clwyd Carpark	0.050		0.050	0.050		0.050	0.050		0.050								0.150		0.150			54
CAP 155	ENV	Pathway - Bryn Road, Alltami	0.204		0.204														0.204		0.204			54
CAP 156	ENV	Pathway - Och'r Bryn, Halkyn	0.055		0.055														0.055		0.055			54
CAP 133	LL	Play Areas Improvements	0.350		0.350														0.350		0.350		0.018	53
CAP 149	ENV	Flintshire Bridge Signage	0.200		0.200														0.200		0.200			53
CAP 150	LL	Alun High School - Science Lab Refurb	0.300		0.300														0.300		0.300			52
CAP 151	LL	Elfed High School - Science Lab Refurb	0.250		0.250														0.250		0.250			52
CAP 124	ENV	County Hall Structural Works	0.282		0.282	0.282		0.282	0.282		0.282	0.032		0.032					0.878		0.878			50
CAP 134	LL	Recreation Grounds Improvements	0.090		0.090	0.090		0.090	0.090		0.090								0.270		0.270			50
CAP 140	ENV	Resurface Law Courts Carriageway	0.065		0.065														0.065		0.065			47
CAP 148	ENV	Replacement of Pont Cilcain	0.162		0.162														0.162		0.162			47
CAP 157	ENV	Mold Flood Alleviation	0.200		0.200														0.200		0.200			47
CAP 145	LL	Caerwys Football Club	0.030		0.030														0.030		0.030			44
CAP 003	ENV	CAD Drawings for Technology Forge use	0.125		0.125	0.125		0.125	0.125		0.125								0.375		0.375			33
CAP 158	ENV	Traffic Calming	0.200		0.200														0.200		0.200			19
			9.210	(0.150)	9.060	8.496		8.496	3.554		3.554	1.329		1.329	1.233		1.233		23.822	(0.150)	23.672	0.045	(0.083)	

**HRA FUNDING**

	2010/11	2011/12	2012/13	2013/14
	£m	£m	£m	£m
Capital Receipts - RTB (Usable Element @ 25%)	0.055	-	-	-
Capital Receipts - Land Sales	0.466	-	-	-
Grants & Contributions - Major Repairs Allowance (MRA)	5.200	5.200	5.200	5.200
Capital Expenditure funded from Revenue Account	-	-	-	-
	<u>5.721</u>	<u>5.200</u>	<u>5.200</u>	<u>5.200</u>

APPENDIX F

HOUSING REVENUE ACCOUNT - PROPOSED CAPITAL PROGRAMME 2010/11		
Item	Requirement	Value
		£m
Stock Condition (10% of Stock)		0.063
Fire Risk Assessments	Statutory Compliance	0.030
Fire Precautions Work Connahs Quay	Replacement of Fire Doors Screens and Smoke Seals to Ensure Statutory Compliance to Common Parts	0.150
DDA Access Audits	Statutory Compliance	0.030
Asbestos Survey and Removal	Statutory Compliance	0.100
Voids work Responsive	Work Through Canton	0.400
Voids work Planned	Hard to let properties	0.431
Smoke alarm installations	Programmed Replacement	0.112
Heating schemes - oil system replacement	Programmed Replacement	0.036
1 Gas infill programme (night storage heating)	Programmed Replacement ( <b>See Note 1</b> )	0.626
One off gas heating replacement	Replacement of Boilers reported by Responsive Repairs	0.260
Programmed heating replacement	Programmed Replacement	0.098
External refurbishment works - Roofing	Life expired Roofs at Bron y Wern, Cornist Cottages high frequency of repairs being carried out through Canton	0.475
External refurbishment works - Maes Emlyn Lintol Gable Rebuild	Maes Emlyn Lintol and Gable Replacement Structural Engineers report recomned this work being carried out	0.150
External Refurbishment Renewing External Pipework Underground District Heating scheme	Renewal of District Heating Distribution Pipework	0.110
2 Kitchen programme - replacements	Programmed Replacement Incl Bryn Garmon Nant Garmon and	0.154
Kitchen Day to Day Call off	Replacement of Kitchens reported by Responsive Repairs	0.040
Installation of new DPCs/ Condensation Solutions	Carried out through Canton	0.050
Electrical rewire programme	Programmed Replacement	0.400
Concrete footpaths - renewal	Increasing frequency of repairs being carried out by Canton in Flint Paving and major works having been identified at Groesffordd Greenfield Steps	0.100
Flint Maisonettes	Heating Replacement	0.200
		<b>4.014</b>
3 Disabled Facility Grants		1.400
Capitalised salaries		0.307
		<b>1.707</b>
<b>Total</b>		<b>5.721</b>

Note -

1. This item constitutes both a base amount of £0.160m, where funding is more certain, and an additional amount of £0.466m dependent upon capital receipts from land sales. This latter amount will only be progressively committed as the capital receipts are actually realised.