

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2011/12 (Month 9)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Day Services (Services for Older People)	1.263	1.152	(0.111)	(0.108)	Mostly due to savings from a number of vacant posts and reduced costs in transport and third party providers.	Keep under review pending completion of Transforming Social Services for Adults (TSSA) programme.
Community Re-enablement (Services for Older People)	0.383	0.341	(0.042)	(0.024)	Mostly due to income exceeding budget offset by overspends in other areas.	Keep under review pending completion of Transforming Social Services for Adults (TSSA) programme.
Domiciliary Support (Services for Older People)	7.632	7.596	(0.036)	0.024	Increase in complexity of need and number of clients supported to live at home. This is resulting in an Increase in the amount of support to clients in need of double manning and complex care which has a significant impact on cost. However, changes to the delivery of the service, including reablement, is leading to an improved outturn position.	Continual review of individual care packages is contributing to reducing the overspend. Trend analysis continues to be used to improve projections of service demand. Reablement service is rolling out in line with TSSA.
Living Well (Services for Older People)	0.091	0.056	(0.035)	(0.033)	Mainly the result of reduced staffing levels due to maternity leave, a vacancy and a Social Worker seconded to PDSI.	The current service provision is being reviewed which may result in changes and is part of TSSA.

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Residential Services (Services for Older People)	8.390	8.554	0.164	0.280	The cost of covering for staff leave within this statutory service, (e.g. annual or sick leave), continues to be an issue resulting in a net overspend on staff costs. This is offset by an increase in the projected level of income from service users.	Use is being made of temporary capacity, as it arises in other areas, to minimise the need for agency staff. Income levels continue to be monitored by depend on circumstances of individual service users.
					The impact of internal catering & cleaning costs above inflation, (£0.143m) are contributing to the projected overspend position.	Actions in place to review all expenditure in this area.
					Purchased residential care is projected to overspend. This is mainly due to an additional week of payments in 2011/12 which is a 53 week year (impact approximately £0.145m). These overspends are partially offset by service user income exceeding budget.	
Professional Support (Services for Older People)	2.946	2.726	(0.220)	(0.212)	The projected underspend is mostly due to a number of vacant posts (£0.241m) offset by minor overspends in other areas.	The service is being reviewed as part of TSSA.

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Domiciliary Support (Physical Disability and Sensory Impairment).	1.591	1.554	(0.037)	(0.052)	This service is projected to underspend due to a combination of reduced third party care costs together with income expected to exceed its budget.	All care packages are being reviewed to ensure that they remain appropriate; this may, in some cases, lead to a reduction in payments and is part of TSSA.
Residential Services (Physical Disability and Sensory Impairment)	0.882	0.843	(0.039)	(0.025)	The Service is projected to underspend on purchased care (£0.051m) which will be offset by a projected shortfall in income (£0.012m).	
Professional Support (Physical Disability and Sensory Impairment)	1.488	1.673	0.185	0.169	This mainly relates to additional staff and agency costs required to meet an increase in the waiting list for OT assessment and support.	A review is being undertaken with the aim of reducing the need for agency staff. No new assessments are being undertaken by the third party provider. Review the Service Level Agreement. Review budget allocations.

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Community Living (Learning Disability Services)	9.363	9.260	(0.103)	(0.106)	The underspend is due to a number of reasons including vacant posts, reduced spending on supplies and services and purchase of care.	Continue work on the identification of new clients to move into supported living service. Continual review of care to existing clients. Continued monitoring and negotiation with Health of CHC packages. In dispute with Health on funding of some care packages.
Work Opportunities (Learning Disability Services)	1.883	1.856	(0.027)	(0.031)	Vacancy savings (£0.104m) mainly offset by a projected shortfall in income of (£0.054m) and an overspend in client transport (£0.030m).	Continue to monitor - part of phase II of TSSA.
Day Services (Learning Disability Services)	0.962	0.936	(0.026)	(0.026)	Projected underspend on employee costs together with a reduction in the use of independent sector relief staff totalling £0.046m offset by overspends in other areas but mostly client transport.	Continue to monitor - part of phase II of TSSA.
Ringfenced Budgets (Mental Health)	0.324	0.164	(0.160)	(0.158)	Projections reflect current client packages for 2011/12.	Keep under review - potential volatility due to changes in client numbers and demands at short notice from prison or courts.

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Business Systems (Development & Resources)	0.790	0.759	(0.031)	(0.025)	The underspend in this service is mostly due to vacancies offset by an overspend in supplies and services.	Continue to monitor.
Business Services Income (Development & Resources)	(1.511)	1.679	(0.111)	(0.178)	This is partially due to six weeks of income at the old, higher, rate being received in 2011/12 due to the timing of debtor invoices. The movement from Period 8 reflects an increased bad debts provision.	This income is one-off. Continue to review the average weekly income.
Management & Support (Development & Resources)	0.553	0.614	0.061	0.042	The overspend is mostly due to staff pay exceeding budget and includes a request for a carry forward of balances into 2012/13 to fund the continuing work of the TSSA Project Manager.	One-off
Vacancy Management (Development & Resources)	(0.061)	0.000	0.061	0.061	This is exceeded by vacancy savings within the Directorate.	The balance relates to Children Services. Progress is being made to reduce this amount to zero which will reduce staff cost savings in
Family Placement (Children's Services)	1.775	2.077	0.302	0.277	The projected overspend is mainly as a result of an increase in the number of foster care places within the service. The overspend includes the estimated effect of the additional week included in 2011/12	A close evaluation of the Family Placement Team is to commence in Jan 12 which will examine the function of the team and an expenditure analysis review.

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Family Support (Children's Services)	0.340	0.287	(0.053)	(0.047)	The underspend in this service is mostly due to a reduction in the use of sessional staff. The use of sessional staff can fluctuate monthly depending on caseload.	
Prevention & Support (Children's Services)	0.100	0.065	(0.035)	(0.028)	The underspend in this service is mostly the result of an underspend in transport costs, however fluctuations in monthly projections can occur depending on caseload.	
Out of County Pooled Budget (Children's Services)	4.057	3.693	(0.364)	(0.466)	Revised projection based on updated information on existing placements up until March 2012. This reflects initial reductions in payments to providers following re-negotiation of contracts. The movement since period 8 reflects the net impact of a number of changes to placements.	The task and finish group are continuing their work and benchmarking work has been completed. The focus of high cost placements is now a North Wales project and meetings have taken place. External consultants have been commissioned to assist with the negotiation process with providers within Flintshire and to make recommendations regarding the current processes deployed.

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Homelessness (General) (Housing Services)	0.450	0.363	(0.087)	(0.079)	£0.042m savings as vacancies will not be filled until 2012. An additional one off £0.020m contribution from Supporting People for the sheltered Housing improvement project	
Resident Wardens (Housing Services)	1.250	1.131	(0.119)	(0.116)	Projected under spend as vacancies will not be filled until the new structure is in place in 2012/13.	Approval of the proposed new structure.
Ringfenced Budgets (Homelessness)	0.151	0.105	(0.046)	(0.026)	Mostly due to underspends on supplies and services	Continue to monitor.
Other variances (aggregate)	12.026	8.656	(0.069)	(0.073)	Various minor variances.	Continue to review but not expected to be recurrent.
Total :	57.118	56.140	(0.978)	(0.960)		