Barry Davies LL.B (Hons) Solicitor/Cyfreithiwr Head of Legal and Democratic Services Pennaeth Gwasanaethau Cyfreithiol a Democrataidd



TO: ALL MEMBERS OF THE COUNCIL

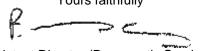
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Our Ref / Ein CyfCODate / Dyddiad24/02/2010Ask for /
Gofynner amCeri OwenDirect Dial /
Rhif Union01352 702350Fax / FfacsFace

Dear Sir / Madam,

A <u>SPECIAL MEETING OF THE FLINTSHIRE COUNTY COUNCIL</u> will be held in the <u>COUNCIL CHAMBER, COUNTY HALL, MOLD</u> on <u>TUESDAY, 02 MARCH 2010</u> at **14:00** to consider the following items.

Yours faithfully



Assistant Director (Democratic Services)

<u>A G E N D A</u>

- 1. **PRAYERS**
- 2. APOLOGIES FOR ABSENCE
- 3. DECLARATIONS OF INTEREST
- 4. <u>GENERAL FUND REVENUE BUDGET 2010/11</u> Report of Head of Finance and Chief Executive enclosed
- 5. <u>GENERAL FUND CAPITAL PROGRAMME 2010/11 TO 2013/14</u> Report of Head of Finance and Chief Executive and Director of Community Services and Director of Environment and Director of Lifelong Learning enclosed
- 6. <u>COUNCIL TAX 2010-11</u> Report of Head of Finance enclosed

County Hall, Mold. CH7 6NA Tel. 01352 702400 DX 708591 Mold 4 www.flintshire.gov.uk Neuadd y Sir, Yr Wyddgrug. CH7 6NR Ffôn 01352 702400 DX 708591 Mold 4 www.siryfflint.gov.uk

The Council welcomes correspondence in Welsh or English Mae'r Cyngor yn croesawu gohebiaeth yn y Gymraeg neu'r Saesneg

7. APPOINTMENT AND APPROVAL OF THE TERMS OF REFERENCE OF A PERSONNEL COMMITTEE

Report of Head of Legal and Democratic Services enclosed

8. NOTICE OF MOTION

The following Notice of Motion has been received from Councillor L.A. Aldridge:-

"We call upon the Leader, Councillor A Woolley and the coalition to support an individually tailored regeneration scheme for the maisonettes in Flint which by definition will ensure our tenants will have homes fit for purpose and finally link the two retailing areas of our town."

FLINTSHIRE COUNTY COUNCIL

AGENDA ITEM NUMBER: 4

REPORT TO:SPECIAL MEETING OF THE FLINTSHIRE COUNTY COUNCILDATE :02 MARCH 2010REPORT BY:HEAD OF FINANCE AND CHIEF EXECUTIVESUBJECT :GENERAL FUND REVENUE BUDGET 2010/11

1.00 PURPOSE OF REPORT

1.01 To provide Members with the recommendations of the Executive in relation to the General Fund Revenue Budget 2010/11.

2.00 BACKGROUND

- 2.01 At the meeting of 16th February 2010, the Executive considered a joint report from the Head of Finance and Chief Executive on the General Fund Revenue Budget 2010/11 which is attached at Appendix A.
- 2.02 The initial budget proposals considered by the Executive on 22nd December 2009 had been considered in detail by Overview & Scrutiny Committees over the period 18th January to 1st February 2010. A summary of the Committees' observations and questions, together with comments from officers, is included in Appendix 12 of the 16th February 2010 Executive report.
- 2.03 Sections 3.02 to 3.05 of the 16th February 2010 report set out how the final budget proposals differ to those reported on 22nd December 2009.
- 2.04 The budget proposals have also been discussed with the School Budget Forum, the Flintshire Joint Trades Union Committee and the Flintshire Local Joint Consultative Committee.

3.00 CONSIDERATIONS

3.01 The recommendations of the Executive to County Council are set out in Section 6 of the 16th February 2010 report (attached at Appendix A).

4.00 **RECOMMENDATIONS**

4.01 That Members approve the recommendations of the Executive.

5.00 FINANCIAL IMPLICATIONS

5.01 As set out in the report.

6.00 ANTI POVERTY IMPACT

6.01 Individual growth and efficiency items may have specific anti-poverty impacts.

7.00 ENVIRONMENTAL IMPACT

7.01 Individual growth and efficiency items may have specific environmental impacts.

8.00 EQUALITIES IMPACT

8.01 Individual growth and efficiency items may have specific equalities impacts.

9.00 PERSONNEL IMPLICATIONS

9.01 Individual growth and efficiency items may have specific personnel implications.

10.00 CONSULTATION REQUIRED

10.01 Overview & Scrutiny, Business Ratepayers, School Budget Forum, Trades Unions, Executive Members, Directors and Corporate Heads of Service.

11.00 CONSULTATION UNDERTAKEN

11.01 Overview & Scrutiny, Business Ratepayers, School Budget Forum, Trades Unions, Executive Members, Directors and Corporate Heads of Service.

12.00 APPENDICES

12.01 Appendix A Report to Executive on 16th February 2010 - General Fund Revenue Budget 2010/11.

LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985 BACKGROUND DOCUMENTS

2010/11 Budget Working Papers

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FLINTSHIRE COUNTY COUNCIL

Appendix A

REPORT TO:EXECUTIVEDATE :16 FEBRUARY 2010REPORT BY:HEAD OF FINANCE AND CHIEF EXECUTIVESUBJECT :GENERAL FUND REVENUE BUDGET 2010/11

1.00 PURPOSE OF REPORT

- 1.01 To propose the General Fund Revenue Budget for 2010/11, and the proposals to meet the previously reported budget gap, following consultation with all Overview & Scrutiny Committees and the School Budget Forum.
- 1.02 To advise of the proposed Schools' Budget to be notified to the Welsh Assembly Government.

2.00 BACKGROUND

- 2.01 The initial budget proposals for 2010/11 were agreed by Executive on 22nd December 2009 and referred to all Overview & Scrutiny Committees for consideration.
- 2.02 At the meetings of the Overview & Scrutiny Committees, held between 18th January and 1st February 2010, the Chief Executive, Head of Finance and relevant Director / Corporate Head of Service made a presentation on the overall budget proposals, together with details of pressures and efficiencies relevant to each individual committee.
- 2.03 Members offered comments and asked a number of questions in order to clarify issues and concerns. A summary of these observations and questions, together with the responses of officers, is attached at Appendix 12.
- 2.04 The proposed additional Education funding for investment in Curriculum Enrichment was discussed at the School Budget Forum on 11th February 2010. A verbal update on the comments of the Forum will be presented to Executive on 16th February 2010.
- 2.05 The Flintshire Joint Trade Union Committee received a budget update on 7th January 2010 and the Flintshire Local Joint Consultative Committee on 8th February 2010.

3.00 TOTAL REVENUE BUDGET AND BUDGET REQUIREMENT

3.01 The initial budget proposals, agreed by Executive on 22nd December 2009, projected a budget shortfall of £0.386m.

- 3.02 As a result of the Overview & Scrutiny consultation process, the Lifelong Learning Overview & Scrutiny Committee recommended that the Executive look at providing matched funding to town / community councils, as partners, for play facilities in 2010/11.
- 3.03 It is therefore proposed to increase the budget by £0.061m, on a recurring basis, to provide matched funding to facilitate improvement works at 5 areas, including recurring maintenance costs.
- 3.04 After including this additional item of expenditure the projected budget shortfall is £0.447m.
- 3.05 As the items identified in the 22nd December 2009 budget report and reported to Overview & Scrutiny Committees for further consideration have been worked through this revised shortfall has been addressed. It is recommended that the final budget proposals incorporate the following adjustments:
 - 1. A 1% reduction in the price inflation allocation to zero, with the exception of education and commissioned care related expenditure where a 1% allocation has been maintained. The impact of this adjustment is to reduce price inflation by £0.163m.
 - 2. A £0.244m reduction in the Central Loans and Investment Account pressure, from £0.695m to £0.451m. This pressure is largely attributable to reduced temporary investment income due to low interest rates. Following consultation with our investment advisers it has been ascertained that the Authority can partly offset this reduction in income by rescheduling part of its debt portfolio.
 - 3. Additional efficiencies totalling £0.040m resulting from the cessation of staffed catering facilities at County Offices, Flint.
- 3.06 As a result of the changes outlined above total expenditure now equates to the total funding figure of £278.005m, reported to Executive on 22nd December 2009.

The total budget build up is outlined below. Details of the figures making up the total budget are attached as Appendices 1-11.

It is recommended that the 2010/11 General Fund Revenue Budget Requirement be set at £240,407,500 which is £739,418 below the calculated Standard Spending Assessment.

		£m
Funding Revenue Support Grant National Non Domestic Rates Council Tax Budget Requirement <u>Unhypothecated Grants</u> Improvement Agreement Grant		144.976 42.236 53.196 240.408 1.482
Specific Grants (Estimated)	Appendix 9	35.763
Planned Use of Contingency Reserve		0.352
Total		278.005
<u>Expenditure</u> Total Budget 2009/10		271.195
Previous Year's Growth / Items Dropping Out	Appendix 1	(1.548)
Pay & Price Inflation	Appendix 2	2.785
Transfers into Settlement Transfers out of Settlement	Appendix 3 Appendix 3	1.542 (0.130)
Pressures Pressures - Funded from Contingency Reserve	Appendix 4 Appendix 5	8.081 0.352
Efficiencies	Appendix 7	(6.151)
Less Specific Grants 2009/10 Plus Specific Grants 2010/11	Appendix 9 Appendix 9	(33.884) 35.763
Total		278.005

Income

3.07 The budget proposals in this report set a budget requirement of £240,407,500. At this level of spend, the increase on the Band D Council Tax Rate (excluding Police and Town/Community Councils' precepts) is 3.3%. This equates to an increase of £28.08 on 2009/10 and a Band D Rate of £878.86.

The Council Tax system in Wales contains nine property bands ranging from Band A to Band I. In order to ensure consistency between councils when reporting Council Tax information it is agreed practice that all related information is expressed in terms of Band D equivalents.

Members are asked to confirm that there be a 3.3% increase in Council Tax at Band D and an assumed 99% collection rate.

3.08 The amount of Improvement Agreement Grant have been advised by the Assembly.

Members are asked to confirm the inclusion of Improvement Agreement Grant of £1.482m in the budget.

3.09 The specific grants figure is provisional, with the Assembly yet to advise of the 2010/11 level for a number of grants. Expenditure levels will be managed within the final figures announced by the Assembly.

Members are asked to confirm that the budget will be adjusted to reflect the actual level of specific grant received.

Expenditure

3.10 Inflation of £2.785m is shown in detail in Appendix 2. Pay inflation of £2.485m has been included which represents a provision for a 1.0% increase for non-teacher pay and a 2.3% increase for teacher pay as per the current three year agreement - 2010/11 being the final year.

All pay inflation, including that for non-teacher based school staff, will be held centrally and only allocated at the point the pay increase is awarded.

Should the non-teacher pay award be settled in excess of the assumed 1.0% increase, the additional money required will be funded centrally.

- 3.11 Price inflation has generally been included at zero. A 1.0% increase has been allocated to education and commissioned care related expenditure, as outlined in paragraph 3.05.
- 3.12 In addition to the standard level of price inflation outlined above, central nonstandard inflation of £0.259m has been included, as detailed in Appendix 2, to reflect those items for which inflation is anticipated to be at higher levels. This sum will be held centrally until it is demonstrated that there is a requirement for the funding to be released. This will be reported in budget monitoring reports during the year.

It is recommended that items of non-standard inflation are only allocated out to services when the actual increase in cost is known.

3.13 Inflation of 2.0%, amounting to £0.657m, has been assumed on the yield from existing fees and charges which are locally determined by the Authority, except where a case has been made to increase by a higher amount. Such cases are shown in Appendix 7a.

Members are asked to confirm the levels of inflation assumed in the budget.

3.14 The settlement included a number of transfers in and out, as detailed in Appendix 3. It is recommended that these be passported to the service concerned at the levels contained within the settlement.

Members are asked to confirm the amounts included in the budget relating to transfers into and out of the settlement.

3.15 Appendix 4a-d sets out the recurring and non-recurring pressures recommended for inclusion in the budget which have been put forward following consultation with Executive Members, Directors and Corporate Heads of Service as unavoidable. The pressures, which total £8.081m, are proposed to be funded from the base budget provision.

Members are asked to confirm the inclusion of £8.081m of pressures to be funded from base budget provision.

It is recommended that the practice adopted since 2004/05 continues that resources to fund new pressures be approved for the purposes set out. Any proposals to vary the use of the sums allocated are to be the subject of a further report to Executive.

3.16 In addition, the budget process has identified a number of pressures, totalling £0.352m, which meet the criteria set for the use of the Contingency Reserve. It is therefore proposed that these pressures, as outlined in Appendix 5, are funded from the Contingency Reserve.

Members are asked to confirm the inclusion of pressures totalling £0.352m to be funded from the Contingency Reserve.

3.17 Given the current funding levels it has been accepted that not all pressures can proceed and therefore pressures totalling £1.100m have been classified as Not Recommended, and are as detailed in Appendix 6.

Appendix 6 also includes details of efficiencies which are not recommended for inclusion in the budget.

3.18 Appendix 7a-b sets out the efficiencies, totalling £6.151m, recommended for inclusion in the budget following consultation with Executive Members, Directors and Corporate Heads of Service.

Members are asked to confirm the inclusion of efficiencies of £6.151m in the budget.

It is recommended that if it should become apparent that achievement of any of the savings (in full or in part) is proving to be not as anticipated that this is dealt with corporately, with the Corporate Management Team bringing alternatives to Executive for consideration.

- 3.19 The budget process has also highlighted a number of pressures and efficiencies which will have no impact on the Council until 2011/12. Indicative figures have been calculated a detailed in Appendix 8.
- 3.20 Full details of the total budget will be included in the 2010/11 Budget Book which will be made available early in the new financial year.

4.00 SCHOOLS' BUDGET

- 4.01 Under the Local Education Authority (LEA) Budget, Schools' Budget and Individual Schools' Budget (Wales) Regulations 2003, local authorities are required to notify WAG of the proposed schools' budget for the forthcoming year by 31st January.
- 4.02 As the Assembly has not yet informed authorities of their Post 16 Special Education Needs allocation for 2010/11, authorities have not been able to calculate their schools' budget in total.

Following receipt of the allocation from the Assembly, and calculation of the budget for Flintshire, the information will be circulated to Members.

5.00 RESERVES AND BALANCES

5.01 As required under the Local Authority Accounting Panel (LAAP) Bulletin 55, the level and utilisation of all reserves was detailed in the budget report to Executive on 22nd December 2009.

6.00 RECOMMENDATIONS

- 6.01 That the Executive recommends the following to County Council on 2nd March 2010:
 - (1) That the 2010/11 General Fund Revenue Budget Requirement be set at £240,407,500 which is £739,418 below the calculated Standard Spending Assessment (3.06).
 - (2) That there be a 3.3% increase in Council Tax at Band D and an assumed 99% collection rate (3.07).
 - (3) The inclusion of Improvement Agreement Grant of £1.482m in the budget (3.08).
 - (4) That the budget will be adjusted to reflect the actual level of specific grant received (3.09).
 - (5) That items of non-standard inflation are only allocated out to services when the actual increase in cost is known (3.12).

- (6) The levels of inflation assumed in the budget (3.10 3.13).
- (7) The amounts included in the budget relating to transfers into and out of the settlement (3.14)
- (8) The inclusion of £8.081m of pressures to be funded from base budget provision (3.15 and Appendix 4a-d).
- (9) That the practice adopted since 2004/05 continues that resources to fund new pressures be approved for the purposes set out. Any proposals to vary the use of the sums allocated are to be the subject of a further report to Executive (3.15).
- (10) The inclusion of pressures totalling £0.352m to be funded from the Contingency Reserve (3.16 and Appendix 5).
- (11) The inclusion of efficiencies of £6.151m in the budget (3.18 and Appendix 7a-b).
- (12) That if it should become apparent that achievement of any of the savings (in full or in part) is proving to be not as anticipated that this is dealt with corporately, with the Corporate Management Team bringing alternatives to Executive for consideration (3.18).
- 6.02 That the Executive note that the effect of the budget proposals will be to increase the budget requirement by £7.073m over the level in 2009/10 and increase the Band D Council Tax Rate by 3.3% on the level in 2009/10.

7.00 FINANCIAL IMPLICATIONS

7.01 As set out in the report.

8.00 ANTI-POVERTY IMPACT

8.01 Individual growth and efficiency items may have specific anti-poverty impacts.

9.00 ENVIRONMENTAL IMPACT

9.01 Individual growth and efficiency items may have specific environmental impacts.

10.00 EQUALITIES IMPACT

10.01 Individual growth and efficiency items may have specific equalities impacts.

11.00 PERSONNEL IMPLICATIONS

11.01 Individual growth and efficiency items may have specific personnel implications.

12.00 CONSULTATION REQUIRED

12.01 Overview and Scrutiny, Business Ratepayers, School Budget Forum, Trade Unions, Executive Members, Directors and Corporate Heads of Service.

13.00 CONSULTATION UNDERTAKEN

13.01 Overview and Scrutiny, Business Ratepayers, School Budget Forum, Trade Unions, Executive Members, Directors and Corporate Heads of Service.

14.00 APPENDICES

14.01	Appendix 1 Appendix 2	-	Previous Years' Growth / Items Dropping Out Inflation
	Appendix 3	-	Transfers Into / Out of Settlement
	Appendix 4	-	Pressures
	Appendix 5	-	Pressures - Funded from Contingency Reserve
	Appendix 6	-	Pressures & Efficiencies - Not Recommended
	Appendix 7	-	Efficiencies
	Appendix 8	-	Pressures & Efficiencies - Indicative Estimates for Future Years
	Appendix 9	-	Specific Grants
	Appendix 10	-	Pressures - Additional Narrative
	Appendix 11	-	Efficiencies - Additional Narrative
	Appendix 12	-	Overview & Scrutiny Committees - Comments / Questions

LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985 BACKGROUND DOCUMENTS

Final Local Government Revenue & Capital Settlements 2010/11 2010/11 Budget Working Papers

Contact Officer:	Kerry Feather
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Previous Years' Growth / Items Dropping Out

APPROVED 2008/09 BUDGET	£m	£m
Community Services		
Match Funding for Specialist Debt Advice Officer	(0.030)	
Additional School Leavers - Learning Disability	0.415	
Environment	0.385	
<u>Environment</u> Landfill Tax Increase	0.432	
Flintshire Business Services	(0.024)	
	0.408	
		0.793
APPROVED 2009/10 BUDGET		
Community Services		
OT Service Response	0.016	
Children's Duty Team - Unmet Needs	0.020	
Corporate Parenting - LSCB Support	0.003	
Additional School Leavers - Physical/Sensory Impairment	0.037	
Additional School Leavers - Learning Disability	0.094	
Supporting People Grant Shortfall - Social Services	0.200	
Supporting reopic Grant Ghoritan - Goolar Gervices	0.370	
Environment	0.070	
Unitary/Local Development Plan	(0.190)	
Loss of WAG Funding - Deeside Shuttle	0.160	
Depot Rationalisation	(0.038)	
Transport Functions - Centralisation	(0.060)	
Additional Agricultural Rent Income	(0.004)	
	(0.132)	
Lifelong Learning	0.040	
Speech and Language Therapy	0.010	
Extension of Lease - Saltney Library Campus Manager	(0.015) 0.010	
Leisure Income	(0.095)	
Youth Service Restructure	(0.033)	
Special Needs School Transport	(0.100)	
School Transport Routeing	(0.125)	
<u> </u>	(0.325)	
Cornerate Financing		
Corporate Financing	0 0 0 0	
Xchangewales Xchangewales	0.028	
Achanyewales	(0.028) 0.000	
	0.000	

(0.087)

ONE-OFF PRESSURES DROPPING OUT	£m	£m
Community Services	(0.250)	
Housing Ballot Costs	(0.250)	
Environment		
Public Inquiry Costs	(0.120)	
Consultancy Work - Marketing & Feasibility	(0.063)	
Decriminalised Parking	(0.075)	
New Rating of Property Legislation (NNDR)	(0.230)	
Adoption of Manor Park Estate Road	(0.050)	
Terrig House - Rent Shortfall	(0.036)	
Waste Disposal - Out of County Haulage	(0.536)	
	(1.110)	
Lifelong Learning		
Additional School Funding	(0.418)	
Mobile Classrooms	(0.190)	
Out of County Placements	(0.091)	
	(0.699)	
Corporate Financing		
Trade Union Facilities Agreement	(0.038)	
Base Level Reserves - 'Top-up' to 2% of Turnover	(0.157)	
	(0.195)	
		(2.254)

TOTAL BASE ADJUSTMENTS	 (1.548)
TOTAL BASE ADJUSTMENTS	(1.548)

Inflation

		£m
Pay		2.485
Price		0.698
Non Standard Fire Levy National Foster Carer Allowances Maintained at National Rates Fuel Costs - Highways & Ground Maintenance Fleet Fuel Costs - Waste Collection Fleet	0.105 0.094 0.035 0.025	0.259
Income		(0.657)
Total Inflation		2.785

Transfers Into / Out Of Settlement

	£m
Transfers In From Specific Grant Funding	
Schools Special Grant	0.493
Energy Costs Grant	0.103
Fairer Charging Grant	0.697
Mental Health Carers Grant	0.169
Disabled Children	0.060
Children & Young People Act Implementation	0.020
Total	1.542
In addition the unhypothecated Deprivation Grant is transferring into the settlement	0.225
Transfers Out	
Sea Fisheries	(0.027)
Court Fees in Child Care Proceedings	(0.103)
U	(/
Total	(0.130)

Summary of Pressures

Summary of Flessures				Indicativ	e Only
		2010/11 £m	FTEs	2011/12 £m	2012/13 £m
Economic Impact	Appendix 4a	1.116	0.0	0.555	0.420
Budget Flaws	Appendix 4b	2.145	0.0	1.945	1.945
Invest To Save Initiatives	Appendix 4c	0.084	3.0	0.111	0.053
Pressures	Appendix 4d	4.736	2.0	4.423	5.137
Total		8.081	5.0	7.034	7.555

Pressures - Economic Impact

			Indicativ	e Only
	2010/11 £m	FTEs	2011/12 £m	2012/13 £m
<u>Environment</u>				
Impact of economic downturn on rent income and occupancy -				
Flintshire Business Services	0.040		0.030	0.020
Reduced Planning fee income due to economic downturn	0.200		0.170	0.120
Land Charges - reduced fee income due to economic downturn	0.040		0.030	0.020
Building Control - loss of income due to economic downturn	0.050		0.030	0.010
NNDR Vacant Property Legislation (Industrial Units)	0.240		0.220	0.200
	0.570	-	0.480	0.370
Lifelong Learning				
Loss of income due to economic climate - Leisure Services	0.095		0.075	0.050
	0.095	-	0.075	0.050
Corporate Services				
Central Loans & Investment Account	0.451		-	-
	0.451	-	-	-
Total	1.116		0.555	0.420

Pressures - Budget Flaws

Pressures - Budget Flaws				<u>.</u>
			Indicativ	-
	2010/11		2011/12	2012/13
	£m	FTEs	£m	£m
Community Services				
Carelink Maintenance Contract	0.045		0.050	0.050
	0.045		0.050	0.050
<u>Environment</u>	0.010		0.000	0.000
Grounds Maintenance Contract - lack of budget provision	0.500		0.500	0.500
Winter Maintenance - lack of sufficient budget	0.500		0.500	0.500
WAG Business Support Contracts no longer undertaken but	0.000		0.000	0.000
have budgeted surpluses in the base budget	0.066		0.066	0.066
Additional Litter Picking on Recreation Land	0.050		0.050	0.050
Domestic Collections	0.050		0.050	0.050
Increased Out of County Haulage Costs	0.150		0.150	0.150
CA Site Management Fees - Non Standard Inflation increases	0.100		0.100	0.100
to Contract	0.205		0.205	0.205
Efficiency savings not achieved from proposed closure of	0.200		0.200	0.200
Saltney Civic Amenity site	0.095		0.095	0.095
Reallocation of Employees Previously Charged to HRA	0.080		0.080	0.080
Realised on Employees Providely sharged to max	1.696		1.696	1.696
Lifelong Learning				
Loss Making Lettings Charges for Youth Centres (Linked to				
Youth Service Review)	0.050		0.050	0.050
Long-term shortfall in staffing and admin budgets - Sports				
Development	0.047		0.047	0.047
Direct staffing costs at Connah's Quay, Hope and Saltney				
Leisure Centres	0.057		0.057	0.057
	0.154	-	0.154	0.154
Corporate Services				
Software Maintenance for HRMIS, Mobile Working, Security				
Products	0.045		0.045	0.045
2% Vacancy Savings - reversal of a previous budget decision	0.205			
	0.250	-	0.045	0.045
Total	2.145		1.945	1.945
10(4)	2.173		1.343	1.3 4 J

Pressures - Directorate Specific Invest to Save Initiatives

			Indicativ	/e Only
	2010/11		2011/12	2012/13
	£m	FTEs	£m	£m
Community Services				
Commissioning Capacity for Older People Services	0.058	2.0	0.077	0.019
Money Advice Officer (See Efficiency Appendix 7a)	0.026	1.0	0.034	0.034
	0.084	3.0	0.111	0.053
Total	0.084	3.0	0.111	0.053

Pressures	2010/11 £m	FTEs	Indicativ 2011/12 £m	re Only 2012/13 £m
Community Services				
Transition - Learning Disability	(0.046)		0.241	1.053
Transition - Physical Disability & Sensory Impairment	0.187	0.5	0.349	0.422
Telecare	0.050		0.050	0.050
Occupational Therapy Assessment for DFG's	0.050	0.5	0.055	0.055
Specialist Foster Carers	0.110		0.110	0.110
Increase in adoption allowances	0.079		0.081	0.083
Out of County Placements	0.565		0.565	0.565
	0.995	1.0	1.451	2.338
Environment				
Growth in Street Lighting Assets increasing energy charges	0.050		0.050	0.050
Public Rights of Way (PRoW) maintenance and enforcement	0.050		0.050	0.050
Depot Rationalisation - vacant floor space failed efficiency	0.075		0.075	0.075
Centralisation of Transport Functions - failed efficiency	0.060		0.060	0.060
Local Development Plan (LDP)	0.100		0.100	0.100
Increase in Landfill Tax	(0.248)		0.256	0.288
Increase to Corporate Property Maintenance Base Budget	0.100		0.100	0.100
Civil Parking Enforcement implementation Temporary Contract for Partnership Project Officer and Admin	0.050		-	-
Support to service Town Action Plans	0.050		-	-
	0.287	0.0	0.691	0.723
Lifelong Learning				
Saltney Library Extension of Lease	0.025		0.025	0.010
School Modernisation Programme - capacity issues	0.035		0.035	0.035
Agreed increase in CCTV operatives	0.082		0.082	0.082
Investment in Curriculum Enrichment and Breadth	0.541		0.541	0.541
School PC Replacement	0.037		0.037	0.037
Out of County Placements (Special Education)	0.724		0.724	0.724
Continuation of Support for Mobile Classrooms in Schools	0.190		0.190	-
Learner Travel Measure	0.118	1.0	0.125	0.125
Increase cost of school server replacement and virtualising				
Secondary School Servers	0.095		-	-
Rollout of wireless solution to schools	0.028		-	-
Play Facilities - Matched Funding for Town / Community Councils	0.061		0.061	0.061
	1.936	1.0	1.820	1.615
Corporate Services				
Insurance Fund (see Efficiency Appendix 7a)	0.200		0.200	0.200
Corporate Sign-Post Advertising	0.100		0.100	0.100
Review of software procurement arrangements	0.030		0.030	0.030
Regular Scanning & Vulnerability Assessments	0.025		0.025	0.025
Voice Risk Analysis (VRA)	0.026		0.026	0.026
Reduction in Housing Benefit / Council Tax Benefit				
Administration Grant	0.050		0.050	0.050
ISA Registration	0.025		0.030	0.030
Removal of PROIV, SYNON and Jbase	0.030		-	-
UDP - funding deferred from 2009/10	0.097		-	-
Landsbanki - İmpairment	0.694		-	-
Trade Union Facilities Agreement	0.034		-	-
Base Level of Reserves - 'Top-Up' to 2% of Turnover	0.207			
· · ·	1.518	0.0	0.461	0.461
Total	4.736	2.0	4.423	5.137
			-	_

Pressures - Funded From Contingency Reserve

ressures - runded from contingency Reserve			Indicativ	e Only
	2010/11		2011/12	2012/13
	£m	FTEs	£m	£m
Corporate Services				
Electronic Content Management	0.100		-	-
NDL Mobile Working & Integration Pilot Projects	0.040		-	-
Review outcomes of BT Workstyle Assessment / WAG Invest				
to Save Fund - Agile Working	0.087		0.131	0.132
WAG Invest to Save Fund - Organisational Redesign	0.125		0.250	
	0.352	-	0.381	0.132
Total	0.352		0.381	0.132

Pressures & Efficiencies - Not Recommended

	2010/11 £m	FTEs	2011/12 £m	2012/13 £m
Pressures				
Community Services				
Substance Misuse Support Service	0.058	3.0	0.078	0.078
Carers Support (Substance Misuse & Mental Health)	0.062	2.0	0.082	0.082
Sheltered Housing Warden Service	0.150		0.150	0.150
Direct Payments	0.043	1.0	0.050	0.050
Relief Staff - Learning Disability	0.116	6.0	0.155	0.155
	0.429	12.0	0.515	0.515
<u>Environment</u>				
Planning Inquiry Fees	0.120		0.080	0.050
Additional Resource in Public Protection	0.050		0.050	0.050
	0.170	0.0	0.130	0.100
Lifelong Learning				
Extra technical staff in response to school demand	0.023	1.0	0.031	0.031
Granting parental access to SIMS	0.051	1.0	0.060	0.060
Increase staffing to meet Welsh Public Library Standards	0.113	5.9	0.150	0.150
Reduction in income due to rolling programme of improvements				
- Leisure Services	0.050		0.050	0.050
Holywell Infoshop	0.052		0.052	0.052
	0.289	7.9	0.343	0.343
Corporate Services				
Implementation of self service password reset solution	0.052		0.012	0.012
Deployment of kiosk technologies	0.030		-	-
Customer Access Improvements	0.030		-	-
Insurance Fund - Potential Asbestos Claim	0.100	0.0	0.012	0.012
	0.212	0.0	0.012	0.012
Total	1.100	19.9	1.000	0.970
Efficiencies				
Community Services				
Action for Children Family Project	(0.023)		(0.046)	(0.046)
	, , , , , , , , , , , , , , , , , , ,		. ,	. ,
<u>Environment</u>				
Implement Car Park Charge Increases - Proposal A	(0.050)		(0.150)	(0.150)
Implement Car Park Charge Increases - Proposal B	(0.025)		(0.125)	(0.125)
Implement Car Park Charge Increases - Proposal C	(0.100)		(0.375)	(0.375)
Corporate Services				
Introduction of a Travel Plan for County Hall	(0.070)		(0.140)	(0.140)

Summary of Efficiencies

Summary of Emclencies			Indicativ	/e Only
		2010/11 £m	2011/12 £m	2012/13 £m
Actions In Place	Appendix 7a	(4.412)	(3.832)	(4.001)
Management Action Required	Appendix 7b	(1.739)	(1.814)	(1.814)
Total		(6.151)	(5.646)	(5.815)

Efficiencies - Actions in Place

Efficiencies - Actions in Place			
		Indicativ	ve Only
	2010/11	2011/12	2012/13
	£m	£m	£m
Community Services			
Community Services	(0,000)	(0.050)	(0,000)
Refocus of residential care budget for Older People	(0.200)	(0.250)	(0.300)
Potential Increase to Charges for Home Care - Year 3 of	(0.450)	(0.450)	(0.450)
stepped increase	(0.150)	(0.150)	(0.150)
Preserved Rights	(0.060)	(0.079)	(0.098)
Increased income from Financial Assessments	(0.190)	(0.190)	(0.190)
Revised Service Delivery for Forensic Clients in Learning	(0.150)	(0.150)	(0.150)
Disability and Mental Health Services	(0.150)	(0.150)	(0.150)
Homelessness (See Pressure Appendix 4c)	(0.100)	(0.100)	(0.100)
Extra Care Scheme - Llys Eleanor	(0.050)	(0.050)	(0.050)
	(0.900)	(0.969)	(1.038)
Environment			
Environment Maximising Streetworks Inspection Fees	(0.020)	(0.020)	(0.020)
Cessation of Staffed Catering Facilities at County Offices, Flint	(0.020)	(0.020)	(0.020)
Cessation of Staned Catering Facilities at County Onices, Finit	(0.040)	(0.040)	(0.040)
	(0.000)	(0.000)	(0.000)
Lifelong Learning			
Demographic Change	(0.235)	(0.235)	(0.235)
Reduction of service provided by School Library Service (SLS)	(0.023)	(0.030)	(0.030)
······································	(0.258)	(0.265)	(0.265)
Corporate Services		(4,000)	
2009/10 Pay Award - budget allocation higher than award	(1.000)	(1.000)	(1.000)
2009/10 Schools Non-Teacher Pay Award - budget allocation	(0,002)	(0,002)	(0,002)
higher than award	(0.092)	(0.092)	(0.092)
VAT Refund - Fleming Case	(0.718)	-	-
Insurance Tender (see Pressure Appendix 4d)	(0.480)	(0.480)	(0.480)
Virtualisation of Windows Servers	(0.030)	(0.030)	(0.030)
Support Services / Business Development & Admin Function	(0,000)	(0,000)	(0.090)
Review	(0.090)	(0.090)	()
Finance Function Review	(0.088)	(0.200)	(0.300)
Democratic Services Review	(0.054)	(0.054)	(0.054)
Policy, Performance & Partnership Review	(0.036)	(0.036)	(0.036)
Occupational Health & Safety Review	(0.070)	(0.070)	(0.070)
Senior Management Restructure	(0.188)	(0.188)	(0.188)
Rateable Values - Impact of Revaluation Exercise & Multiplier	(0.130)	(0.130)	(0.130)
Reduction in Energy Prices	(0.168)	(0.168)	(0.168)
Additional MASS Savings	(0.050)	- (0, 500)	-
	(3.194)	(2.538)	(2.638)
Total	(4.412)	(3.832)	(4.001)
	()	(0.002)	(

Efficiencies - Management Action Required

Enciencies - Management Action Required		Indicativ	/e Only
	2010/11 £m	2011/12 £m	2012/13 £m
Environment			
Regional Collaboration - Planning	(0.020)	(0.020)	(0.020)
Electronic Consultation - Planning	(0.010)	(0.010)	(0.010)
Management Review - Restructuring Efficiencies	(0.225)	(0.225)	(0.225)
	(0.255)	(0.255)	(0.255)
Lifelong Learning			
Rationalisation of FCC Pupil Referral Unit Provision	(0.070)	(0.070)	(0.070)
Changes to Management of County Hall	(0.075)	(0.150)	(0.150)
Renegotiation of Arts SLA	(0.010)	(0.010)	(0.010)
	(0.155)	(0.230)	(0.230)
Corporate Services			
North Wales Procurement Partnership Savings	(0.400)	(0.400)	(0.400)
Vacancy Management Initiative - implemented in 2009/10	(0.372)	(0.372)	(0.372)
Mobile Office	(0.005)	(0.005)	(0.005)
Good Housekeeping - Utility Savings	(0.552)	(0.552)	(0.552)
	(1.329)	(1.329)	(1.329)
Total	(1.739)	(1.814)	(1.814)

Pressures & Efficiencies - Indicative Estimates for Future Years	2010/11	2011/12	2012/13
	£m	£m	£m
Pressures			
Community Services			
Mold Extra Care Scheme - Early Estimate	-	0.125	0.500
Joint Working Special Grant - potential transfer	-	0.438	0.438
Cymorth Grant	-	0.179	0.179
	-	0.742	1.117
Environment			
Carbon Reduction Commitment	-	0.270	0.270
	-	0.270	0.270
Lifeleng Learning			
Lifelong Learning Continuation of Workwise Project		0.085	0.085
Continuation of Workwise Project		0.085	0.085
		0.000	0.000
Corporate Services			
Intrusion Detection & Prevention System Options	-	0.048	0.008
Event & Log Management Solutions	-	0.042	0.007
	-	0.090	0.015
Total		1.097	1.472
Efficiencies			
Environment			
Carbon Reduction Commitment (CRC)	-	(0.203)	(0.203)
	-	(0.203)	(0.203)
Lifelong Learning			
Amalgamation of Infant & Junior Schools in certain areas.	-	(0.029)	(0.050)
-	-	(0.029)	(0.050)
Total	-	(0.232)	(0.253)

Specific Grants

		Budget 2009-10	Projection 2010-11	Variance to 2009-10	Confirmed (C) or Estimated (E)
		£	£	£	()
	-				
Lifelong	Appetite For Life	128,894	0	-128,894	E
Learning	Basic Skills	316,000	316,000	0	E
Non Delegated	Better Schools Fund	1,111,000	777,700	-333,300	E
	Childcare	56,003	94,964	38,961	E
	Community Focused Schools	86,158	82,577	-3,581	E
	Community Learning	3,247	3,247	0	E
	Cymorth	2,069,000	1,789,303	-279,697	E
	DELLS (Post 16 provision in schools)	1,197,122	1,197,122	0	E
	Education of Travellers	73,381	73,381	0	E
	Flying Start	1,131,000	1,526,973	395,973	E
	Foundation Phase	2,730,463	3,861,646	1,131,183	E
	Foundation Phase Pilot/Early Start Funding	83,821	34,500	-49,321	E
	Free School Milk	154,000	179,773	25,773	E
	Free Swimming 60+	60,000	60,000	0	E
	Free Swimming Children/Young People	104,807	104,807	0	E
	Learning Pathways 14-19	844,000	774,980	-69,020	Е
	Minority Ethnic Achievement	87,000	97,746	10,746	Е
	New Play Forum	59,864	61,660	1,796	С
	Primary School Free Breakfast Initiative	375,000	445,601	70,601	E
	RAISE Looked After Children	39,432	39,432	0	Е
	School Uniform Financial Assistance Scheme	25,639	23,575	-2,064	E
	School-based counselling services	98,000	195,320	97,320	Е
	Welsh Language (Athrowen Bro)	112,365	116,626	4,261	Е
	Welsh Medium Bilingual Grant		48,045	48,045	E
	Welsh Network of Healthy School Schemes	104,000	78,250	-25,750	Е
	Workwise	187,000	174,378	-12,622	С
	-	11,237,196	12,157,606	920,410	
	Assistance to Head Teaching in Small Schools				
Delegated	and Joint Working in Small Schools	133,329	0	-133,329	С
	DELLS (Post 16 provision in schools)	6,030,025	6,030,025	0	E
	RAISE	106,000	0	-106,000	С
	School Energy Grant	104,000	0	-104,000	С
	School Improvement	418,248	0	-418,248	С
	Small and Rural Schools	85,331	83,907	-1,424	E
		6,876,933	6,113,932	-763,001	

Specific Grants

Specific Grants	5	Budget 2009-10	Projection 2010-11	Variance to 2009-10	Confirmed (C) or Estimated (E)
	-	£	£	£	
Community	Collaboration	38,000	0	-38,000	Е
Services	Early Support to Vulnerable Children	87,000	26,500	-60,500	Е
	Fairer Charging Specific Grant Scheme				
	(transfer into settlement)	709,000	0	-709,000	С
	Funding for Youth Work Training in Wales		22,000	22,000	E
	Funding to Implement the Mental Health Act 2007		12,770	12,770	E
	Joint Working	438,000	437,704	-296	E
	LD Strategy Resettlement	884,295	1,634,823	750,528	E
	Mental Capacity Act 2005 Deprivation of Liberty				
	Safeguards Funding		23,254	23,254	E
	Mental Health Carers (transfer into settlement)	168,690	0	-168,690	С
	Performance Management Development Fund	206,020	206,020	0	E
	Promoting Independence and Well being	189,777	186,040	-3,737	E
	Regional Social Care	35,000	0	-35,000	E
	Social Care Workforce Development Programme	418,909	378,909	-40,000	E
	Strategy for Older People	74,220	45,455	-28,765	E
	Supporting People	5,647,534	5,729,229	81,695	E
	Well Being Activity	15,000	25,000	10,000	E
	Youth Service Community Safety Grants		60,851	60,851	E
	Youth Service Revenue Grant	83,500	83,500	0	E
	YOT	257,060	502,366	245,306	E
		9,252,005	9,374,421	122,416	
Environment	Communities First	882,181	873,205	-8,976	С
	Companion Animal Welfare Enhancement Scheme		33,475	33,475	E
	Concessionary Travel	1,282,000	1,860,750	578,750	E
	Crime Reduction and Anti Social Behaviour	121,203	164,119	42,916	E
	Domestic Abuse Co-ordinator Funding	27,500	27,500	0	E
	Local Transport Services	540,000	539,584	-416	E
	Planning - Delivering for Wales	70,000	70,000	0	E
	Safer Communities Fund	207,982	207,982	0	E
	Substance Misuse	541,105	686,905	145,800	E
	Sustainable Waste Management	2,796,000	3,465,113	669,113	E
	Tidy Towns		138,309	138,309	E
	-	6,467,971	8,066,942	1,598,971	
Corporate	LSB Development Support Grant	50,000	50,000	0	E
Services		50,000	50,000	0	-
001 11063		00,000	50,000	U	
Total	-	33,884,105	35,762,901	1,878,796	

APPENDIX 10

BUDGET PROCESS 2010/11

DIRECTORATE: COMMUNITY SERVICES

NO.	TITLE	ESTIMATED COST (£m)		ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATEC	GORY: NON STANDARD INFLA ⁻	<mark>ГІОN (А</mark> рр	endix 2)		
P014	National Foster Carer Allowances maintained at National Rates	0.094	0.094	0.094	Increase to ensure that payments for foster carers are maintained in line with recommended National Fostering Network rates. This reflects a bid above standard level of inflation to ensure Flintshire is able to maintain payment at this level
	TOTAL	0.094	0.094	0.094	
CATEC	GORY: BUDGET FLAW (Append	lix 4b)			
P012	Carelink Maintenance Contract	0.045	0.050	0.050	 Shortfall of budget available to cover the cost of the current maintenance contract and to enable the continuation and development of the Telecare Service and compliance with Telecare Accreditation requirements regarding the provision of an adequate back up recovery service. This will ensure that the Council can continue to provide an emergency alarm service to sheltered housing tenants The pressure bid reflects the shortfall in budget required to meet the cost of the contract
	TOTAL	0.045	0.050	0.050	

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: PRESSURES - INVEST T	<mark>O SAVE (</mark>	Appendix 4	c)	
P017	Commissioning Capacity for Older People Services	0.058	0.077	0.019	To support the development of specialist provision to deliver quality services to Older People. This is a 2 year bid to enable implementation of new WAG guidance, Invest to Save and to help prepare for new service models.
P023	Money Advice Officer (See Efficiency S006)	0.026	0.034	0.034	 Proposal to increase establishment by 1 additional Money Advice Officer post. A specialist Money Advice Officer was appointed in early 2009. This is the first time that the authority has had an in-house specialist money advice service The service will be able to offer an increased provision of money advice to the Flintshire residents at risk of losing their home. This will have an impact upon other services provided by the authority, e.g. homeless services
	TOTAL	0.084	0.111	0.053	

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: PRESSURES (Appendix	4d)			
P008	Transition (Learning Disability)	(0.046)	0.241	1.053	 Transition panel identifies young people transferring to Adults Services each year Community Care legislation requires the Council to provide services for young people with disabilities with reference to eligible assessed needs. Bid reflects individuals who have been identified by the multi agency transition panel from information supplied by Social Services for Children, Lifelong Learning, CAMHS and YOT
P009	Transition (Physical Disability & Sensory Impairment)	0.187	0.349	0.422	 Transition panel identifies young people transferring to Adults Services each year Community Care legislation requires the Council to provide services for young people with disabilities with reference to eligible assessed needs. Bid reflects individuals who have been identified by the multi agency transition panel from information supplied by Social Services for Children, Lifelong Learning, CAMHS and YOT
P010	Telecare	0.050	0.050	0.050	

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P011	Occupational Therapy Assessment for DFG's	0.050	0.055	0.055	 Additional capacity for assessment of individuals who may be eligible for DFG's to support growth in demand
P015	Specialist Foster Carers	0.110	0.110	0.110	 Increase to address the shortfall in budget due to recently recruited contract carers for children with a Disability and specialist therapeutic and/or adolescent foster carers Current level of demand is higher than budgeted. Transferring Independent Foster Carers in house will have a positive effect on the Out of County Budget
P016	Increase in Adoption Allowances	0.079	0.081	0.083	 Increase relates to adoption arrangements for a sibling group. This pressure bid is concerned with the provision of statutory services and the potential ability of the Authority to effectively fulfil its role as the corporate parent. The increase in the cost in future years reflects a required annual increase of 2.5%
P022	Out of County Placements	0.565	0.565	0.565	 Budget shortfall based on Month 5 Budget Monitoring
	TOTAL	0.995	1.451	2.338	

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: PRESSURES NOT RECO	MMENDE	ix 6)		
P018	Substance Misuse Support Service	0.058	0.078	0.078	 Increase to existing team of 3 additional support workers Identified from current waiting list for substance misuse support service. A recent audit of open cases demonstrated that this service works with a significant number of families. The new Substance Misuse Strategy for Wales 2008 - 18 "Working Together to Reduce Harm" emphasises the need for support for substance misusers to improve their health and maintain recovery. The strategy also calls for the development of drop ins and structured day services, both of which are a service gap in Flintshire
P019	Carers Support (Substance Misuse & Mental Health)	0.062	0.082	0.082	 Increase in support to carers of individuals with substance misuse and mental health problems with specialist posts within each service Carers Act places a statutory duty on Local Authorities to undertake carers assessments and to provide support. Case audits have identified an increased need to support carers due to an increase in demand and complexity.

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
P013	Sheltered Housing Warden Service	0.150	0.150	0.150	 This proposal is being submitted to highlight the potential of a reduction in the level of Supporting People Grant funding that can be claimed by the Sheltered Housing and Carelink service in 2010/11. Until all tenants within sheltered housing accommodation have had their support needs assessed against the national Supporting People eligibility criteria, the reduction {if any} in the level of Supporting People Grant funding is an unknown quantity and the figure provided is a 'best guess' Do nothing is clearly not an alternative option. The services provided enable older or vulnerable people to live independently and safely in their own homes
P020	Direct Payments	0.043	0.050	0.050	 Services Reflects the growth in the take up of Direct Payments across all services. Reflects the increase in support service contract fee and additional staff infrastructure to support monitoring and quality arrangements
P021	Relief Staff (Learning Disability)	0.116	0.155	0.155	 Relief Pool of staff to cover sickness absence/maternity cover within Provider Services Calculations to be detailed that explore a range of options in creating permanent relief pools of staff
	TOTAL	0.429	0.515	0.515	

NO.	TITLE	ESTIMATED COST (£m)		ST (£m)	DESCRIPTION			
		2010/11	2011/12	2012/13				
CATEC	CATEGORY: INDICATIVE ESTIMATES FUTURE YEARS (Appendix 8)							
P003	Joint Working Special Grant	0.000	0.438	0.438	 Indications are that this grant may transfer into the RSG from 2010/11. 			
P004	Cymorth Grant	0.000	0.179	0.179	 Indications are that this grant may transfer into the RSG from 2010/11. 			
P007	Mold Extra Care Scheme	0.000	0.125	0.500	Early Projection based on the Shotton Extra Care Scheme with additional costings for high dependency dementia clients.			
	TOTAL	0.000	0.742	1.117				
	GRAND TOTAL	1.647	2.963	4.167				

NO.	NO. TITLE		ESTIMATED COST (£m)		DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: ECONOMIC IMPACT (A	<mark>ppendix 4</mark>	a)		
P018	Central Loans & Investment Account	0.451	0.000	0.000	 Based on current level of borrowing and interest rates.
	TOTAL	0.451	0.000	0.000	
CATE	GORY: BUDGET FLAW (Appen	dix 4b)			
P016	Software Maintenance for HRMIS, Mobile Working, Security Products	0.045	0.045	0.045	 Provision for HRMIS annual maintenance insufficient and not taken into account when one-off budget allocated to project. Mobile Working solution purchased during 2008/09 from capital, but no revenue allocation made for on-going software maintenance. The additional maintenance costs associated with the security products have arisen as a result of software purchases to meet the GCSX and PCIDSS accreditation which were service critical for continued development of the revenues service. Eg. electronic exchange of information with DWP and Benefits, credit card payments HRMIS - high risk, if this is not paid in breach of software license agreements. Mobile Working - high risk unable to implement agile working particularly in relation to organisational redesign projects. IT Security - regulatory risks in relation to GCSX accreditation and service risk for Revenues, see further risks identified in SARC

NO.	TITLE	ESTIN	ESTIMATED COST (£m)		DESCRIPTION
		2010/11	2011/12	2012/13	
P017	2% Vacancy Savings (Salary Budget Shortfall)	0.205	0.000	0.000	There is a shortfall in the Corporate Services salary budget as a result of an assumption of 2% vacancy savings which were originally made and surrendered in 2006/07. Excludes Chief Executive's Management & Support and Clwyd Theatr Cymru
	TOTAL	0.250	0.045	0.045	
	GORY: PRESSURES (Appendix			1	
P001	Insurance Fund (see Efficiency S005)	0.200	0.200	0.200	 Increase insurance budget to ensure sufficient funds are available to cover the cost of external insurance premiums and an annual contribution to the internal insurance fund by way of internal premiums The "Do Nothing" Option means that there will be insufficient reserves to cover the cost of known claims, claims incurred but not yet reported (IBNR claims) and future claims. The "Do Nothing" Option also reduces the Council's options when deciding on the appropriate means of financing risk and the levels of self funding. A review of the internal insurance fund by the Council's insurance consultants in December 2008 confirmed the size of the fund to be adequate. However, their opinion is based on optimistic forecasts of future claims trends and costs and recommends that the fund should be grown to allow for volatility in claims experience

NO.	TITLE	ESTIN	ESTIMATED COST (£m)		DESCRIPTION
		2010/11	2011/12	2012/13	
P002	Corporate Sign-Post Advertising	0.100	0.100	0.100	Highlight potential 2009/10 and ongoing budget pressure due to impact of economic climate, vacancy savings (£400k) 2009/10, Organisation Re-design and changes to the way vacant posts are advertised e.g. more FCC internet advertising
P006	Review of software procurement arrangements	0.030	0.030	0.030	 The Datacentre software licensing review has indicated a shortfall in software maintenance for virtualisation and business continuity products which will become payable during 2010/11 ICT business continuity arrangements at risk
P008	Regular Scanning & Vulnerability Assessments	0.025	0.025	0.025	 Information security and ISO27001/GCSX prerequisite. This budget was approved as one off in 2008/09, it was highlighted at the time that budget would be required once every other year. Assessment and scans must now be carried out on an annual basis Partnership Working - Secure email etc across public sector
P024	Voice Risk Analysis (VRA)	0.026	0.026	0.026	 To continue the use of VRA technology in order to maximise efficiency in the Benefits claim process and to expand its use across Revenues Services Do Nothing: Loss of VRA Technology; Waste of resources development of skills and deployment of VRA; Delays in processing claims; Potential increase in fraud and error; Subsidy losses
P026	Reduction in Housing Benefit/Council Tax Benefit Administration Grant	0.050	0.050	0.050	Department Of Works & Pensions (DWP) are committed to reducing the amount of administration grant payable to local authorities. The figures will not be published until early December

NO.	TITLE	ESTIMATED COST (£m)		ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
P027	ISA Registration	0.025	0.030	0.030	New Legislation. Anyone working with vulnerable people must have ISA registration. Comes into force 1st Jan 2011 and will only need to be implemented as each current CRB expires (amount for 2010/11 could possibly therefore be reduced and rolled into future years). Current discussions suggest that FCC would pay 1/2 the cost for existing employees only
P005	Removal of PROIV, SYNON and Jbase	0.030	0.000	0.000	A reduction in software maintenance costs was identified as an efficiency in 2008/09 and this budget was surrendered. As a result of delays in implementation of the new HRMIS, we have had to extend licenses for the existing payroll application and this will need to kept in place for 2010/11
P022	UDP - Funding Deferred from 2009/10	0.097	0.000	0.000	 One-off funding was not required in 2009/10 due to delayed implementation
P023	Landsbanki - Impairment	0.694	0.000	0.000	 Potential net loss of investment with Landsbanki
P003	Trade Union Facilities Agreement	0.034	0.000	0.000	The existing Trade Union Consultation budget is insufficient and does not cover the basic requirements relating to release of staff for Union Duties. The current budget shortfall will result in Directorates not being reimbursed, even though the Authority has an obligation to release staff
P021	Base Level of Reserves – 'Top-Up' to 2% of Turnover	0.207	0.000	0.000	 'Top-Up' required to ensure base level of reserves remains at 2% of turnover
	TOTAL	1.518	0.461	0.461	

NO.	NO. TITLE		IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	<mark>GORY: PRESSURES – FUNDE</mark> I	O FROM C		ICY RESER	RVE (Appendix 5)
P011	Electronic Content Management	0.100	0.000	0.000	 Additional temporary resource and technical consultancy to accelerate implementation of Electronic Document and Records Management Solution. Key enabler for change and introduction of Agile Working Failure to gain benefits from investment in software and deliver efficiencies within service departments
P014	NDL Mobile Working & Integration Pilot Projects	0.040	0.000	0.000	Mobile Working solution purchased to allow access to backend systems from handheld devices. A key enabler to Agile Working. This funding is required to integrate the mobile solution with in-house and packaged business systems
P015	Review outcomes of BT Workstyle assessment/WAG Invest to Save Fund Agile Working	0.087	0.131	0.132	Match funding required for WAG Invest to Save bid (submitted by CE) to enable agile working pilots in public protection, planning and housing
P019	WAG Invest to Save Fund - Organisational Redesign	0.125	0.250	0.000	Match Funding Required for WAG Invest to Save Bid.
	TOTAL	0.352	0.381	0.132	

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
CATEC	GORY: PRESSURES NOT REC		ED (Appen	dix 6)	
P007	Implementation of self service password reset solution	0.052	0.012	0.012	There has been a major increase in helpdesk calls with the introduction of complex passwords which is a requirement for effective Information Security and ISO27001/GCSX accreditation. This software would enable us to provide a self service password reset and single sign-on for multiple systems, which would reduce pressure on the helpdesk and improve our service to all customers. If we are to develop our website to provide personal customisation (customer user logins) this will be required
P013	Deployment of kiosk technologies	0.030	0.000	0.000	 Procurement of public access information kiosks for deployment at key customer access points within the County
P012	Customer Access Improvements	0.030	0.000	0.000	 Small scale refurbishments and improvements to customer reception areas
P025	Insurance Fund - Potential Asbestos Claim	0.100	0.000	0.000	♦ Additional Asbestos Claim
	TOTAL	0.212	0.012	0.012	

NO.	TITLE	ESTIN	ESTIMATED COST (£m)		DESCRIPTION					
		2010/11	2011/12	2012/13						
CATE	CATEGORY: INDICATIVE ESTIMATES FOR FUTURE YEARS (Appendix 8)									
P009	Intrusion Detection & Prevention System Options	0.000	0.048	0.008	 Information security and ISO27001/GCSX prerequisite 					
P010	Event & Log Management Solutions	0.000	0.042	0.007	 Information security and ISO27001/GCSX prerequisite for logging and audit trail of all network related activities. The latest version of the GCSX Code of Compliance will come into force next year and therefore we must have an event and log management system in place to ensure on-going compliance with GCSX Regulatory risks in relation to GCSX accreditation and service risk for Revenues, see further risks identified in SARC. PARTNERSHIP WORKING - Secure email etc across public sector 					
	TOTAL 0.000 0.090 0.015									
	GRAND TOTAL	2.783	0.989	0.665						

NO.	TITLE	ESTIN	MATED CO	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATEC	GORY: NON STANDARD INFLA	TION (App	endix 2)		
P003	Increased Fuel Costs on Fleet Vehicles (Highways & Grounds Maintenance Fleet)	0.035	0.035	0.035	 Cost of fuel has increased steadily throughout 2009. The increased costs would have to be borne from base budgets, which would result in service cuts.
P020	Increased Fuel Costs (Waste Collection Fleet)	0.025	0.025	0.025	 Cost of fuel has increased steadily throughout 2009 The increased costs would have to be borne from the base budget. This is already projecting an overspend in 2009/10. An overspend position was also reported in 2008/09 final outturn
	TOTAL	0.060	0.060	0.060	
CATEC	GORY: ECONOMIC IMPACT (Ap	pendix 4a	l)		
P010	Impact of economic downturn on rent income and occupancy (Flintshire Business Services)	0.040	0.030	0.020	 Impact of economic downturn on rent income and occupancy levels at Greenfield and Deeside Business Centre Until the economic downturn shows an upward turn, reduced rent income will continue to place significant pressure on the service
P012	Reduced Planning Fee Income due to economic downturn	0.200	0.170	0.120	 No alternative until economic situation improves Extreme pressure will be placed on services if current situation continues
P015	Land Charges - Reduced Fee income due to economic downturn	0.040	0.030	0.020	 Reduced Fee income due to economic downturn Will cause a Service Pressure until the economic downturn takes an upward turn
P017	Building Control - Loss of income due to economic downturn	0.050	0.030	0.010	

NO.	NO. TITLE			ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
P025	NNDR Vacant Property Legislation (Industrial Units)	0.240	0.220	0.200	 Under legislation introduced in 2008, NNDR costs must be paid on all vacant properties. A one-off bid was accepted for 09/10 whereas the cost are recurring Due to the current economic climate, the number of properties being left vacant is increasing. The payment of NNDR costs will result in the section reporting large overspends, putting pressure on existing service provision
	TOTAL	0.570	0.480	0.370	
CATEC	GORY: BUDGET FLAW (Append	lix 4b)			
P001	Grounds Maintenance Contract - lack of budget provision	0.500	0.500	0.500	 Lack of sufficient budget to support present specification for Environmental Maintenance works Historically budget has been transferred from other Neighbourhood Services, to the detriment of Resurfacing, Rural Sweeping and Reactive Maintenance
P004	Winter Maintenance - Lack of sufficient budget	0.500	0.500	0.500	 Lack of sufficient budget to undertake winter maintenance of adopted highway Current budget level does not cover the fixed costs of the service. The additional budget provision will allow the service to cover a medium level severity winter and provide a sustainable budget year on year

NO.	TITLE	ESTIN	ESTIMATED COST (£m)		DESCRIPTION
		2010/11	2011/12	2012/13	
P011	WAG Business Support Contracts no longer undertaken but have budgeted surpluses in the base budget	0.066	0.066	0.066	 Contracts have ceased but the budget has not been re-instated to compensate for the loss of income. The Service will continue to carry negative budgets for Contracts that are no longer active or have ceased, thus continuing pressure on service budgets
P018	Additional Litter Picking on Recreation Land	0.050	0.050	0.050	picked to a frequency of matching the grass cutting, and not all through the winter. The bid would provide a limited resource to deal with the problem.
P021	Domestic Collections	0.050	0.050	0.050	 over recent years, budget has not increased in line with inflation There has been an increasing gap between actual costs and budget over the past few years as RPI increases have been greater than FCC budget increases, this coupled with the increasing number of domestic properties have led to continual overspends on the service
P022	Increased Out of County Haulage Costs	0.150	0.150	0.150	 Increase in Base Budget Provision to cover increasing out of county haulage costs A one-off bid was granted in 09/10 to cover the costs of increased Landfill Tax and Haulage charges. If this bid is unsuccessful, then the additional costs will have to be borne from the base budget putting pressure on other service areas

NO.	TITLE	ESTIMATED COST (£m)		ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
P023	CA Site Management Fees – Non Standard Inflation Increases to Contract	0.205	0.205	0.205	 To balance the base budget in relation to management fees of CA sites that have been subject to above inflation increases over a number of years. In addition, there are increased costs for emptying interceptors Costs would continue to be borne from the existing base budget placing pressure on other services. Rates need to be re-negotiated when AD Waste come 'In-House' later in 09/10. In prior years, overspend has been masked by large underspends on Landfill Tax
P026	Efficiency savings not achieved from proposed closure of Saltney Civic Amenity site	0.095	0.095	0.095	Efficiency savings not achieved from the proposed closure of Saltney site which did not take place due to the A494 road widening being delayed and funding not being available for the scheme to be implemented
P028	Reallocation of Employees Previously Charged to HRA	0.080	0.080	0.080	Transfer of two members of staff from former C&H Directorate now charged to General Fund
	TOTAL	1.696	1.696	1.696	

NO.	ITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: PRESSURES (Appendix	4d)			
P002	Growth in Street Lighting Assets increasing energy charges	0.050	0.050	0.050	 Cost of additional energy due to changes in declared Street Lighting asset numbers Unaffordable street lighting energy charges providing service pressures
P005	Public Rights of Way (PRoW) maintenance and enforcement	0.050	0.050	0.050	 Additional maintenance of PRoW to implement actions of Rights of Way Improvement Plan (RoWIP) Failing to meet obligations under the recommendations of the RoWIP for both maintenance and enforcement
P007	Depot Rationalisation - Vacant Floor Space failed efficiency	0.075	0.075	0.075	 The vacant floor space that was anticipated to be made available at Alltami Depot could not be marketed due to Health & Safety reasons, now awaiting the overall future Depot Rationalisation implementation Considerable service pressures
P008	Centralisation of Transport Functions - Failed Efficiency	0.060	0.060	0.060	

NO.	TITLE	ESTIN	ESTIMATED COST (£m)		DESCRIPTION
		2010/11	2011/12	2012/13	
P014	Local Development Plan (LDP)	0.100	0.100	0.100	 Engaging Consultants for the production of evidence base for the early stages of the LDP - in addition to bid already approved The LDP will be undeliverable without these additional resources. This bid is required on the basis that the £97k efficiency taken in 2009/10 is re- instated and is in addition to the £100k already approved for 2010/11
P019	Increase in Landfill Tax	(0.248)	0.256	0.288	 Landfill is increasing by £8 per tonne each year. Previous bid is due to end in 09/10 therefore bid required for forthcoming years This is a legislative requirement to pay tax on all tonnage sent to landfill, therefore if the current bid is declined the payments will have to be met from existing base budget provisions putting pressure on other service areas

NO.	IO. TITLE ESTIMATED COST (£m)		DESCRIPTION		
		2010/11	2011/12	2012/13	
P024	Increase to Corporate Property Maintenance Base Budget	0.100	0.100	0.100	 Carry out a programme of preventative maintenance to reduce the requirement for capital repairs at a later date. Base budget currently does not have provision to carry out preventative repairs Projects are prioritised based on the current available base budget. Those not accommodated will potentially require additional funding in future to carry out repairs. This could impact on capital funding requirements if routine maintenance is no longer considered sufficient. A programme of preventative repairs would reduce the need for major repairs at a later date
P006	Civil Parking Enforcement implementation	0.050	0.000	0.000	 Civil Parking Enforcement implementation to completion This will delay the implementation of Civil Parking Enforcement Legislation which is estimated to generate significant levels of income once enforced
P009	Temporary Contract for Partnership Project Officer and Admin Support to service Town Action Plans	0.050	0.000	0.000	
	TOTAL	0.287	0.691	0.723	

NO.	TITLE	ESTIMATED COST (£m)		ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: PRESSURES NOT RECO				
P013	Planning Inquiry Fees	0.120	0.080	0.050	 Planning Inquiry Fees and Costs awarded in cases where Planning Decisions have been challenged Operational measures now being implemented to mitigate against rising future costs, hence the sliding scale of estimated costs over the next 3 years
P016	Additional resource in Public Protection	0.050	0.050	0.050	 Additional pressure on the Food Safety service to improve standards in food premises.
	TOTAL	0.170	0.130	0.100	
CATE	GORY: INDICATIVE ESTIMATES	FOR FUT	URE YEAR	S (Append	lix 8)
P027	Carbon Reduction Commitment (CRC)	0.000	0.270	0.270	The Council is committed to joining the CRC Scheme within the next 2 years.
	TOTAL	0.000	0.270	0.270	
	GRAND TOTAL	2.783	3.327	3.219	

NO.	TITLE	ESTIN	IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: ECONOMIC IMPACT (A	ppendix 4	a)		
P010	Loss of income due to economic climate (Leisure Services)	0.095	0.075	0.050	 Shortfall in income relating to cancellations of Direct Debit mandates and general income - assumed this is related to the downturn in the general economy and the pressure on people's personal budgets Budget overspend if support is not continued into 2010/11
	TOTAL	0.095	0.075	0.050	
CATE	GORY: BUDGET FLAW (Appen	dix 4b)			
P006	Loss Making Lettings Charges for Youth Centres	0.050	0.050	0.050	 Lettings charges have had below inflation increases, as agreed by council, yet the budget has reflected inflation widening the gap between income received and budget year on year Doing nothing to address this issue will result in an increasingly out of step income budget for youth centres, which will result in overall overspends. The Youth Service Strategy is looking at various options which include allowing the Youth Service to charge lettings based on the actual cost, removing the subsidy which currently exists

NO.	TITLE	ESTIMATED COST (£m)		ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
P007	Long-term shortfall in staffing and admin budgets (Sports Development)	0.047	0.047	0.047	 Commitment to support the Local Authority Partnership Agreement with administration support and associated ICT and office accommodation Directorate has been unable to identify resources to meet this continuing budget pressure. Failure of FCC to meet its responsibilities with regard to this regional partnership could be both politically and financially difficult
P016	Direct staffing costs at Connah's Quay, Hope and Saltney Leisure Centres	0.057	0.057	0.057	 Staffing costs in relation to the downsized centres at Connah's Quay, Hope and Saltney. The staffing model was amended, following member recommendations on lone working at the end of the downsizing process in August 2007, which resulted in an unachievable efficiency saving from the 2007-08 budget strategy. The budget deficit position has not been readjusted since 2007-08 resulting in an ongoing structural cost due to the extra staffing Under the Leisure Strategy the County Council is due to consider future operational models for these sites. Options could include delegation or changed staffing arrangements
	TOTAL	0.154	0.154	0.154	

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: PRESSURES (Appendix	k 4d)			
P001	Saltney Library Extension of Lease	0.025	0.025	0.010	 Extension of lease on temporary accommodation of Saltney Library. Extension of lease required until identification and implementation of capital scheme to build a permanent replacement Failure to ensure the continued funding for this rental will result in the closure of this facility. It is hoped that a future capital investment decision will result in a permanent solution to the provision of library services in the Saltney area
P002	School Modernisation Programme - capacity issues	0.035	0.035	0.035	 A need has been identified for a budget to enable temporary staff recruitment to cope with peaks in workload associated with the School Modernisation Programme The risk is the effect on the progress of the School Modernisation Programme and the associated efficiencies
P004	Agreed increase in CCTV operatives	0.082	0.082	0.082	 Detailed report already agreed by Council. This bid is to formalise the recurring nature of the cost The increased staffing is provided by a contractor, therefore there are no direct staffing implications

NO.	TITLE ESTIMATED COST (£m)		DESCRIPTION		
		2010/11	2011/12	2012/13	
P005	Investment in Curriculum Enrichment and Breadth	0.541	0.541	0.541	 The Schools Budget Task and Finish Group has identified a need for investment in Curriculum Enrichment and Breadth to provide an increased variety of skill based activities and experiences in both Primary and Secondary Schools Failure to increase the breadth and enrichment of pupils will have a negative impact on performance measures and the education of Flintshire pupils. It would also have a detrimental effect on the percentage of IBA spend on schools
P009	Increased workload due to Learner Travel Measure	0.118	0.125	0.125	 Increased workload due to increased number of contracts, escorts, new legislation (Learner Travel Measure) and the need to respond to Estyn recommendations has led to an identified need for an additional member of staff Insufficient staff resources to achieve targeted efficiency savings in 2010/11 and impact on meeting performance measures and future Estyn inspections

NO.	TITLE	ESTIMATED COST (£m)		ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
P013	School PC Replacement	0.037	0.037	0.037	 Hardware prices have increased by 22% since January 2009. The cost of the proposed PC replacement programme has therefore increased by 22%. To ignore classroom PC upgrades and concentrate only on office machines will cost an estimated £37,000 Classroom PCs no longer being able to meet the technical requirements of newer software. Office PCs no longer being able to meet the technical requirements of newer software
P019	Out of County Placements (Special Education)	0.724	0.724	0.724	 Overspend on Out of County Placements (Special Education) Following consideration of the interim project report, the officer task and finish group is developing a detailed Action Plan, led by Lifelong Learning and Community Services Heads of Service. The plan concentrates on changes in relation to key work streams with allocated leads and implementation dates
P003	Continuation of Support for Mobile Classrooms in Schools	0.190	0.190	0.000	 Continuation of requirement to provide mobile classrooms on school sites to meet accommodation deficits as provision of mobiles no longer eligible for grant funding under SBIG grant criteria Failure to provide sufficient classroom space would put the LEA in breach of its statutory responsibilities

NO.	TITLE	ESTIMATED COST (£m)		ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
P012	Increase cost of school server replacement and virtualising Secondary School Servers	0.095	0.000	0.000	 Hardware prices have increased by 22% since January 2009. The cost of the proposed server replacement has therefore increased by 22% already with the potential of further price rises on the way Schools will have IT equipment that is no longer supported by the manufacturer or that has gone past its operational capacity
P014	Rollout of wireless solution to schools	0.028	0.000	0.000	 Corporate IT are looking at rolling out a Corporate wireless solution and have offered Education the chance to buy into their service. Current costs are unknown for certain, but latest estimate is £28,000 If this opportunity is missed then it is likely that schools will implement their own solutions at a vastly greater cost
P021	Play Facilities – Matched Funding for Town / Community Councils	0.061	0.061	0.061	Matched funding for town / community councils to facilitate improvement works to play areas.
	TOTAL	1.936	1.820	1.615	

NO.	TITLE	ESTIMATED COST (£m)			DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: PRESSURES NOT REC		ED (Appen	dix 6)	
P015	Extra technical staff in response to school demand	0.023	0.031	0.031	 Schools are increasingly depending upon ICT as cornerstone of their teaching and learning and are consequently ordering more hardware to install in their classrooms. In order to meet this demand, and address increased workload, a need had been identified for an extra ICT technician Workload issues are currently having a detrimental impact on the service provided to schools. The ICT Unit will either have to restrict what support they can offer schools or continue to let the effect on workload deteriorate
P017	Granting parental access to SIMS	0.051	0.060	0.060	 Schools are looking to grant parents access to SIMS data at home which would require a major investment at the centre and an additional Technician to maintain the system. This has been identified as a priority spend by several secondary schools Parental engagement is mandatory in England by 2010 and our secondary schools are keen to follow good practice identified. It is also likely that schools will implement their own solutions at a greater cost

NO.	TITLE ESTIMATED COST (£m)		DESCRIPTION		
		2010/11	2011/12	2012/13	
P018	Increase staffing to meet Welsh Public Library Standards	0.113	0.150	0.150	 The Council does not currently meet any of the three levels of 'staffing per 1000 population' set by WAG in Welsh Public Library Standard (WPLS) 11. To meet the lowest quartile of 0.40 staff per 1000 population would require an additional 5.9 FTE staff Pressure identified during 2009/10 budget process. The risk is that Flintshire's performance in this statutory PI will remain below the lowest quartile. The alternative option is that there is an acceptance that Flintshire's performance in this statutory PI will remain below the lowest quartile. Mitigation of the risk will remain that this pressure will be deferred to 2011/12
P008	Reduction in income due to rolling programme of improvements (Leisure Services)	0.050	0.050	0.050	 Identified need to have a planned rolling programme of improvements / H & S remedial work. The budget bid is for the resultant net loss of income due to the closures The improvements and H & S remedial work is necessary in order to maintain the infrastructure of the leisure facilities. In many cases the work is mandatory for Health and Safety reasons.

NO.	TITLE	ESTIN	IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
P011	Holywell Infoshop	0.052	0.052	0.052	 This is a recurring pressure regarding the funding for the Holywell InfoShop. The set up costs and initial revenue funding were grant funded. The aim was for the ongoing revenue costs to be part funded by partner organisations, however a shortfall has now been identified A paper has been commissioned to identify the future operational sustainability of the InfoShop. This will include all options such as other funding sources and closure
	TOTAL	0.289	0.343	0.343	
CATE	GORY: INDICATIVE ESTIMATE	<mark>S FUTURI</mark>	E YEARS (A	Appendix 8	
P020	Continuation of Workwise Project	0.000	0.085	0.085	The Workwise Project has funding until 2011 but as part of the funding agreement there is a requirement for this to be sustainable in the future. The service has currently exhausted all the external funding streams
	TOTAL	0.000	0.085	0.085	
	GRAND TOTAL	2.474	2.477	2.247	

APPENDIX 11

BUDGET PROCESS 2010/11

DIRECTORATE: COMMUNITY SERVICES

NO.	TITLE	ESTIN	IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: EFFICIENCIES - ACTION	NS IN PLA	CE (Appen	dix 7a)	
S001	Refocus of residential care budget for Older People	0.200	0.250	0.300	 Within purchased Residential Services, a reduction in the number of clients supported in Residential Care has resulted in a reduction in the projected outturn. Some budget has been realigned to enable increased specialist provision of Dementia Care. This budget efficiency also needs to be considered in conjunction with budget pressure CSP005 Extra Care Scheme Mold to assist the transition from traditional to modern service delivery supporting individuals leading independent lives
S003	Potential Increase to charges for Home Care – Year 3 of stepped increase (Subject to WAG charging Measures)	0.150	0.150	0.150	

NO.	TITLE	ESTIN	IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
S002	Preserved Rights	0.060	0.079	0.098	 Reduction in the Preserved Rights budget to reflect current activity
S004	Increased income from Financial Assessments	0.190	0.190	0.190	 Increase in income from client contributions as a result of charging policy Period 5 projections showed an anticipated increase in income which is partly linked to an increase in the numbers of clients eligible for charging and partly due to changes in the fairer charge policy.
S005	Revised Service Delivery for Forensic Clients in Learning Disability and Mental Health Services	0.150	0.150	0.150	 A reduction in the budget for forensic clients which reflects changes in provision which has led to efficiencies The Forensic budget is subject to variation due to the numbers of clients with high cost packages of care and demand could increase again in the future
S006	Homelessness (See Pressure P023)	0.100	0.100	0.100	×
S007	Extra Care Scheme - Llys Eleanor	0.050	0.050	0.050	 Efficiency from lower cost of delivery of care based on current projection and level of occupancy
	TOTAL	0.900	0.969	1.038	

NO.	TITLE	ESTIN	IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATEC	GORY: EFFICIENCIES - NOT RE		IDED (Appe	endix 6)	
S008	Action for Children Family Project	0.023	0.046	0.046	 Proposed 50% reduction in funding to contracted provider that offers therapeutic interventions for children and young people who are at risk of being placed in care and/or have suffered significant harm. Would result in reduced access to therapeutic support Efficiency not recommended at this stage to allow consultation with the third sector provider and in the context of a Cymorth funding review
	TOTAL	0.023	0.046	0.046	
	GRAND TOTAL	0.923	1.015	1.084	

NO.	TITLE	ESTIN	IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: EFFICIENCIES – NOT R	ECOMME	NDED (App	pendix 6)	
S031	Introduction of a travel plan for County Hall	0.070	0.140	0.140	 Car park charging for staff at County Hall with specified exemptions / reductions e.g. car sharing Year 1, 2 & 3 are all net of estimated capital and revenue costs and assume a part year implementation in year 1 Efficiency proposed as an option – not pursued in the absence of a full travel plan and car park management plan for County Hall
	TOTAL	0.070	0.140	0.140	
CATE	GORY: EFFICIENCIES – ACTIO	NS IN PLA	ACE (Appei	ndix 7a)	
S001	2009/10 Pay Award	1.000	1.000	1.000	 2.3% inflation was built into the 2009/10 base budget The pay award was settled at 1%
S004	Fleming Case	0.718	0.000	0.000	The Council is pursuing, from H M Revenues and Customs, refunds of VAT overpaid and underclaimed following the House of Lords decisions in the cases of Fleming and Conde Nast Publications Ltd
S005	Insurance Tender (see Pressure P001)	0.480	0.480	0.480	The Authority's Insurance contract has been retendered resulting in this gross saving. However, this gross efficiency will need to be offset by an additional contribution to the Internal Fund - see Pressure P001
S006	Additional MASS Savings	0.050	0.000	0.000	 Estimated additional savings to be achieved through the implementation of the Managed Agency Staff Solution (MASS)

NO.	TITLE	ESTIN	IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
S007	Virtualisation of Windows Servers	0.030	0.030	0.030	Reduction in the number of physical servers has enabled us to undertake a technology refresh consolidating servers. This has resulted in a saving on leasing costs. These savings could be impacted on any additional capacity required which will need to be flagged up as a budget pressure, this is unlikely to be the case in 2010/11
S009	Support Services / Business Development & Admin Function Review	0.090	0.090	0.090	This review is only in its early stages and full financial implications are not yet known. It's unlikely, however, that the existing vacant Sc2A Clerical Assistant post will be filled
S012	Finance Function Review	0.088	0.200	0.300	The Finance Function Review is progressing, unable at this stage to confirm exact value of efficiencies - figures based on estimates
S013	Democratic Services Review	0.054	0.054	0.054	 Efficiencies arising from the Service Review
S016	Policy, Performance & Partnerships Review (Chief Executive's)	0.036	0.036	0.036	 Estimate assumes deletion of an existing vacancy (Business Performance Officer SO2 @ 98%). Further work is to be completed and additional savings may then be surrendered
S023	Occupational Health & Safety Review	0.070	0.070	0.070	This estimate is based on the outcomes of the review to date. Potential for further efficiencies post implementation.
S026	Senior Management Restructure	0.188	0.188	0.188	 Posts which were not classified as 2nd Tier will now be re-evaluated under the GLPC scheme and budgets will be revised as necessary

NO.	TITLE	ESTIN	IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
S027	Schools Non-Teacher Pay Award - 2009/10	0.092	0.092	0.092	 Revision to base budget for non teacher pay award. The budget was uplifted by 2.3% for 2009/10 with the pay award settled at 1%
S029	Rateable Values - Impact of Revaluation Exercise & Multiplier	0.130	0.130	0.130	 Impact on Council properties arising from new multiplier rates received from WAG
S030	Reduction in energy prices	0.168	0.168	0.168	Reduction of 5% in energy prices expected based on information from OGC
	TOTAL	3.194	2.538	2.638	
CATE	GORY: EFFICIENCIES – MANA	GEMENT	ACTION RE	EQUIRED (A	Appendix 7b)
S003	NW Procurement Partnership Efficiency Savings	0.400	0.400	0.400	 Potential efficiencies achieved through NW Procurement Partnership
S008	Mobile Office	0.005	0.005	0.005	Ceasing the Mobile Office Service will result in cessation of fleet charge, potential for staffing savings but will need to await outcome of Admin & Customer Services Reviews
S024	Good housekeeping of no/low cost utility savings	0.552	0.552	0.552	 The efficiency should be broken down across Directorates based on service usage
S028	2009/10 £0.4m Vacancy Savings	0.372	0.372	0.372	 Savings over target = £0.469m less £0.097m non- recurring = £0.372m adjustment to base. Assumes £0.4m is recurring
	TOTAL	1.329	1.329	1.329	
		. = = =			
	GRAND TOTAL	4.593	4.007	4.107	

NO.	TITLE	ESTIN	IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: EFFICIENCIES – NOT RE		IDED (Appe	endix 6)	
S003	Implement car park charge increases - Proposal A	0.050	0.150	0.150	 Double the car park charges at all Mold and Holywell car parks Efficiency proposed as an option – not pursued in the absence of a full travel plan
S004	Implement car park charge increases - Proposal B	0.025	0.125	0.125	
S005	Implement car park charge increases - Proposal C	0.100	0.375	0.375	 Roll out double charges (compared to Mold and Holywell) across all car parks in the County Efficiency proposed as an option – not pursued in the absence of a full travel plan
	TOTAL	0.175	0.650	0.650	
CATE	GORY: EFFICIENCIES – ACTION	NS IN PLA	CE (Appen	dix 7a)	
S006	Maximising street works inspection fees	0.020	0.020	0.020	 Maximising additional inspection fees of utility company work by means of additional inspector This requires taking on a new Highways Inspector to undertake the necessary inspections but this is likely to realise £50k in additional fee income
S011	Cessation of Staffed Catering Facilities at County Offices, Flint	0.040	0.040	0.040	 Efficiencies arising from the cessation of staffed catering facilities at County Offices, Flint
	TOTAL	0.060	0.060	0.060	

NO.	TITLE	ESTIN	IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: EFFICIENCIES – MANAG	SEMENT A	CTION RE	QUIRED (A	ppendix 7b)
S001	Regional Collaboration – Planning	0.020	0.020	0.020	 Sharing resource costs with Wrexham CBC
S002	Electronic Consultation - Planning	0.010	0.010	0.010	 Saving £16 per consultation by switching from paper to electronic consultation with the environment agency
S007	Management review – Restructuring efficiencies	0.225	0.225	0.225	This proposal is net of the £100k efficiency taken for vacancy savings in 2009/10
	TOTAL	0.255	0.255	0.255	
CATE	GORY: EFFICIENCIES – INDICA	TIVE ESTI	MATE FOR		(EARS (Appendix 8)
S009	Carbon Reduction Commitment (CRC)	0.000	0.203	0.203	The efficiency relates to Pressure P027
	TOTAL	0.000	0.203	0.203	
	GRAND TOTAL	0.490	1.168	1.168	

NO.	TITLE	ESTIN	IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATEC	GORY: EFFICIENCIES - ACTION	IS IN PLA	CE (Appen	dix 7a)	
S001	Demographic Change	0.235	0.235	0.235	 School funding regulations require delegated budgets to be adjusted to take account of actual pupils on roll Please note that as this relates to the delegated budget to schools the impact of any reduction in budget will be up to the Board of Governors. Previous reductions have resulted in redundancies. If redundancies are required then there is obviously a revenue cost associated with this
S002	Reduction of service provided by School Library Service (SLS)	0.023	0.030	0.030	 Proposals have been made to reduce the service provided by the SLS (joint arrangement with Denbighshire and Wrexham) as Denbighshire have unilaterally decided to cap their contribution to 80%. Reductions include not offering a full AV service Options included maintaining service and increasing the contribution from FCC and Wrexham. However this was deemed unfair and unworkable as a differential would need to be provided. As this is a joint arrangement the budget is held on a third party payments code
	TOTAL	0.258	0.265	0.265	

NO.	TITLE	ESTIN	IATED COS	ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATEC	GORY: EFFICIENCIES – MANAG	SEMENT A	CTION RE	QUIRED (A	ppendix 7b)
S003	Rationalisation of FCC Pupil Referral Unit Provision	0.070	0.070	0.070	 The rationalisation of the PRU provision through the use of the Ysgol Delyn site will provide a more efficient and effective service No direct impact, although an improved service could beneficially affect the lives of young people and therefore impact of other council services The main thrust of the changes relate to an improved service delivery through the more efficient use of resources. A detailed paper has been drafted and is currently with Lifelong Learning Directorate's Senior Management Team
S004	Changes to the Management of County Hall	0.075	0.150	0.150	 Changes to the management of County Hall will result in efficiencies A detailed report itemising the options and associated risk is currently being produced
S005	Renegotiation of Arts SLA	0.010	0.010	0.010	
	TOTAL	0.155	0.230	0.230	

NO.	TITLE	ESTIMATED COST (£m)		ST (£m)	DESCRIPTION
		2010/11	2011/12	2012/13	
CATE	GORY: EFFICIENCIES – INDICA	TIVE ESTI	MATE FOR		(EARS (Appendix 8)
S006	Amalgamation of Infant and Junior Schools in some areas	0.000	0.029	0.050	 The option of amalgamating up to 7 pairs of schools is being considered as part of the School Modernisation Programme Will probably be a capital cost element
	TOTAL	0.000	0.029	0.050	
	GRAND TOTAL	0.413	0.524	0.545	

OVERVIEW & SCRUTINY Environment & Regeneration – Initial Budget Proposals 2010/11

Comments and Questions: Responses:	No.
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1.0	Corporate Comments / Issues	
2.0	Environment Comments / Issues	
2.1	Domestic Refuse Collection	
	 The additional 2,000 properties identified are paying Council Tax, a proportion of which relates to refuse collection. Therefore, why is there a need for a budget pressure? 	 Council Tax income will have been received from these properties and built into the Authority's budgets but not specifically allocated to refuse collection.
	 Do we have the ability to forward estimate the increase in the number of domestic properties? 	 Yes – the LDP will assist with this planning.
2.2	 Food Waste Collection Will the Authority incur additional costs, in particular due to the introduction of the food waste containers 	 The ring-fenced Sustainable Waste Management Grant funds activities associated with food waste collection, including the containers and vehicles.

OVERVIEW & SCRUTINY Environment & Regeneration – Initial Budget Proposals 2010/11

No.	Comments and Questions:	Responses:
2.3	 Grass Cutting Has the service been taken back in-house and are we now providing a reduced service? 	 There are two types of grass cutting: Private contractors maintain recreational grounds, e.g. school football pitches The Authority operates an in-house service which maintains open spaces The current budget allocation for the maintenance of open spaces is not sustainable and does not match service expectations – based on 13 cuts a year – and hence the inclusion of the pressure of £0.5m.
2.4	 Winter Maintenance Will the additional budget pressure of £0.500m improve the position re the amount of salt and grit available? 	 The Authority is governed by the capacity of its salt barns which can accommodate 5,000 tonnes. During any average winter the Authority uses approximately 6,000 tonnes. The North Wales councils are currently in discussion with the Assembly, looking at the possibility of having a strategic regional facility to stockpile salt. During prolonged cold spells, like those recently experienced across the UK, the availability of salt becomes scarce, as there are limited supplies of it. The £0.5m will provide sufficient base revenue budget to pay for the Winter Maintenance service over an average winter.

OVERVIEW & SCRUTINY Environment & Regeneration – Initial Budget Proposals 2010/11

No.	Comments and Questions:	Responses:
	 How much salt/grit is used during an average winter? 	 The figures for previous financial years are: 2006/07 4,400 tonnes 2007/08 6,100 tonnes 2008/09 10,500 tonnes 2009/10 to 12/1/10
	 Due to the damage caused to the road network does the Authority need to include additional budget provision to cover the cost of resurfacing? 	 It is too early to asses the damage at this stage. However, councils together with the WLGA are making representations to the Assembly for a supplementary capital allocation to cover additional road maintenance as a result of the severe weather.
2.5	 Agricultural Rent Income What is the total agricultural rental income figure budgeted for 2010/11? 	 The total income budgeted for 2009/10 is £0.286m analysed as follows: Agricultural Rent £0.249m Grazing Licences £0.012m Tithes & Wayleaves £0.025m The additional income will only impact on new tenants – not existing tenants.

OVERVIEW & SCRUTINY Environment & Regeneration – Initial Budget Proposals 2010/11

No.	Comments and Questions:	Responses:
2.6	 Highways Inspector Is the Authority currently losing out on potential income? 	 This efficiency is in response to relatively new legislation. It has been established that the Authority can increase its net income from streetworks inspection fees by employing an additional member of staff.

No.	Comments and Questions:	Responses:
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1.0 1.1	 Corporate Comments / Issues Forward Planning Slides 5 and 6 of the presentation outline the difficult decision making framework – can we wait until next year to build in some of the financial disciplines? 	 Work is already ongoing and will be open to Member involvement. The programme of organisational review will look at collaboration, however the more significant area will be
	 What advice would the Director give to schools to manage the difficult years ahead? 	 internal organisational re-design. Schools need to be thinking ahead, working on projections, reviewing staffing models and curriculum delivery.
2.0 2.1	 Lifelong Learning Comments / Issues Impact of Severe Weather The weather has left a legacy in our schools and leisure facilities, including frost damage. Is there any contingency available for these costly repairs? 	 The Authority is undertaking a two stage review: Firstly, a review of how well the Authority coped overall in terms of communicating with the public and managing school closures – review to be complete by the end of January. Secondly, officers are reviewing the condition of the Authority's assets, with priority being given to roads.

No.	Comments and Questions:	Responses:
	 Concerns were raised as to how the repair costs would be allocated between the LEA and schools. A survey is being issued to schools requesting feedback on the management of the severe weather conditions – can weather damage be added to this questionnaire? 	 It is too early to asses the damage at this stage. However, councils together with the WLGA are making representation to the Assembly for a supplementary capital allocation to cover additional capital expenditure as a result of the severe weather. Emergency Health & Safety works are taking priority within schools. To be reviewed as the damage assessment progresses. Yes. However, an independent review of weather damage is being undertaken.
2.2	 Curriculum Enhancement Is the £25 per pupil split between the LEA and schools? Will the funding be allocated to reception age children? 	 No - the additional funding will be delegated in total to schools. Yes – it will be allocated to all pupils.

No.	Comments and Questions:	Responses:
2.3	 Provision of Mobile Classrooms Will the policy change post 2011/12? 	 The strategy for the use of mobile classrooms is outlined in the School Modernisation Policy (section 3.7). The plan is to reduce reliance on mobile classrooms as the School Modernisation Policy is implemented.
2.4	 Demographic Change Is this efficiency at LEA or school level? 	 As in previous years the efficiency is at school level.
2.5	 Out of County Placements It had been hoped that the opening of the new special schools would have had a positive impact on this budget pressure. 	 A detailed action plan will be brought to a joint meeting of this Committee, Social & Health and Corporate Management Overview & Scrutiny. The new special schools are not the solution for all cases – more complex cases require a matching set of packages for parents and carers, including respite provision.

No.	Comments and Questions:	Responses:
2.6	 School Budget Forum (SBF) In addition to the request for additional funding for Curriculum Enrichment, what others issues did the SBF raise? 	 Unfortunately, the SBF meeting scheduled for 15th January had to be cancelled due to the severe weather. The meeting is to be rescheduled and the comments of the SBF fed back to this Committee. The SBF is working closely with the LEA reviewing which services are delegated and which are retained at the centre, with the aim of improving service delivery.
2.7	 Letting Charges for Youth Services Are there any plans to increase these charges? 	 No.
2.8	 Play Facilities Would it be possible to investigate the potential for the Authority to provide matched funding to town and community councils for the purchase of play equipment? 	 Discussions have already taken place between officers and Members and a paper is being prepared for Members. Following further discussion at the meeting it was decided that a recommendation be made that Executive look at providing matched funding for play facilities for 2010/11. The recommendation was amended to include the review of best use of S.106 monies.

No.	Comments and Questions:	Responses:
2.9	 Amalgamation of Schools How realistic are the projected savings? Members raised concerns that if the sites are split, as opposed to adjacent, then it would be difficult to achieve savings. 	 The savings will be calculated on a case by case basis. The efficiency proposed relates to a specific amalgamation and the deletion of a corresponding headteacher post.
2.10	 National Review of Education Funding The Minister has announced a national review of education funding with an initial report due at the end of March 2010. 	 No guidance has been received from the Assembly – reports will be provided to this Committee as further updates are received.

OVERVIEW & SCRUTINY Social & Health – Initial Budget Proposals 2010/11

N	0.	Comments and Questions:	Responses:

1.0	Corporate Comments / Issues	
2.0 2.1	 Social & Health Comments / Issues Pressures Not Recommended Substance Misuse - it is important that individuals and their carers get the support required. Ageing Population - as we have an ageing population it is time we lobbied hard for these services to be funded centrally. 	 Substance Misuse - the initial proposal was to expand the service by 3 additional support workers. The service will not reduce but remain constant. Substance Misuse is led by Health – budget submissions by Health have not been able to increase the provision.
2.2	 Specific Grant Funding If specific grant funding is reduced what risks are there? 	 The majority of the specific grants have been confirmed for 2010/11, therefore this is not an issue for 2010/11 but potentially for 2011/12. If the grant moves into the settlement but at a reduced value, services would need to be reviewed in the light of available funding. The WLGA and officers are working with the Assembly to ensure receipt of timely information.

OVERVIEW & SCRUTINY Social & Health – Initial Budget Proposals 2010/11

No.	Comments and Questions:	Responses:
2.3	 Joint Funding – Health & Police What are the indications going forward particularly given the North Wales restructure in Health? 	 Joint funding and continuing health care are significant issues – but authorities are working together as a North Wales family. The Betsi Cadwalader Health Board will want greater consistency across North Wales, so current differences will be challenged over time.
	 How are other local authorities dealing with social services issues – are we in step? 	 There is a North Wales Adult Services Heads group, which reports into the North Wales Directors Group, which meets bimonthly to discuss issues.
2.4	 Respite Care Is this budget increasing in line with the reduction in the residential care budget? 	 There are a number of strands to this service including carers support there are no plans to reduce this budget provision. Respite care also impacts on Children's Services. Work is progressing on re-aligning the Arosfa budget in order to provide additional respite capacity – this work should have a positive impact on the Out of County budget pressure.

OVERVIEW & SCRUTINY Joint Corporate Management and People & Performance – Initial Budget Proposals 2010/11

No. Comments and Questions: Responses:	No.
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1.0	Corporate Comments / Issues	
2.0 2.1	 <u>Corporate Management / People & Performance</u> <u>Comments / Issues</u> Invest to Save How does the Authority monitor whether or not it achieves what it set out to do through invest to save measures? 	 Whilst it is not always easy to track achievements, it has been established for the Agile Working project that efficiencies will be achieved through better use of staff time and reduced travel and office costs. The Assembly was satisfied with the evidence provided by the Authority as part of the bid process.
2.2	 Contingency Reserve Concerns were raised over the level of the Contingency Reserve, particularly if a major unforeseen incidence occurred. 	 The Contingency Reserve was created as a buffer to support organisational re-design and potential overspends on volatile budgets. However, it has always been recognised that the reserve will be spent at some point, at which time decisions will need to be taken as to what is invested in order to realise future savings. The Authority also has a base level of unearmarked reserves (£5.269m as at 1st April 2009) which is added to each year.

OVERVIEW & SCRUTINY Joint Corporate Management and People & Performance – Initial Budget Proposals 2010/11

No.	Comments and Questions:	Responses:
2.3	 Central Loans & Investment Account (CLIA) What proportion is the budget pressure compared to the total overall CLIA budget? 	 Officers agreed to respond in writing.
2.4	 Improvement Agreement Grant - £1.4m What are the risks associated with this grant? 	 Progress against Improvement Agreements was reported to Executive in December showing that the Authority is achieving a high level of performance.
2.5	 Pay Award The National Employers have announced that there will be a pay freeze in 2010/11. Did Flintshire provide a response to the consultation exercise? Members are interested in hearing the Authority's view on the announcement. 	 Officers are not aware of being asked to partake in any consultation exercise. Officers agreed to contact the WLGA to establish what the arrangements were for Welsh consultation on this issue and report back to Members.

OVERVIEW & SCRUTINY Community & Housing (Housing Strategy and Services) – Initial Budget Proposals 2010/11

No.	Comments and Questions:	Responses:
1.0	Corporate Comments / Issues	
1.1	Pay Award	
	 Why is there provision for a 2.3 % increase in Teachers pay, and a 1 % increase provided for non teachers pay ?pay? How does the provision for pay inflation affect monies available for Single Status ?Status? 	 The provision for the increase in Teachers pay relates to the final year of a 3 year pay deal. Teachers pay is not affected by the Single Status legislation. The non teacher pay inflation is for the estimated 2010/11 pay award and is not connected to the budget provision made by the Council for Single Status.
1.2	 Landsbanki Investment How sure is the assumption of a repayment of 83 % of the investments with Landsbanki ? 	 Local Authorities are identified as preferential creditors of Landsbanki, and 83 % is the latest estimate of the amount of the investment which will be recoverable.
1.3	 Fees & Charges Are there any fees and charges set above the 2 % increase assumed in the proposed 2010/11 budget ? Could a definitive list of all proposed fees and charges be produced as a reference document, to show what the current and proposed fees and charges will be ? 	 The Head of Finance indicated that where such fees and charges are set by FCC, the increase should be 2 %, unless there are specific alternative proposals. A full list of proposed fees and charges for 2010/11 is being produced but is not yet finalised.

OVERVIEW & SCRUTINY Community & Housing (Housing Strategy and Services) – Initial Budget Proposals 2010/11

No.	Comments and Questions:	Responses:
1.4	 Debt Rescheduling / Repayment Does debt rescheduling / repayment mean that the Council will be undertaking additional borrowing to balance the 2010/11 budget ? 	 The debt rescheduling to be undertaken will mean that some existing loans will be repaid and replaced by new loans in order to achieve efficiencies. The only new borrowing will be to finance new capital programme requirements, as set out in the Capital Programme agreed by Members.
1.5	 Ringfenced Budgets Do the pressures within the ringfenced budgets which are funded from the Contingency Reserve include Out of County Placements ? 	
2.0 2.1	 Housing Strategy & Services Comments / Issues General Will the use of Supporting People grant influence the allocation of sheltered accommodation, as some elderly people may want sheltered accommodation but have no current need for the extra care services which are funded by Supporting People grant ? 	 No - Supporting People grant does not influence the allocations of Sheltered Housing. Such Housing will be used to accommodate people with a range of different needs. This is an area of Housing Support not extra care as provided through the Supporting People framework.

OVERVIEW & SCRUTINY Community & Housing (Housing Strategy and Services) – Initial Budget Proposals 2010/11

No.	Comments and Questions:	Responses:				
2.2	 Budget Pressures Clarification was requested on the pressure item of £0.150m not recommended for the Sheltered Housing Warden Service. Why is this no longer needed ? Can a detailed breakdown of costs associated with the Wardens service be provided ? Money Advice Officer – Would it be better working collaboratively with the Citizen Advice Bureau? 	 Re-assessments have been carried out on the eligibility of tenants for Supporting People grant to be used to fund some of the costs of these services. The previous funding shortfall therefore no longer exists. This information will be circulated to Members prior to the meeting of the Executive on 16th February 2010. Agree collaboration is needed. Funding previously approved for 2 years. This is to extend. 				

FLINTSHIRE COUNTY COUNCIL

AGENDA ITEM NUMBER: 5

REPORT TO: SPECIAL MEETING OF THE FLINTSHIRE COUNTY COUNCIL

DATE : 02 MARCH 2010

REPORT BY:HEAD OF FINANCE AND CHIEF EXECUTIVE AND DIRECTOR
OF COMMUNITY SERVICES AND DIRECTOR OF
ENVIRONMENT AND DIRECTOR OF LIFELONG LEARNING

SUBJECT : GENERAL FUND CAPITAL PROGRAMME 2010/11 TO 2013/14

1.00 PURPOSE OF REPORT

1.01 To present to Council the recommendations of the Executive in respect of the General Fund Capital Programme 2010/11 to 2013/14.

2.00 BACKGROUND

2.01 At its meeting of 22nd December 2010, the Executive considered the report of the Head of Finance, Chief Executive, Director of Community Services, Director of Environment and Director of Lifelong Learning in respect of the General Fund Capital Programme 2010/11 to 2013/14.

3.00 CONSIDERATIONS

- 3.01 The recommendations of the Executive to County Council are set out in Section 4.00 of the report to Executive of 16th February 2010, a copy of which is included as Appendix A to this report.
- 3.02 At its meeting of 26th January 2010, the Corporate Management Overview and Scrutiny Committee was consulted on the Executive's recommendations. Details of any comments made and questions asked, together with the responses given are included within the report to Executive of 16th February 2010 (as attached).

4.00 **RECOMMENDATIONS**

4.01 Council is requested to agree the recommendations of the Executive.

5.00 FINANCIAL IMPLICATIONS

5.01 As set out in the report.

6.00 ANTI-POVERTY IMPACT

6.01 Individual capital programme schemes may have specific anti-poverty impacts

7.00 ENVIRONMENTAL IMPACT

7.01 Individual capital programme schemes may have specific environmental impacts.

8.00 EQUALITIES IMPACT

8.01 Individual capital programme schemes may have specific equalities impacts.

9.00 PERSONNEL IMPLICATIONS

9.01 None directly as a result of this report.

10.00 CONSULTATION REQUIRED

10.01 Overview and scrutiny, trade unions, school budget forum, executive members and strategic directors.

11.00 CONSULTATION UNDERTAKEN

11.01 Overview and scrutiny, trade unions, school budget forum, executive members and strategic directors.

12.00 APPENDICES

12.01 Appendix A - Report to Executive 16th February 2010 : General Fund Capital Programme 2010/11 to 2013/14.

LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985 BACKGROUND DOCUMENTS

2010/11 budget papers, including related Welsh Assembly Government papers

Contact Officer:Kerry FeatherTelephone:01352 702200E-Mail:kerry_feather@flintshire.gov.uk

FLINTSHIRE COUNTY COUNCIL

Appendix A

REPORT TO:EXECUTIVEDATE :16 FEBRUARY 2010REPORT BY:HEAD OF FINANCE AND CHIEF EXECUTIVE AND DIRECTOR
OF COMMUNITY SERVICES AND DIRECTOR OF
ENVIRONMENT AND DIRECTOR OF LIFELONG LEARNINGSUBJECT :GENERAL FUND CAPITAL PROGRAMME 2010/11 TO 2013/14

1.00 PURPOSE OF REPORT

1.01 To provide details of the proposed General Fund Capital Programme for the period 2010/11 to 2013/14 following consultation with the Corporate Management Overview and Scrutiny Committee.

2.00 BACKGROUND

2.01 Proposals for the General Fund Capital Programme 2010/11 to 2013/14, were reported to Executive on 22nd December 2009, and were recommended for approval to County Council on 2nd March 2010 subject to consultation with the Corporate Management Overview and Scrutiny Committee.

3.00 CONSIDERATIONS

3.01 The final General Fund Capital Programme 2010/11 to 2013/14 which takes account of anticipated specific grants over the four year period is -

Programme

2010/11 - £20.371m

Indicative Programme

2011/12 - £16.004m 2012/13 - £22.575m 2013/14 - £5.742m

Details of all proposed 2010/11 programme schemes, together with indicative programme schemes for the period 2011/12 to 2013/14 are provided in Appendix A.

3.02 At its meeting of 26th January 2010, the Corporate Management Overview and Scrutiny Committee was consulted on the Executive's recommendation. A number of comments were made and a number of questions asked; details of these, together with the responses provided are included in Appendix B to this report.

4.00 **RECOMMENDATIONS**

4.01 That the Executive agrees the General Fund Capital Programme 2010/11 to 2013/14 for recommendation to County Council on 2nd March 2010.

5.00 FINANCIAL IMPLICATIONS

5.01 As set out in the report.

6.00 ANTI POVERTY IMPACT

601 Individual capital programme schemes may have specific anti-poverty impacts.

7.00 ENVIRONMENTAL IMPACT

7.01 Individual capital programme schemes may have specific environmental impacts.

8.00 EQUALITIES IMPACT

8.01 Individual capital programme schemes may have specific equalities impacts.

9.00 PERSONNEL IMPLICATIONS

9.01 None directly as a result of this report.

10.00 CONSULTATION REQUIRED

10.01 Overview and Scrutiny, Executive members and strategic directors.

11.00 CONSULTATION UNDERTAKEN

11.01 Overview and Scrutiny, Executive members and strategic directors.

12.00 APPENDICES

12.01 Appendix A - Capital Programme 2010/11 to 2013/14

Appendix B - Overview and Scrutiny Consultation.

LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985 BACKGROUND DOCUMENTS

2010/11 budget papers, including related Welsh Assembly Government papers

Contact Officer:Kerry FeatherTelephone:01352 702200E-Mail:kerry_feather@flintshire.gov.uk

APPENDIX A

	Estimate 2010/11 £m	Indicative 2011/12 £m	Indicative 2012/13 £m	Indicative 2013/14 £m
	2111	200	2.111	2.111
SUMMARY				
GENERAL FUND				
COMMUNITY SERVICES	5.062	4.580	5.072	5.157
ENVIRONMENT	9.335	3.805	1.712	0.485
LIFELONG LEARNING	5.524	7.169	1.991	0.000
CORPORATE SERVICES	0.450	0.450	13.800	0.100
TOTAL - GENERAL FUND	20.371	16.004	22.575	5.742

		Estimate 2010/11 £m	Indicative 2011/12 £m	Indicative 2012/13 £m	Indicative 2013/14 £m
COMMUNITY SE	RVICES				
General					
General	Disabled Facilities Grants	0.050	0.050		
Grants					
Various	Renovation Grants	2.471	2.541	3.257	3.293
Shotton	Housing Renewal Area Support	2.130	1.772	1.815	1.864
General	Empty Homes Grants	0.211	0.217		
Travellers' Sites					
Queensferry	Gypsy Travellers' Site Refurbishment	0.200			
TOTAL - COM	MUNITY SERVICES	5.062	4.580	5.072	5.157

CAPITAL	PROGRAMME	2010/11 T	O 2013/14
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		Estimate 2010/11 £m	Indicative 2011/12 £m	Indicative 2012/13 £m	Indicative 2013/14 £m
ENVIRONMENT					
Administrative	Buildings				
Various	Disability Discrimination Act (DDA) Works	0.150	0.150	0.150	0.150
Various	Energy Efficiency Measures	0.300	0.300		
Various	Asbestos Removal	0.100	0.100		
Various	Legionella Monitoring	0.100	0.100		
Various	Upgrading Fire and Intruder Alarms	0.080	0.080		
Various	Fire Safety Order Works	0.400	0.400		
Agricultural Eat	atoo				
Agricultural Est Various	Minor Works	0.043			
Engineering					
Various	Land Drainage Works - General	0.110	0.110		
Various	Coast Protection Works - General	0.165	0.165		
General Enviro	nmental Enhancement				
Various	Contaminated Land	0.100			
Various	Community Safety	0.043	0.043	0.043	0.043
Highways					
Various	Highways Infrastructure	1.091	1.091	1.091	
Various	Bridge Assessments and Replacement	0.220	0.220		
Various	Street Lighting Replacement	0.275	0.275		
Various	Structural Maintenance	0.275	0.275		
Broughton	Warren Bank Interchange Improvement	1.987			
Regeneration					
Holywell	Townscape Heritage Initiative	0.068	0.068		
Flint	Townscape Heritage Initiative	0.241	0.241	0.241	0.292
Various	Town Centre Regeneration	0.187	0.187	0.187	0.202
Transportation					
General	Transport Grant Schemes	3.000			
General	Local Road Safety Schemes	0.400			
TOTAL - EN	VIRONMENT	9.335	3.805	1.712	0.485

		Estimate 2010/11 £m	Indicative 2011/12 £m	Indicative 2012/13 £m	Indicative 2013/14 £m
LIFELONG LE	ARNING				
Education - Ge	eneral				
Various	School Buildings Improvements	0.519			
Various	School Buildings Repairs and Maintenance	4.500	4.500		
Various	School Buildings Improvements (Additional)	0.123	2.385	1.991	
Various	Disability Discrimination Act - Individual Pupils	0.100	0.100		
Various	Furniture and Equipment	0.082	0.084		
Primary Schoo	bls				
Various	Learning Environments (Foundation Phase)	0.100	0.100		
Community Yo	outh Clubs				
Various	General	0.100			
TOTAL - LI	FELONG LEARNING	5.524	7.169	1.991	0.000

		Estimate 2010/11 £m	Indicative 2011/12 £m	Indicative 2012/13 £m	Indicative 2013/14 £m
CORPORATE	SERVICES				
ICT and Custo	mer Services				
General	ICT Infrastructure	0.350	0.350		
Corporate Fina	ance				
General	Minor Capital Works - Health & Safety	0.100	0.100	0.100	0.100
General	Housing Stock Options (Subject to Housing Review)			13.700	
TOTAL - CO	ORPORATE SERVICES	0.450	0.450	13.800	0.100

TOTAL - GENERAL FUND	20.371	16.004	22.575	5.742

	Estimate 2010/11	Indicative 2011/12	Indicative 2012/13	Indicative 2013/14
	£m	£m	£m	£m
FINANCING				
TOTAL - GENERAL FUND	20.371	16.004	22.575	5.742
Unhypothecated Supported Borrowing (USB)	7.773	6.218	4.664	4.664
General Capital Grant	2.591	2.073	1.554	1.554
General Capital Grant (Released Funding from 2009/10)	1.458			
Capital Receipts	3.746	0.150	3.230	0.750
Specific Capital Grants	8.402	4.050	3.699	1.753
(Unallocated) / Under Financing - Headroom	(3.599)	3.513	9.428	(2.979)
TOTAL - FINANCING	20.371	16.004	22.575	5.742

No.	Comments and Questions:	Responses:

1.0 1.1	 <u>Corporate Comments / Issues</u> General Fund Revenue Update Members requested that the notes of the revenue budget meetings be circulated. 	 Agreed. These will form one of the appendices to the final budget report presented to the Executive on 16th February.
2.0 2.1	Corporate Management Comments / Issues Corporate Asset Management Group (CAMG) • How many elected Members are members of CAMG?	 CAMG is an officer only group, whose remit is to develop and manage the capital programme and make budget recommendations to Executive. The Capital Programme is subject to Member approval via Executive, County Council and Overview and Scrutiny under the Authority's procedures.
2.2	 Strategic Capital Investment Fund (SCIF) Concerns were raised that there had not been satisfactory Member input into the bid process – is it possible for Members to see the bids which were submitted to the Assembly? Who decides what SCIF bid is submitted? Would it be possible for this Committee to review bids prior to submission? 	 The timescale for the second round of SCIF bids was extremely tight. The Authority is dissatisfied with the feedback it has received from the Assembly and the lack of transparency with the overall process. The 6 bids submitted were commitments of the Authority – details of the bids will be circulated to Members.

No.	Comments and Questions:	Responses:
	 Should the Authority explore the possibility of having a number of bids 'waiting on the shelf'? Who approved the widening of the Deeside housing renewal area? Housing Associations within Flintshire have been successful with SCIF bids – has this had a detrimental affect on the bids submitted by the Authority? Is the Authority utilising the criteria within SCIF to purchase land? 	 Yes – this will be progressed further. The definition of the area is under consultation with Board Members. The Authority has secured additional grant funding of £0.5m for this project (bringing total grant funding to £0.9m). The final report is still to be presented to Executive. A response to these questions will be forwarded to Members in due course.
2.3	 Funding Decisions Concerns were raised that Members are unable to make comparative decisions on funding allocations due to the absence of delivery statements. 	 Delivery statements are contained within service plans and the quarterly performance reports together with updates on the SARC.
2.4	 National Non Domestic Rates (NNDR) Is the Authority exploring the opportunity of raising additional NNDR contributions from businesses in order to support the local community? 	 Finance to clarify the regulations surrounding this and report to Members in due course.

No.	Comments and Questions:	Responses:
2.5	 Funding Sources Concerns were raised over future funding levels, in particular Assembly grant funding and capital receipt income as a result of selling the Authority's assets. More imaginative thinking is required as regards Capital Programme development, such as partnership agreements. 	 Central government has stated that local authorities should be selling surplus assets. 60% of the capital funding is received from the Assembly – it is anticipated that this will halve over time. The Corporate Asset Management Plan, which is intended to be reported to Executive before the end of the financial year, will set out details of all of the assets held by the Authority and a strategy for how they can be managed in the future. The Authority will not be able to afford to maintain all of its current assets. Prudential Borrowing will only be considered for key priorities. Funding by Prudential Borrowing has a direct impact in the revenue account.
2.6	 Corporate Asset Management Plan Will this plan address all assets including small pieces of land within wards and joint-use buildings? Members are of the opinion that such pieces of land could be significant in terms of revenue generation and therefore should not be overlooked. Are Councillors going to be notified of all Authority owned assets in their particular wards? 	 The plan will address operational, investment portfolio and joint-use buildings and agricultural estates but will not address small pieces of land at this stage. However, it is the intention to capture such items electronically at a later date.

No.	Comments and Questions:	Responses:
2.7	 School Building Improvement Grant (SBIG) Concerns were raised over the reduction in SBIG. However, it was recognised that the management of surplus places had influenced the Assembly's decision. 	 Flintshire's 2010/11 SBIG entitlement has reduced from £3.0m to £0.1m. The balance of the grant (£4.5m in total) will be rephased over 2011/12 and 2012/13.
2.8	 Match Funding Does the Authority have a policy and what criteria will be used? 	 Officers recognise that the correct balance needs to be struck based on fair criteria. This will be progressed further over the coming months.
2.9	Corporate Services – Housing Stock Options 2012/13 Appendix A Page 6 – what does the £13.0m cover?	 This is a notional figure relating to pension responsibilities under any potential future stock transfer. It is only included as a possible item of expenditure in the programme. If it is established that the expenditure is required, it is highly likely that the amount will be phased over a number of years.

No.	Comments and Questions:	Responses:
2.10	 Buckley Baths Where is the capital receipt shown? 	 Investigations are ongoing as it would appear that the Authority owns the land but not the building. The town council is undertaking a feasibility study to see if it can purchase the land and baths for community use. Whilst deliberations over ownership are ongoing the proposed capital programme has adopted a prudent approach and does not include an assumed capital receipt for this item.
2.11	 Gypsy Traveller Site Refurbishment Which site would be refurbished if the proposals were agreed? 	 Riverside site at Queensferry.

FLINTSHIRE COUNTY COUNCIL

AGENDA ITEM NUMBER: 6

REPORT TO:SPECIAL MEETING OF THE FLINTSHIRE COUNTY COUNCILDATE :02 MARCH 2010REPORT BY:HEAD OF FINANCESUBJECT :COUNCIL TAX 2010-11

1.00 PURPOSE OF REPORT

1.01 For Council to agree the statutory and other necessary resolutions for the purpose of collecting Council Tax and Non-Domestic Rates for 2010-11.

2.00 BACKGROUND

2.01 Item 4 on this agenda is consideration of the General Fund Budget for 2010 11. The recommendation of the Executive is that the General Fund Budget
 Requirement for 2010-11 be set at £240,407,500

3.00 PROPOSED RESOLUTIONS

- 3.01 The Council Tax resolution includes elements relating to Flintshire, North Wales Police Authority and Town/Community Councils.
- 3.02 The proposed resolutions as detailed in Appendix A to this report are split into the following sections :-
 - 3.02.1 section 1 details the Council Tax Base for 2010-11, which shows the number of properties, expressed as Band 'D' equivalents, in total and for each specific Town/Community Council.
 - 3.02.2 section 2 (a) to 2 (i) details the expenditure and income of Flintshire County Council and Town/Community Councils. It also sets out details of the amount of Council Tax to be charged across the various Valuation Bands in respect of the County Council precept and each Town/Community Council precept.
 - 3.02.3 section 3 details the amount of Council Tax to be charged in each Valuation Band in respect of North Wales Police Authority.
 - 3.02.4 section 4 details the overall amount of Council Tax that taxpayers will be asked to pay. This is made up of three chargeable precepts, Flintshire County Council, North Wales Police Authority, and the Town/Community Councils.
 - 3.02.5 section 5 gives the Head of Finance the authority to make payments to the North Wales Police Authority in twelve equal instalments

payable on the 15th day of each month from April 2010(adjusted to the next working day as necessary) to March 2011.

- 3.02.6 section 6 provides authority to specified officers to issue legal proceedings for non payment of Council Tax and to appear on behalf of the Council to prosecute in cases of non payment.
- 3.02.7 section 7 provides similar authority to specified officers to collect Non-Domestic Rates.
- 3.02.8 section 8 provides for the advertisement of the Council Tax for 2010-11 in the local press.
- 3.03 The result of these resolutions would be that Council Tax is levied across all areas of the County as set out in Appendix A and further analysed in Appendix B by amounts and percentage increases.

4.00 **RECOMMENDATIONS**

4.01 That members agree the resolutions as detailed in Appendix A.

5.00 FINANCIAL IMPLICATIONS

5.01 As set out in the report

6.00 ANTI POVERTY IMPACT

- 6.01 None
- 7.00 ENVIRONMENTAL IMPACT
- 7.01 None
- 8.00 EQUALITIES IMPACT
- 8.01 None
- 9.00 PERSONNEL IMPLICATIONS
- 9.01 None
- 10.00 CONSULTATION REQUIRED
- 10.01 None

11.00 CONSULTATION UNDERTAKEN

11.01 None

12.00 APPENDICES

- 12.01 Appendix A to this report details all resolutions necessary to set the 2010-11 Council Tax charges.
- 12.02 Appendix B to this report provides Members with some statistical information relating the breakdown of Council Tax charges for 2010-11 by Town & Community Council area.

LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985 BACKGROUND DOCUMENTS

Local Government Finance Act 1992

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STATUTORY & OTHER NECESSARY COUNCIL TAX RESOLUTIONS FOR 2010-11

1. That it be noted that at its meeting on 17th November 2009 the Council calculated interim amounts, subsequently modified as follows, for the year 2009-10 in accordance with the regulations made under Section 33(5) of the Local Government Finance Act 1992:-

60,528 being the amount calculated in accordance with Regulation 3 of the Local Authorities (Calculation of Council Tax Base) Wales Regulations 1995 as its Council Tax base for the year, broken down into the following Town/Community areas :-

Argoed	2,475.76
Bagillt	1,463.13
Broughton & Bretton	2,362.24
Brynford	468.12
Buckley	6,027.35
Caerwys	614.21
Cilcain	730.65
Connahs Quay	5,931.32
Flint	4,401.05
Gwernaffield	1,013.95
Gwernymynydd	562.740
Halkyn	1,358.90
Hawarden	6,018.75
Higher Kinnerton	789.97
Holywell	3,186.56
Норе	1,782.44
Leeswood	816.56
Llanasa	1,901.03
Llanfynydd	835.73
Mold	4,088.40
Mostyn	693.15
Nannerch	269.46
Nercwys	299.18
Northop	1,473.72
Northop Hall	702.70
Penyffordd	1,615.41
Queensferry	693.26
Saltney	1,761.69
Sealand	1113.70
Shotton	2,156.21
Trelawnyd & Gwaenysgor	418.18
Treuddyn	709.25
Whitford	1,133.64
Ysceifiog	659.59
TOTAL BAND "D" PROPERTIES	60,528.00

being the amounts calculated in accordance with regulation 6 of the Regulations as the amounts of its Council Tax base for the year for dwelling in those parts of its area to which special items relate.

2. That the following amounts be now calculated by the Council for the year 2010-11 in accordance with Sections 32 to 36 of the Local Government Finance Act 1992:-

(a)	Aggregate of the amounts which the Council estimates for the items set out in Section 32 (2) (a)-(d) (including Community Council precepts totalling £2,119,240).	£366,475,072
(b)	Aggregate of the amounts which the Council estimates for items set out in Section 32 (3) (a) and 32 (3 (c).	£123,948,332
(C)	Amount by which the aggregate at 2(a) above exceeds the aggregate at 2(b) above calculated in accordance with Section 32 (4) as the budget requirement for the year.	£242,526,740
(d)	Aggregate of the sums which the Council estimates will be payable for the year into its Council Fund in respect of redistributed Non-Domestic Rates, Revenue Support Grant or Additional Grant.	£187,211,833
(e)	The amount at 2(c) above less the amount at 2(d) above, all divided by the amount at 1(a) above, calculated in accordance with Section 33 (1) as the basic amount of Council Tax for the year.	£913.87
(f)	Aggregate amount of all special items referred to in Section 34 (1).	£2,119,240
(g)	Amount at 2(e) above less the result given by dividing the amount at 2(f) above by the amount at 1(a) above calculated by the Council, in accordance with Section 34 (2) of the Act, as the basic amount of Council Tax for the year for dwellings in those parts of the area to which no special items relate.	£878.86
(h)	The amounts given by adding to the amount at 2(g) above the amounts of special items relating to dwellings in those part of the Council's area mentioned below, divided in each case by the amount at 1(b) above, calculated in accordance with Section 34(3) as the basic amounts of its Council Tax for the year for dwellings in those parts of the area to which special items relate.	£0.00

FLINTSHIRE COUNTY COUNCIL CHARGES (BAND D) 2010-11 (Including Community/Town Councils)

	<u>£</u>
Argoed	902.14
Bagillt	901.04
Broughton & Bretton	914.84
Brynford	915.79
Buckley	921.27
Caerwys	915.78
Cilcain	904.18
Connahs Quay	924.00
Flint	915.40
Gwernaffield	892.67
Gwernymynydd	903.74
Halkyn	906.09
Hawarden	912.26
Higher Kinnerton	904.18
Holywell	921.23
Норе	893.59
Leeswood	921.72
Llanasa	909.37
Llanfynydd	910.60
Mold	919.46
Mostyn	912.33
Nannerch	911.86
Nercwys	924.41
Northop	890.86
Northop Hall	904.48
Penyffordd	903.31
Queensferry	922.13
Saltney	921.20
Sealand	921.96
Shotton	925.79
Trelawnyd & Gwaenysgor	909.95
Treuddyn	922.96
Whitford	910.86
Ysceifiog	899.39

(i) The amounts given by multiplying the amounts at 2(h) above by the number which in the proportion set out in Section 5(1) of the Act is applicable to dwellings listed in a particular valuation band divided by the number which in that proportion is applicable to dwellings listed in valuation band D calculated in accordance with Section 36(1) of the Act as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.

Area	VALUATION BANDS								
	A £	B £	C £	D £	E £	F £	G £	H £	l £
Argoed	601.43	701.67	× 801.90	902.14	1,102.61	1,303.09	1,503.57	1,804.28	2,104.99
Bagillt	600.70	700.81	800.93	901.04	1,101.27	1,301.50	1,501.74	1,802.08	2,104.00
Broughton & Bretton	609.90	711.54	813.19	914.84	1,118.14	1,321.43	1,524.74	1,829.68	2,134.62
Brynford	610.53	712.28	814.04	915.79	1,119.30	1,322.80	1,526.32	1,831.58	2,136.84
Buckley	614.18	716.55	818.91	921.27	1,125.99	1,330.72	1,535.45	1,842.54	2,149.63
Caerwys	610.52	712.28	814.03	915.78	1,119.28	1,322.79	1,526.30	1,831.56	2,136.82
Cilcain	602.79	703.25	803.72	904.18	1,105.11	1,306.03	1,506.97	1,808.36	2,109.75
Connahs Quay	616.00	718.67	821.33	924.00	1,129.33	1,334.66	1,540.00	1,848.00	2,156.00
Flint	610.27	711.98	813.69	915.40	1,118.82	1,322.24	1,525.67	1,830.80	2,135.93
Gwernaffield	595.12	694.30	793.49	892.67	1,091.04	1,289.41	1,487.79	1,785.34	2,082.89
Gwernymynydd	602.50	702.91	803.33	903.74	1,104.57	1,305.40	1,506.24	1,807.48	2,108.72
Halkyn	604.06	704.74	805.41	906.09	1,107.44	1,308.79	1,510.15	1,812.18	2,114.21
Hawarden	608.18	709.54	810.90	912.26	1,114.98	1,317.70	1,520.44	1,824.52	2,128.60
Higher Kinnerton	602.79	703.25	803.72	904.18	1,105.11	1,306.03	1,506.97	1,808.36	2,109.75
Holywell	614.16	716.51	818.87	921.23	1,125.95	1,330.66	1,535.39	1,842.46	2,149.53
Норе	595.73	695.02	794.30	893.59	1,092.16	1,290.74	1,489.32	1,787.18	2,085.04
Leeswood	614.48	716.90	819.31	921.72	1,126.54	1,331.37	1,536.20	1,843.44	2,150.68
Llanasa	606.25	707.29	808.33	909.37	1,111.45	1,313.53	1,515.62	1,818.74	2,121.86
Llanfynydd	607.07	708.25	809.42	910.60	1,112.95	1,315.31	1,517.67	1,821.20	2,124.73
Mold	612.98	715.14	817.30	919.46	1,123.78	1,328.10	1,532.44	1,838.92	2,145.40
Mostyn	608.22	709.59	810.96	912.33	1,115.07	1,317.81	1,520.55	1,824.66	2,128.77
Nannerch	607.91	709.23	810.54	911.86	1,114.49	1,317.13	1,519.77	1,823.72	2,127.67
Nercwys	616.28	718.99	821.70	924.41	1,129.83	1,335.25	1,540.69	1,848.82	2,156.95
Northop	593.91	692.89	791.88	890.86	1,088.83	1,286.79	1,484.77	1,781.72	2,078.67
Northop Hall	602.99	703.49	803.98	904.48	1,105.47	1,306.47	1,507.47	1,808.96	2,110.45
Penyffordd	602.21	702.58	802.94	903.31	1,104.04	1,304.78	1,505.52	1,806.62	2,107.72
Queensferry	614.76	717.21	819.67	922.13	1,127.05	1,331.96	1,536.89	1,844.26	2,151.63
Saltney	614.14	716.49	818.85	921.20	1,125.91	1,330.62	1,535.34	1,842.40	2,149.46
Sealand	614.64	717.08	819.52	921.96	1,126.84	1,331.72	1,536.60	1,843.92	2,151.24
Shotton	617.20	720.06	822.93	925.79	1,131.52	1,337.25	1,542.99	1,851.58	2,160.17
Trelawnyd & Gwaenysgor	606.64	707.74	808.85	909.95	1,112.16	1,314.37	1,516.59	1,819.90	2,123.21
Treuddyn	615.31	717.86	820.41	922.96	1,128.06	1,333.16	1,538.27	1,845.92	2,153.57
Whitford	607.24	708.45	809.65	910.86	1,113.27	1,315.68	1,518.10	1,821.72	2,125.34
Ysceifiog	599.60	699.53	799.46	899.39	1,099.25	1,299.11	1,498.99	1,798.78	2,098.57

3. That it be noted that for the year 2010-11 the North Wales Police Authority has stated the following amounts in precepts issued to the Council, in accordance with Section 40 of the Local Government Finance Act 1992 for each of the categories of dwellings shown below :-

	Valuation Bands								
	Α	В	C	D	Е	F	G	Н	I
	£	£	£	£	£	£	£	£	£
Precept	134.22	156.59	178.96	201.33	246.07	290.81	335.55	402.66	469.77

4. Having calculated the aggregate in each case of the amounts at 2(i) and 3 above, the Council in accordance with Section 30(2) of the Local Government Finance Act 1992 hereby sets the following amounts as the amounts of Council Tax for the year 2010-11 for each of the categories of dwellings shown below:

Area	VALUATION BANDS								
	A	B £	C £	D	E	F	G	Н	I
Argoed	£ 735.65	د 858.26	د 980.86	£ 1,103.47	£ 1,348.68	£ 1,593.90	£ 1,839.12	£ 2,206.94	£ 2,574.76
Bagillt	734.92	857.40	979.89	1,102.37	1,347.34	1,592.31	1,837.29	2,200.04	2,572.19
Broughton & Bretton	744.12	868.13	992.15	1,116.17	1,364.21	1,612.24	1,860.29	2,232.34	2,604.39
Brynford	744.75	868.87	993.00	1,117.12	1,365.37	1,613.61	1,861.87	2,234.24	2,606.61
Buckley	748.40	873.14	997.87	1,122.60	1,372.06	1,621.53	1,871.00	2,245.20	2,619.40
Caerwys	744.74	868.87	992.99	1,117.11	1,365.35	1,613.60	1,861.85	2,234.22	2,606.59
Cilcain	737.01	859.84	982.68	1,105.51	1,351.18	1,596.84	1,842.52	2,211.02	2,579.52
Connahs Quay	750.22	875.26	1,000.29	1,125.33	1,375.40	1,625.47	1,875.55	2,250.66	2,625.77
Flint	744.49	868.57	992.65	1,116.73	1,364.89	1,613.05	1,861.22	2,233.46	2,605.70
Gwernaffield	729.34	850.89	972.45	1,094.00	1,337.11	1,580.22	1,823.34	2,188.00	2,552.66
Gwernymynydd	736.72	859.50	982.29	1,105.07	1,350.64	1,596.21	1,841.79	2,210.14	2,578.49
Halkyn	738.28	861.33	984.37	1,107.42	1,353.51	1,599.60	1,845.70	2,214.84	2,583.98
Hawarden	742.40	866.13	989.86	1,113.59	1,361.05	1,608.51	1,855.99	2,227.18	2,598.37
Higher Kinnerton	737.01	859.84	982.68	1,105.51	1,351.18	1,596.84	1,842.52	2,211.02	2,579.52
Holywell	748.38	873.10	997.83	1,122.56	1,372.02	1,621.47	1,870.94	2,245.12	2,619.30
Норе	729.95	851.61	973.26	1,094.92	1,338.23	1,581.55	1,824.87	2,189.84	2,554.81
Leeswood	748.70	873.49	998.27	1,123.05	1,372.61	1,622.18	1,871.75	2,246.10	2,620.45
Llanasa	740.47	863.88	987.29	1,110.70	1,357.52	1,604.34	1,851.17	2,221.40	2,591.63
Llanfynydd	741.29	864.84	988.38	1,111.93	1,359.02	1,606.12	1,853.22	2,223.86	2,594.50
Mold	747.20	871.73	996.26	1,120.79	1,369.85	1,618.91	1,867.99	2,241.58	2,615.17
Mostyn	742.44	866.18	989.92	1,113.66	1,361.14	1,608.62	1,856.10	2,227.32	2,598.54
Nannerch	742.13	865.82	989.50	1,113.19	1,360.56	1,607.94	1,855.32	2,226.38	2,597.44
Nercwys	750.50	875.58	1,000.66	1,125.74	1,375.90	1,626.06	1,876.24	2,251.48	2,626.72
Northop	728.13	849.48	970.84	1,092.19	1,334.90	1,577.60	1,820.32	2,184.38	2,548.44
Northop Hall	737.21	860.08	982.94	1,105.81	1,351.54	1,597.28	1,843.02	2,211.62	2,580.22
Penyffordd	736.43	859.17	981.90	1,104.64	1,350.11	1,595.59	1,841.07	2,209.28	2,577.49
Queensferry	748.98	873.80	998.63	1,123.46	1,373.12	1,622.77	1,872.44	2,246.92	2,621.40
Saltney	748.36	873.08	997.81	1,122.53	1,371.98	1,621.43	1,870.89	2,245.06	2,619.23
Sealand	748.86	873.67	998.48	1,123.29	1,372.91	1,622.53	1,872.15	2,246.58	2,621.01
Shotton	751.42	876.65	1,001.89	1,127.12	1,377.59	1,628.06	1,878.54	2,254.24	2,629.94
Trelawnyd & Gwaenysgor	740.86	864.33	987.81	1,111.28	1,358.23	1,605.18	1,852.14	2,222.56	2,592.98
Treuddyn	749.53	874.45	999.37	1,124.29	1,374.13	1,623.97	1,873.82	2,248.58	2,623.34
Whitford	741.46	865.04	988.61	1,112.19	1,359.34	1,606.49	1,853.65	2,224.38	2,595.11
Ysceifiog	733.82	856.12	978.42	1,100.72	1,345.32	1,589.92	1,834.54	2,201.44	2,568.34

5. That the Head of Finance be authorised to make payments under section 38(9) Local Government (Wales) Act 1994 and the Local Authorities (Precepts) (Wales) Regulations 1995 from the Council Fund by equal instalments on the 15th day of each month from April 2010 (adjusted to the next working day as necessary) to March 2011 in respect of the precept levied by North Wales Police Authority in the sum of £12,186,102

6. Authorisations - Council Tax

- a) That the holders of the posts of Head of Finance, Revenues & Benefits Manager, Revenues Manager, Benefits Manager, Systems & Performance Manager, Fraud & Enforcement Manager, Revenues Team Leaders, Court/Debt Recovery Officer, Revenues Officers within Finance or any other person, whether an officer or not, specifically authorised by the Head of Finance appointed to the said offices under section 112 of the Local Government Act 1972 hereby be authorised under Section 223 of the Local Government Act 1972 to issue legal proceedings and to appear on behalf of the County Council at the hearing of any legal proceedings in the Magistrates Court by way of an application for the issue of a Liability Order in respect of unpaid Council Taxes and penalties under Part VI of the Council Tax (Administration and Enforcement) Regulations 1992; by way of an application for the issue of a warrant of commitment to prison under Part VI of the Council Tax (Administration and Enforcement) Regulations 1992; to require financial information to make an Attachment of Earnings Order; to levy the appropriate amount by distress and sale of goods; and to exercise all other enforcement powers of the County Council under the Council Tax (Administration and Enforcements) Regulations 1992 and any subsequent amendments of such Regulations.
- b) That the Head of Finance be authorised to engage the services of bailiffs for the service of summonses and warrants of commitment, obtaining financial information, the levying of distress warrants and the sale of goods and any appropriate action for the recovery of outstanding Council Taxes and penalties under the Local Government Finance Act 1992 and any Regulations made there under.
- 7. Authorisations National Non-Domestic Rates
 - a) That the holders of the posts of Head of Finance, Revenues & Benefits Manager, Revenues Manager, Benefits Manager, Systems & Performance Manager, Fraud & Enforcement Manager, Revenues Team Leaders, Court/Debt Recovery Officer, Revenues Officers within Finance or any other person, whether an officer or not, specifically authorised by the Head of Finance appointed to the said offices under section 112 of the Local Government Act 1972 hereby be authorised under Section 223 of the Local Government Act 1972, to institute legal proceedings and to appear on behalf of the Council at the hearing of any legal proceedings in the Magistrates Courts by way of application for the issue of a liability order in respect of unpaid rates; by way of an application for the issue of a warrant of commitment; and to exercise all other powers of enforcement of the County Council under the Non-Domestic (Collection and Enforcement) (Local Lists) Regulations 1989 and any amendment thereto.
 - b) That the Head of Finance be authorised to engage the services of bailiffs to serve such summonses, distress warrants, liability orders or warrants of commitment, to levy distress and to sell goods as may be necessary to recover outstanding rates.
- 8. That notices of the making of the said Council Taxes signed by the Head of Finance be given by advertisement in the local press under Section 38(2) of the Local Government Finance Act 1992.

Appendix B

2010-11 Council Tax Charges Lowest to Highest Amounts by Town/Community Council

	BAND D					
Community Councils	Community	Flintshire	Police	Total		
	£	£	£	£		
Northop	12.00	878.86	201.33	1,092.19		
Gwernaffield	13.81	878.86	201.33	1,094.00		
Норе	14.73	878.86	201.33	1,094.92		
Ysceifiog	20.53	878.86	201.33	1,100.72		
Bagillt	22.18	878.86	201.33	1,102.37		
Argoed	23.28	878.86	201.33	1,103.47		
Penyffordd	24.45	878.86		,		
Gwernymynydd	24.88	878.86	201.33	1,105.07		
Cilcain	25.32	878.86		1,105.51		
Higher Kinnerton	25.32	878.86		1,105.51		
Northop Hall	25.62	878.86				
Halkyn	27.23	878.86				
Llanasa	30.51	878.86		1,110.70		
Trelawnyd & Gwaenysgor	31.09	878.86		,		
Llanfynydd	31.74	878.86		1,111.93		
Whitford	32.00	878.86		,		
Nannerch	33.00	878.86		1,113.19		
Hawarden	33.40	878.86		1,113.59		
Mostyn	33.47	878.86		,		
Broughton & Bretton	35.98	878.86		1,116.17		
Flint	36.54	878.86		,		
Caerwys	36.92	878.86		1,117.11		
Brynford	36.93					
Mold	40.60	878.86		1,120.79		
Saltney	42.34	878.86		1,122.53		
Holywell	42.37		201.33			
Buckley	42.41	878.86		1,122.60		
Leeswood	42.86	878.86		1,123.05		
Sealand	43.10	878.86		1,123.29		
Queensferry	43.27	878.86		1,123.46		
Treuddyn	44.10	878.86		-		
Connahs Quay	45.14	878.86		1,125.33		
Nercwys	45.55	878.86		1,125.74		
Shotton	46.93	878.86	201.33	1,127.12		

Appendix B

2010-11 Council Tax Charges Amounts in Town / Community Council order

	BAND D						
Community Councils	Community	Flintshire	Police	Total			
	£	£	£	£			
Argoed	23.28	878.86	201.33	1,103.47			
Bagillt	22.18	878.86	201.33	1,102.37			
Broughton & Bretton	35.98	878.86	201.33	1,116.17			
Brynford	36.93	878.86		,			
Buckley	42.41	878.86		1,122.60			
Caerwys	36.92	878.86		1,117.11			
Cilcain	25.32	878.86					
Connahs Quay	45.14	878.86		1,125.33			
Flint	36.54	878.86		,			
Gwernaffield	13.81	878.86		1,094.00			
Gwernymynydd	24.88	878.86		,			
Halkyn	27.23	878.86		1,107.42			
Hawarden	33.40	878.86		1,113.59			
Higher Kinnerton	25.32	878.86					
Holywell	42.37	878.86		1,122.56			
Норе	14.73	878.86		1,094.92			
Leeswood	42.86	878.86		1,123.05			
Llanasa	30.51	878.86					
Llanfynydd	31.74	878.86		1,111.93			
Mold	40.60	878.86		1,120.79			
Mostyn	33.47	878.86					
Nannerch	33.00	878.86		1,113.19			
Nercwys	45.55	878.86		1,125.74			
Northop	12.00	878.86		1,092.19			
Northop Hall	25.62	878.86		,			
Penyffordd	24.45			1,104.64			
Queensferry	43.27	878.86		1,123.46			
Saltney	42.34	878.86		1,122.53			
Sealand	43.10	878.86		1,123.29			
Shotton	46.93	878.86		1,127.12			
Trelawnyd & Gwaenysgor	31.09	878.86		1,111.28			
Treuddyn	44.10	878.86		1,124.29			
Whitford	32.00	878.86		1,112.19			
Ysceifiog	20.53	878.86	201.33	1,100.72			

<u>Appendix B</u>

2010-11 Council Tax Charges Lowest to Highest % amounts by Town / Community Council

	BAND D						
Community Councils	Community	Flintshire	Police	Total			
	%	%	%	%			
Trelawnyd & Gwaenysgor	-11.50	3.30	2.99	2.76			
Bagillt	-2.85	3.30	2.99	3.11			
Gwernymynydd	-1.89	3.30	2.99	3.12			
Llanasa	-1.64	3.30	2.99	3.10			
Caerwys	-1.34	3.30	2.99	3.08			
Mostyn	-0.95	3.30	2.99	3.11			
Gwernaffield	-0.65	3.30	2.99	3.19			
Halkyn	-0.51	3.30	2.99	3.15			
Higher Kinnerton	-0.04	3.30	2.99	3.17			
Northop	0.00	3.30	2.99	3.21			
Shotton	0.00	3.30	2.99	3.10			
Hawarden	0.09	3.30	2.99	3.15			
Buckley	0.26	3.30	2.99	3.13			
Broughton & Bretton	0.36		2.99	3.15			
Connahs Quay	1.51	3.30	2.99	3.17			
Flint	2.01	3.30	2.99	3.20			
Mold	2.01	3.30	2.99	3.20			
Cilcain	2.39	3.30	2.99	3.22			
Llanfynydd	2.72		2.99	3.23			
Penyffordd	2.86		2.99	3.23			
Northop Hall	3.81	3.30	2.99	3.26			
Saltney	4.49		2.99	3.29			
Argoed	4.82	3.30	2.99	3.28			
Норе	5.36	3.30	2.99	3.27			
Leeswood	5.96	3.30	2.99	3.34			
Brynford	6.00		2.99	3.33			
Queensferry	7.50	3.30	2.99	3.40			
Nannerch	9.27	3.30	2.99	3.41			
Nercwys	10.77	3.30	2.99	3.53			
Holywell	11.68	3.30	2.99	3.54			
Sealand	14.69	3.30	2.99	3.64			
Whitford	29.76	3.30	2.99	3.85			
Ysceifiog	29.76	3.30	2.99	3.24			
Treuddyn	146.51	3.30	2.99	5.65			

Appendix B

2010-11 Council Tax Charges <u>% Amounts in Town / Community Council order</u>

	BAND D						
Community Councils	Community	Flintshire	Police	Total			
	%	%	%	%			
Argoed	4.82	3.30	2.99	3.28			
Bagillt	-2.85	3.30	2.99	3.11			
Broughton & Bretton	0.36	3.30	2.99	3.15			
Brynford	6.00	3.30	2.99	3.33			
Buckley	0.26	3.30	2.99	3.13			
Caerwys	-1.34	3.30	2.99	3.08			
Cilcain	2.39	3.30	2.99	3.22			
Connahs Quay	1.51	3.30	2.99	3.17			
Flint	2.01	3.30	2.99	3.20			
Gwernaffield	-0.65	3.30	2.99	3.19			
Gwernymynydd	-1.89	3.30	2.99	3.12			
Halkyn	-0.51	3.30	2.99	3.15			
Hawarden	0.09	3.30	2.99	3.15			
Higher Kinnerton	-0.04	3.30	2.99	3.17			
Holywell	11.68	3.30	2.99	3.54			
Норе	5.36	3.30	2.99	3.27			
Leeswood	5.96	3.30	2.99	3.34			
Llanasa	-1.64	3.30	2.99	3.10			
Llanfynydd	2.72	3.30	2.99	3.23			
Mold	2.01	3.30	2.99	3.20			
Mostyn	-0.95	3.30	2.99	3.11			
Nannerch	9.27	3.30	2.99	3.41			
Nercwys	10.77	3.30	2.99	3.53			
Northop	0.00	3.30	2.99	3.21			
Northop Hall	3.81	3.30	2.99	3.26			
Penyffordd	2.86	3.30	2.99	3.23			
Queensferry	7.50	3.30	2.99	3.40			
Saltney	4.49	3.30	2.99	3.29			
Sealand	14.69	3.30	2.99	3.64			
Shotton	0.00	3.30	2.99	3.10			
Trelawnyd & Gwaenysgor	-11.50	3.30	2.99	2.76			
Treuddyn	146.51	3.30	2.99	5.65			
Whitford	29.76	3.30	2.99	3.85			
Ysceifiog	3.17	3.30	2.99	3.24			

FLINTSHIRE COUNTY COUNCIL

AGENDA ITEM NUMBER: 7

REPORT TO:SPECIAL MEETING OF THE FLINTSHIRE COUNTY COUNCILDATE :02 MARCH 2010REPORT BY:HEAD OF LEGAL AND DEMOCRATIC SERVICESSUBJECT :APPOINTMENT AND APPROVAL OF THE TERMS OF

REFERENCE OF A PERSONNEL COMMITTEE

1.00 PURPOSE OF REPORT

1.01 To appoint and approve the terms of reference and delegated powers of a Personnel Committee.

2.00 BACKGROUND

- 2.01 The Council will from time to time need to make decisions on HR and related matters which are not delegated to Officers or any other Committee of the Council or the Executive.
- 2.02 It will often be appropriate for those matters to be considered by the full Council, eg. Single Status negotiations. However other matters of extreme sensitivity would be better considered by a committee specifically set up for that purpose.

3.00 CONSIDERATIONS

- 3.01 A particular issue has now arisen which requires Member involvement as a matter of urgency and it is not appropriate to discuss the matter in public session.
- 3.02 Accordingly it is recommended that a Personnel Committee is appointed with delegated powers to deal with this matter. It is suggested that the Committee comprise 7 Members and that political balance rules apply to it (3 Independent, 2 Labour, 1 Liberal Democrat and 1 Conservative). It is suggested that one of those Members should be an Executive Member possibly the Executive Member for Corporate Management and Strategy.
- 3.03 It is intended that meetings with Group Leaders (or Deputy Leaders where appropriate) are held to identify Group nominations to the Committee prior to the Special Council Meeting on the 2 March. Greater clarification of the Committee's terms of reference and delegated powers will be provided at the Special Meeting.

4.00 **RECOMMENDATIONS**

4.01 That a Personnel Committee consisting of 7 Members be appointed on a

politically balanced basis (ie. 3 Independent, 2 Labour, 1 Liberal Democrat, 1 Conservative) and that one of those Members be an Executive Member.

4.02 That the terms of reference and delegated powers of the Committee (to be circulated at the meeting) be considered and approved.

5.00 FINANCIAL IMPLICATIONS

5.01 None

6.00 ANTI POVERTY IMPACT

- 6.01 None
- 7.00 ENVIRONMENTAL IMPACT
- 7.01 None
- 8.00 EQUALITIES IMPACT
- 8.01 None
- 9.00 PERSONNEL IMPLICATIONS
- 9.01 None
- 10.00 CONSULTATION REQUIRED
- 10.01 None

11.00 CONSULTATION UNDERTAKEN

11.01 None

12.00 APPENDICES

12.01 None

LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985 BACKGROUND DOCUMENTS

As referred to in the report.

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