

## FLINTSHIRE COUNTY COUNCIL

**REPORT TO:**           **CABINET**

**DATE:**               **TUESDAY, 15 JULY 2014**

**REPORT BY:**       **CORPORATE FINANCE MANAGER**

**SUBJECT:**           **CAPITAL PROGRAMME 2013/14 (OUTTURN)**

### **1.00**    **PURPOSE OF REPORT**

1.01    To provide Members with the Capital Programme 2013/14 outturn information (Subject to audit).

### **2.00**    **BACKGROUND**

2.01    The Council approved a Housing Revenue Account (HRA) capital programme for 2013/14 of £10.992m at its meeting of 19<sup>th</sup> February 2013 and a Council Fund (CF) capital programme for 2013/14 of £29.908m at its meeting of 1<sup>st</sup> March 2013.

### **3.00**    **CONSIDERATIONS**

#### **3.01**    **Programme - Changes since Month 9**

3.01.1   The table below sets out how the programme has changed since the Month 9 report to Cabinet on 18<sup>th</sup> March 2014. Detailed cumulative information relating to each programme area is provided in Appendix A and summarised below;-

<b>REVISED PROGRAMME</b>	<b>Original Budget 2013/14</b>	<b>Changes - Month 9</b>	<b>Changes - This Period</b>	<b>Rollover to 2014/15</b>	<b>Revised Budget</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
Corporate Services	1.613	0.873	0.439	(0.652)	2.273
Clwyd Theatr Cymru	0.025	0.035	0	(0.006)	0.054
Community Services	3.350	0.226	(0.301)	0	3.275
Environment	16.460	(0.625)	(1.097)	(3.282)	11.456
Lifelong Learning	8.460	5.080	(1.703)	(1.890)	9.947
<b>Council Fund Total</b>	<b>29.908</b>	<b>5.589</b>	<b>(2.662)</b>	<b>(5.830)</b>	<b>27.005</b>
<b>Housing Revenue Account</b>	<b>10.992</b>	<b>1.134</b>	<b>0.748</b>	<b>0</b>	<b>12.874</b>
<b>Programme Total</b>	<b>40.900</b>	<b>6.723</b>	<b>(1.914)</b>	<b>(5.830)</b>	<b>39.879</b>

3.01.2 The revised budget is that against which the programme is monitored.

### 3.02 Changes during this period

3.02.1 Changes during this period have resulted in a net decrease in the programme from that reported at Month 9 of £1.914m (a CF decrease of £2.662m, partially offset by an HRA increase of £0.748m). A summary of the changes, showing any major individual items, is in the table below (further details can be found in Appendix A):-

<b>CHANGES DURING THIS PERIOD</b>	
<b><u>COUNCIL FUND</u></b>	<b>£m</b>
<b>Increases</b>	
Flintshire Connects	0.460
Highways	0.206
Other Aggregate Increases	0.582
	1.248
<b>Decreases</b>	
Private Sector Renewals/Improvements	(0.380)
Transportation	(1.563)
Primary Schools	(0.508)
School Modernisation	(1.284)
Other Aggregate Decreases	(0.175)
	(3.910)
<b>Total</b>	<b>(2.662)</b>
	<b>£m</b>
<b><u>HRA</u></b>	
<b>Increases</b>	
Central Heating	0.400
Kitchen Replacement	0.297
Other Aggregate Increases	0.051
	0.748
<b>Decreases</b>	
Other Aggregate Decreases	0.000
<b>Total</b>	<b>0.748</b>

### 3.02.2 Reasons for changes in the programme include:-

- An increase/decrease in grant funding from Welsh government (WG) or other external funding providers. This is the case with Highways and HRA Central Heating;
- Expenditure profiles for schemes alter during the year, resulting in budgets needing to be realigned to meet this scenario. This is the case with Primary Schools, School Modernisation and Kitchen Replacement;
- Contributions from partners are only recognised when they are realised in order to exercise prudence. This is the case with Flintshire Connects;
- Houses into Homes, a WG scheme providing recyclable loans for the repair of long term vacant properties with the aim of bringing them back into use, had previously been included within Renewals/Improvements as it represents expenditure within Flintshire. The Council merely acts as an agent for WG and under accounting regulations the budget and any associated expenditure must be accounted for outside of the Council's accounts; and
- Similarly, elements of the Transportation budget and expenditure related to non Flintshire works are accounted for outside of the Council's accounts, this relates to TAITH, the regional transport consortium of which Flintshire is the lead member; whilst those elements relating to works within Flintshire remain in the capital programme.

### 3.03 Capital Expenditure compared to Budget

3.03.1 Outturn expenditure across the whole of the programme is £37.975m. The breakdown of expenditure is analysed in the following table, along with the percentage spend against budget. The table shows that 95.23% of the budget has been spent across the programme (CF 92.95% and HRA 100%).

EXPENDITURE/OUTTURN	Revised Budget	Outturn	Variance Outturn v Budget (Under)/Over	% Outturn v Budget
	£m	£m	£m	%
Corporate Services	2.273	1.397	(0.876)	61.46
Clwyd Theatr Cymru	0.054	0.053	(0.001)	98.15
Community Services	3.275	2.806	(0.469)	85.68
Environment	11.456	11.260	(0.196)	98.29
Lifelong Learning	9.947	9.585	(0.362)	96.36
<b>Council Fund Total</b>	<b>27.005</b>	<b>25.101</b>	<b>(1.904)</b> →	<b>92.95</b>
<b>Housing Revenue Account</b>	<b>12.874</b>	<b>12.874</b>	<b>0.000</b> →	<b>100.00</b>
<b>Programme Total</b>	<b>39.879</b>	<b>37.975</b>	<b>(1.904)</b> →	<b>95.23</b>

3.03.2 The detail of the variances for individual programme areas is listed in Appendix B, which includes the reasons where those variances exceed 10% of the budget.

### 3.04 Rollover to 2014/15

3.04.1 Rollover occurs when schemes due to be completed in a given financial year are delayed, possibly due to procurement issues, weather or if funding from external sources is altered e.g. rephrasing of WG grants and are therefore not completed until the following year.

3.04.2 Cabinet has to date approved rollover of £6.011m into 2014/15 as part of previous monitoring reports, which has been partially offset by £0.181m being returned to 2013/14, leaving a net rollover total of £5.830m. Of the £0.181m, the majority (£0.128m) relates to expenditure on Town Centre Regeneration which was incurred in 2013/14 rather than 2014/15 as previously anticipated.

3.04.3 Further rollover at outturn of £1.904m has been identified and is included in the narrative in Appendix B. This reflects reviewed spending plans across all programme areas; these committed amounts have been identified as now required to meet costs of programme works in 2014/15 and is put forward for Member approval.

3.04.4 Information relating to each programme area is summarised below:-

<b>ROLLOVER TO 2014/15</b>	
	<b>£m</b>
Corporate Services	0.876
Clwyd Theatr Cymru	0.001
Community Services	0.469
Environment	0.196
Lifelong Learning	0.362
<b>Council Fund</b>	<b>1.904</b>
<b>Housing Revenue Account</b>	<b>0.000</b>

3.04.5 If approval is given to the request in 3.04.3 above, the total rollover into 2014/15 will be £7.734m.

### 3.05 Financing

3.05.1 The capital programme is financed as summarised below:-

<b>FINANCING RESOURCES</b>	<b>General</b>	<b>Specific</b>	<b>Total</b>
	<b>Financing<sup>1</sup></b>	<b>Financing<sup>2</sup></b>	<b>Financing</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>
<b>Latest Monitoring</b>			
Council Fund	12.421	14.584	27.005
Housing Revenue Account	5.200	7.674	12.874
	<b>17.621</b>	<b>22.258</b>	<b>39.879</b>
<b>Total Financing Resources</b>	<b>17.621</b>	<b>22.258</b>	<b>39.879</b>

1 Supported Borrowing / General Capital Grant / Capital Receipts / MRA  
2 Grants & Contributions / CERA / Reserves / Prudential & Other Borrowing

3.05.2 Capital receipts generated from asset disposals form part of the Council Fund total financed from general (non specific) resources. The continuing harsh economic climate is impacting on the ability to achieve the budgeted level of anticipated capital receipts, a situation that is likely to continue until the economy picks up at some future point. The capital receipts situation is closely monitored as part of overall capital monitoring arrangements.

3.05.3 The final outturn position for capital receipts was £2.470m; this represents a decrease from the original budget of £3.700m of £1.230m, partially offset by the £0.038m of unallocated funding when the 2013/14 budget was set.

3.05.4 The outturn position is shown in the table below:-

<b>FUNDING SHORTFALL OF APPROVED SCHEMES</b>		
	<b>£m</b>	<b>£m</b>
Shortfall from 2012/13		3.028
<b>Increases</b>		
In year receipts shortfall	1.192	
New Pressures	0.195	1.387
<b>Decreases</b>		
20% Budget Holdback	(2.106)	
Funding from AD Waste Liquidation	(0.512)	(2.618)
<b>Projected shortfall to 2014/15</b>		<b>1.797</b>

3.05.5 The table above shows the shortfall in funding on schemes approved in 2012/13 and 2013/14 carried forward into 2014/15. This shortfall was originally generated in 2012/13 and is the shortfall in funding compared with expenditure that would have occurred had all approved core programme schemes been completed on budget and by 31<sup>st</sup> March. Schemes in 2012/13 and 2013/14 capital programmes were less advanced than anticipated and so the programmes expenditure in both years had sufficient funding.

3.05.6 The projected shortfall of £1.797m represents an increase of £0.745m on the position as at Month 9 and was caused by a further decrease in the level of receipts due to a Planning Appeal decision.

3.05.7 The 2014/15 budget approved by Members earlier in the year assumed a prudent level of capital receipts and a 30% reduction in the core programme in order to address the estimated shortfall at the time. The impact of this increase means that additional receipts over and above the budgeted figure will need to be realised to address this shortfall. The situation will be closely monitored by officers and reported to Cabinet in the quarterly monitoring reports.

3.05.8 The HRA capital resources are ring-fenced and used only for HRA purposes.

#### **4.00 RECOMMENDATIONS**

4.01 Cabinet is requested to:-

- Note and approve the report.
- Approve the rollover adjustments in 3.04.5

#### **5.00 FINANCIAL IMPLICATIONS**

5.01 As set out in Section 3 of the Report.

#### **6.00 ANTI POVERTY IMPACT**

6.01 None.

#### **7.00 ENVIRONMENTAL IMPACT**

7.01 Many of the schemes in the programme are designed to improve the environment, infrastructure and assets of the Council.

#### **8.00 EQUALITIES IMPACT**

8.01 None.

#### **9.00 PERSONNEL IMPLICATIONS**

9.01 None.

#### **10.00 CONSULTATION REQUIRED**

10.01 None.

#### **11.00 CONSULTATION UNDERTAKEN**

11.01 None.

#### **12.00 APPENDICES**

12.01 Appendix A - Capital Programme – Changes during 2013/14  
Appendix B - Variances

**LOCAL GOVERNMENT (ACCESS TO INFORMATION ACT) 1985**  
**BACKGROUND DOCUMENTS**

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APPENDIX A

**CAPITAL PROGRAMME - CHANGES DURING 2013/14**

Original Budget 2013/14	Rollover from 2012/13	20% Holdback	Changes (Previous)	Changes (Current)	Rollover to 2014/15	Revised Budget 2013/14
£m	£m	£m	£m	£m	£m	£m
<b>Corporate Services</b>						
Information Technology	0.935	(0.188)	0	0	(0.452)	1.233
Flintshire Connects	0.500	(0.100)	0.020	0.460	(0.200)	0.954
Corporate Finance	0.175	(0.035)	(0.107)	(0.021)	0	0.086
<b>1.613</b>	<b>1.283</b>	<b>(0.323)</b>	<b>(0.087)</b>	<b>0.439</b>	<b>(0.652)</b>	<b>2.273</b>
<b>Theatre</b>						
Clwyd Theatr Cymru	0.040	(0.005)	0	0	(0.006)	0.054
<b>0.025</b>	<b>0.040</b>	<b>(0.005)</b>	<b>0.000</b>	<b>0.000</b>	<b>(0.006)</b>	<b>0.054</b>
<b>Community Services</b>						
Private Sector Renewal/Improvement	(0.038)	(0.550)	0.990	(0.309)	0	3.143
Children's Services	0	0	(0.150)	0	0	0
Travellers' Sites	0	0	(0.026)	0.008	0	0.132
<b>3.350</b>	<b>(0.038)</b>	<b>(0.550)</b>	<b>0.814</b>	<b>(0.301)</b>	<b>0.000</b>	<b>3.275</b>

APPENDIX A (Cont.)

**CAPITAL PROGRAMME - CHANGES DURING 2013/14**

	Original Budget 2013/14	Rollover from 2012/13	20% Holdback	Changes (Previous)	Changes (Current)	Rollover to 2014/15	Revised Budget 2013/14
	£m	£m	£m	£m	£m	£m	£m
<b>Environment</b>							
Administrative Buildings	3.785	0.237	(0.302)	(0.124)	0.010	(0.258)	3.348
Sustainable Waste Management	0	0.554	0	0.316	0.042	(0.569)	0.343
Engineering	3.200	0.665	(0.040)	(3.000)	0.090	(0.551)	0.364
General Environmental Enhancement	0	0.002	0	0.003	0	0	0.005
Highways	3.860	0.588	(0.232)	0.035	0.206	0	4.457
Planning Grant Schemes	0	0	0	0.006	0.012	0	0.018
Ranger Services	0.236	0.007	0	0.020	0	(0.232)	0.031
Regeneration	3.679	0.522	(0.061)	(1.459)	0.106	(1.672)	1.115
Transportation	1.700	0.005	0	1.633	(1.563)	0	1.775
	<b>16.460</b>	<b>2.580</b>	<b>(0.635)</b>	<b>(2.570)</b>	<b>(1.097)</b>	<b>(3.282)</b>	<b>11.456</b>

APPENDIX A (Cont.)

**CAPITAL PROGRAMME - CHANGES DURING 2013/14**

	Original Budget 2013/14	Rollover from 2012/13	20% Holdback	Changes (Previous)	Changes (Current)	Rollover to 2014/15	Revised Budget 2013/14
	£m	£m	£m	£m	£m	£m	£m
Life long Learning							
Leisure Centres	0	0	0	0.026	0.026	0	0.052
Swimming Pools	0	0.120	0	0	0	0	0.120
Community Centres	0	0.065	0	0	0.001	0	0.066
Recreation - Other	0	0.034	0	0	0	0	0.034
Play Areas	0	0	0	0.106	0.145	0	0.251
Education - General	3.580	0.403	(0.566)	(1.919)	(0.055)	0	1.443
Primary Schools	0.075	1.129	(0.015)	1.244	(0.573)	(0.183)	1.677
Schools Modernisation	4.745	0.138	0	1.079	(1.284)	(0.665)	4.013
Community Youth Clubs	0	0	0	0.093	0	0	0.093
Secondary Schools	0	0.718	0	0.715	0.037	(0.217)	1.253
Special Education	0	1.138	0	0.578	0	(0.825)	0.891
Early Years	0	0	0	0	0.003	0	0.003
Minor Works, Furniture & Equipment	0.060	0	(0.012)	0	0.002	0	0.050
Schools - Additional Funding	0	0.006	0	0	(0.005)	0	0.001
	<b>8.460</b>	<b>3.751</b>	<b>(0.593)</b>	<b>1.922</b>	<b>(1.703)</b>	<b>(1.890)</b>	<b>9.947</b>

APPENDIX A (Cont.)

**CAPITAL PROGRAMME - CHANGES DURING 2013/14**

Original Budget 2013/14	Rollover from 2012/13	20% Holdback	Changes (Previous)	Changes (Current)	Rollover to 2014/15	Revised Budget 2013/14
£m	£m	£m	£m	£m	£m	£m
5.321	1.196	0	0	(1.366)	0	5.151
0.300	0.020	0	0	(0.206)	0	0.114
4.061	(0.132)	0	0	1.920	0	5.849
1.000	0	0	0	(0.468)	0	0.532
0.310	0.050	0	0	0.868	0	1.228
<b>10.992</b>	<b>1.134</b>	<b>0.000</b>	<b>0.000</b>	<b>0.748</b>	<b>0.000</b>	<b>12.874</b>

**Housing Revenue Account :**

Housing Revenue Account

Major Works

Accelerated Programmes

WHQS Improvements

Disabled Adaptations

Other Services

**Totals :**

Council Fund

Housing Revenue Account

**Grand Total**

29.908	7.616	(2.106)	0.079	(2.662)	(5.830)	27.005
10.992	1.134	0	0	0.748	0	12.874
<b>40.900</b>	<b>8.750</b>	<b>(2.106)</b>	<b>0.079</b>	<b>(1.914)</b>	<b>(5.830)</b>	<b>39.879</b>

**CORPORATE SERVICES**  
**Capital Budget Monitoring 2013/14 - Outturn**

Programme Area	Total Budget £m	Actual Exp. £m	Projected Outturn £m	Variance (Under)/ Over £m	Variance %age %	Variance Prev Qtr £m	Cause of Variance	Action Required
Information Technology	1.233	0.750	0.750	(0.483)	(39)	(0.154)	The scale of the projects, conflicting priorities and shortage of resources has resulted in projects being unable to keep within the original timescales.	Rollover - Request rollover of £0.483m.
Flintshire Connects	0.954	0.647	0.647	(0.307)	(32)	0.000	Work ongoing on site at Connaahs Quay due to scheme expansion. Final sum retention for Flint Connects.	Rollover - Request rollover of £0.307m.
Corporate Finance	0.086	0.000	0.000	(0.086)	(100)	0.000	Corporate provisions for Feasibility & Health & Safety allocated as required.	Rollover - Request rollover of £0.086m.
<b>Total</b>	<b>2.273</b>	<b>1.397</b>	<b>1.397</b>	<b>(0.876)</b>	<b>(39)</b>	<b>(0.154)</b>		
Clwyd Theatr Cymru	0.054	0.053	0.053	(0.001)	(2)	(0.006)	Projects came in slightly under budget, causing the final small favourable variance.	Rollover - Request rollover of £0.001m.
<b>Total</b>	<b>0.054</b>	<b>0.053</b>	<b>0.053</b>	<b>(0.001)</b>	<b>(2)</b>	<b>(0.006)</b>		

Variance = Budget v Projected Outturn

**COMMUNITY SERVICES**  
**Capital Budget Monitoring 2013/14 - Outturn**

Programme Area	Total Budget £m	Actual Exp. £m	Projected Outturn £m	Variance (Under)/ Over £m	Variance %age %	Variance Prev Qtr £m	Cause of Variance	Action Required
Private Sector Renewal/Improvement	3.143	2.674	2.674	(0.469)	(15)	0.000	£155k purchase of Flint maisonettes £138k Group Repair Schemes £49k relocation of 'Shotton Man' £58k DFGs £69k Misc others	<b>Rollover</b> - Request rollover of £0.469m. All schemes will be completed in early 2014/15.
Travellers' Sites	0.132	0.132	0.132	0.000	0	0.000		
<b>Total</b>	<b>3.275</b>	<b>2.806</b>	<b>2.806</b>	<b>(0.469)</b>	<b>(14)</b>	<b>0.000</b>		

Variance = Budget v Projected Outturn

## ENVIRONMENT

## Capital Budget Monitoring 2013/14 - Outturn

Programme Area	Total Budget £m	Actual Exp. £m	Projected Outturn £m	Variance (Under)/ Over £m	Variance %age %	Variance Prev Qtr £m	Cause of Variance	Action Required
Administrative Buildings	3.348	3.305	3.305	(0.043)	(1)	(0.305)	Planned Works for DDA & Fire Safety Orders delayed into 2014/15. Planned works Ph 2 at Holywell LC pending a review of the building.	Rollover - Request rollover of £0.043m.
Sustainable Waste Management	0.343	0.343	0.343	0.000	0	(0.569)		
Engineering	0.364	0.324	0.324	(0.040)	(11)	(0.031)	Majority of land drainage schemes delayed due to re-directing funds to the Mold FAS, which is currently awaiting planning permission to progress.	Rollover - Request rollover of £0.040m.
General Environmental Enhancement	0.005	0.005	0.005	(0.000)	(7)	0.002		
Highways	4.457	4.448	4.448	(0.009)	(0)	0.004	Balance of feasibility study costs due in early 2014/15.	Rollover - Request rollover of £0.009m.
Planning Grant Schemes	0.018	0.018	0.018	0.000	0	0.012		
Ranger Services	0.031	0.024	0.024	(0.007)	(23)	(0.162)	Wepre Park development started in the final 1/4 of 2013/14 so the majority of spend has been reprofiled into 2014/15	Rollover - Request rollover of £0.007m.
Regeneration	1.115	1.018	1.018	(0.097)	(9)	0.030	These funds are delivering an integrated package of town centre projects. Detailed design & implementation is underway. The process is behind schedule and the majority of the spend is now due to take place in 2014/15.	Rollover - Request rollover of £0.097m.
Transportation	1.775	1.775	1.775	(0.000)	(0)	0.004		
<b>Total</b>	<b>11.456</b>	<b>11.260</b>	<b>11.260</b>	<b>(0.196)</b>	<b>(2)</b>	<b>(1.015)</b>		

Variance = Budget v Projected Outturn

LIFELONG LEARNING

Capital Budget Monitoring 2013/14 - Outturn

Programme Area	Total Budget £m	Actual Exp. £m	Projected Outturn £m	Variance (Under)/ Over £m	Variance %age %	Variance Prev Qtr £m	Cause of Variance	Action Required
Leisure Centres	0.052	0.023	0.023	(0.029)	(55)	0.000	£0.025m H&S works at JJP, Flint. £0.004m minor projects on-going.	Rollover - Request rollover of £0.029m.
Swimming Pools	0.120	0.120	0.120	(0.000)	(0)	0.000		
Community Centres	0.066	0.064	0.064	(0.002)	(3)	0.000	On-going project at Sealand Manor (demolition work).	Rollover - Request rollover of £0.002m.
Recreation - Other	0.034	0.026	0.026	(0.008)	(25)	0.000	Pitch works in Connah's Quay.	Rollover - Request rollover of £0.008m.
Play Areas	0.251	0.250	0.250	(0.001)	(0)	0.000		No Rollover required.
Education - General	1.443	1.443	1.443	0.000	0	0.000		
Primary Schools	1.677	1.582	1.582	(0.095)	(6)	(0.152)	On-going projects across Primary Schools, all projects started 2013/14	Rollover - Request rollover of £0.095m.

Variance = Budget v Projected Outturn



## LIFELONG LEARNING (Cont.)

## Capital Budget Monitoring 2013/14 - Outturn

Programme Area	Total Budget £m	Actual Exp. £m	Projected Outturn £m	Variance (Under)/ Over £m	Variance %age %	Variance Prev Qtr £m	Cause of Variance	Action Required
Schools Modernisation	4.013	4.013	4.013	0.000	0	0.000		
Community Youth Clubs	0.093	0.093	0.093	0.000	0	0.000		
Secondary Schools	1.253	1.156	1.156	(0.097)	(8)	(0.175)	On-going projects across Secondary Schools, all projects started 2013/14. Includes works at Buckley Elifed and Mold Ysgol Maes Garmon.	Rollover - Request rollover of £0.097m.
Special Education	0.891	0.761	0.761	(0.130)	(15)	0.000	On-going projects across all schools. All works started 2013/14. Includes work at Mold Bryn Coch and Hawarden High School.	Rollover - Request rollover of £0.130m.
Early Years	0.003	0.003	0.003	0.000	0	0.000		
Minor Works, Furn & Equip	0.050	0.050	0.050	0.000	0	0.000		
Schools - Additional Funding	0.001	0.001	0.001	0.000	0	0.000		
<b>Total</b>	<b>9.947</b>	<b>9.585</b>	<b>9.585</b>	<b>(0.362)</b>	<b>(4)</b>	<b>(0.327)</b>		

Variance = Budget v Projected Outturn
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HOUSING REVENUE ACCOUNT  
Capital Budget Monitoring 2013/14 - Outturn

Programme Area	Total Budget	Actual Exp.	Projected Outturn	Variance (Under)/Over	Variance %age	Variance Prev v Qtr	Cause of Variance	Action Required
	£m	£m	£m	£m	%	£m		
Major Works	5.151	5.151	5.151	0.000	0	(1.179)		
Accelerated Programmes	0.114	0.114	0.114	0.000	0	(0.250)		
WHQS Improvements	5.849	5.849	5.849	0.000	0	1.714		
Disabled Adaptations	0.532	0.532	0.532	0.000	0	0.050		
Other Services	1.228	1.228	1.228	0.000	0	0.009		
<b>Total</b>	<b>12.874</b>	<b>12.874</b>	<b>12.874</b>	<b>0.000</b>	<b>0</b>	<b>0.344</b>		

Variance = Budget v Projected Outturn