

**COUNCIL FUND - REVENUE BUDGET 2014/15  
FLINTSHIRE COUNTY COUNCIL**



**Budget Monitoring (Month 7)  
Summary of Movement from Month 6**

	£m	£m
<b>Month 6</b>		
Portfolios	0.473	
Central and Corporate Finance	(1.354)	
<b>Variance as per Cabinet Report</b>		<b>(0.881)</b>
<b>Month 7</b>		
Portfolios	0.047	
Central and Corporate Finance	(0.868)	
<b>Variance as per Directorate Returns</b>		<b>(0.821)</b>
<b>Change Requiring Explanation</b>		<b>0.060</b>
<b><u>Social Services</u></b>		
<b>Services For Adults</b>		
• Localities (Localities teams) - Free Nursing income down (£0.016m). Property Income increased (-£0.013m). Purchased residential nursing care costs down (-£0.029m) plus net impact of movements in other minor variances of -£0.019m.	(0.045)	
• Disability Services (Resources & Regulated Services) - (£0.099m) reduction in commitments following critical review of expenditure. Plus net impact of movements in other minor variances of -£0.045m.	(0.144)	
• Disability Services (Forensic Budget) (£0.188m) is due to two service users ceasing to be charged to this service. plus net impact of movements in other minor variances of -£0.012m.	(0.200)	
• Other minor changes of less than £0.025m for Services for Adults	(0.029)	
<b>Subtotal: Services For Adults</b>		<b>(0.418)</b>
<b>Development &amp; Resources</b>		
• Public information and planning - workforce costs (+0.027m).	0.027	
• Vacancy savings	(0.292)	
• Other minor changes of less than £0.025m	0.025	
<b>Subtotal: Development &amp; Resources</b>		<b>(0.240)</b>
<b>Services For Children</b>		
• Prevention & Support - Overspend is due to increase in Southwark judgement related costs.	0.062	
• Professional Support - Overspend due to higher costs in Children and Young Adolescent Support Team (CYAST). Direct payments also causing overspend. Offset by underspend on certain budgets following a review of commitments.	0.067	
• Out of County placements - Projected overspend based on current 2014/15 packages and clients, for which there is an adverse impact of £0.180m due to new clients, offset by reduced placement costs for existing clients of -£0.055m.	0.125	
• Other minor changes of less than £0.025m	0.049	
<b>Subtotal: Services For Children</b>		<b>0.303</b>
<b>Total: Social Services</b>		<b>(0.355)</b>

**Community & Enterprise**

<b>Customer &amp; Housing Services</b>	
• Reduced pressure on Support Services recharge due to budget realignment	(0.004)
• Other minor changes of less than £0.025m	0.016
<b>Subtotal: Customer &amp; Housing Services</b>	<b>0.012</b>
<b>Supporting Services</b>	
• Other minor changes of less than £0.025m	0.004
<b>Subtotal: Supporting Services</b>	<b>0.004</b>
<b>Regeneration</b>	
• Other minor changes of less than £0.025m	0.002
<b>Subtotal: Regeneration</b>	<b>0.002</b>
<b>Revenues &amp; Benefits</b>	
• Underspend on Council Tax Reduction Scheme (CTRS)	(0.028)
• Other minor changes of less than £0.025m	(0.033)
<b>Subtotal: Revenues &amp; Benefits</b>	<b>(0.061)</b>
<b>Customer Services</b>	
• Other minor changes of less than £0.025m	0.004
<b>Subtotal: Customer Services</b>	<b>0.004</b>
<b>Total: Community &amp; Enterprise</b>	<b>(0.039)</b>

**Streetscene & Transportation Portfolio**

<b>Streetscene</b>	
• Other minor changes of less than £0.025m	(0.008)
<b>Subtotal: Streetscene</b>	<b>(0.008)</b>
<b>Highways Strategy &amp; Traffic Services</b>	
• Other minor changes of less than £0.025m	0.005
<b>Subtotal: Highways Strategy &amp; Traffic Services</b>	<b>0.005</b>
<b>School Transport</b>	
• Other minor changes of less than £0.025m	0.005
<b>Subtotal: School Transport</b>	<b>0.005</b>
<b>Total: Streetscene &amp; Transportation</b>	<b>0.002</b>

**Planning & Environment Portfolio**

<b>Planning</b>	
• Other minor changes of less than £0.025m	0.008
<b>Subtotal: Planning</b>	<b>0.008</b>
<b>Public Protection</b>	
• Other minor changes of less than £0.025m	0.017
<b>Subtotal: Public Protection</b>	<b>0.017</b>
<b>Highways/Energy</b>	
• Other minor changes of less than £0.025m	0.002
<b>Subtotal: Energy Services and Highways/Public Rights of Way</b>	<b>0.002</b>
<b>Management &amp; Performance</b>	
• Vacancy Budget from Single Status	(0.048)
<b>Subtotal: Management &amp; Performance</b>	<b>(0.048)</b>
<b>Total: Planning &amp; Environment</b>	<b>(0.021)</b>

**Education & Youth**

<b>Inclusion Services</b>	
• Minor variances	(0.010)
• Out of County - 3 new placements	0.040
<b>Subtotal: Inclusion Services</b>	<b>0.030</b>
<b>Access (School Planning &amp; Provision)</b>	
• School Planning - minor variances	0.011
• School Provision - minor variances	0.003
<b>Subtotal: Access (School Planning &amp; Provision)</b>	<b>0.014</b>
<b>21st Century Schools</b>	
• Minor variances	(0.001)
<b>Subtotal: 21st Century Schools</b>	<b>(0.001)</b>
<b>Youth Services (minor variances of less than £0.025m)</b>	
• Minor variances	(0.003)
<b>Subtotal: Youth Services</b>	<b>(0.003)</b>
<b>Commissioning &amp; Performance</b>	
• Minor variances	0.006
<b>Subtotal: Commissioning &amp; Performance</b>	<b>0.006</b>
<b>School Management &amp; Information</b>	
• Other minor changes of less than £0.025m	(0.004)
<b>Subtotal: School Management &amp; Information</b>	<b>(0.004)</b>
<b>Total: Education &amp; Youth</b>	<b>0.042</b>

**Governance**

<b>Minor variances of less than £0.025m</b>	
• Legal Services	0.020
• Democratic Services	0.016
• Procurement	0.001
• Information Communication Technology	(0.017)
• Records Management	0.016
<b>Subtotal: Minor variances of less than £0.025m</b>	<b>0.036</b>
<b>Total: Governance</b>	<b>0.036</b>

**Chief Executive**

• Workforce pay variances (£0.084m). The balance (£0.007m) is due to minor variances.	(0.091)
<b>Total: Chief Executive</b>	<b>(0.091)</b>

**Central & Corporate Finance**

• Central Loans and Investment Account	(0.157)
• Reduction in Pension Fund Contributions - Impact of Workforce Reduction	0.102
• Review of the need of Non Standard Inflation allocations	(0.070)
• Cost control exercise adjustment	0.033
• Movement on workforce efficiencies less investment costs (Net)	0.621
• Additional Non Domestic Rate Revaluations - windfall income	(0.036)
• Other minor variances	(0.007)
<b>Total: Central &amp; Corporate Finance</b>	<b>0.486</b>

**Total Changes****0.060**



MONTH 7 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
<b>Social Services</b>						
Social Services for Adults - Locality Teams (Localities)	14.187	14.515	0.328	0.373	There is a major demand influenced pressure of £0.897m on the Domiciliary Care service within Localities teams. Key demand led influences include clients returning to the service following successful past reablement, the changing demographic profile, increased complexity of need and increasing numbers of people with dementia. The significant projected overspend is being offset by a projected under spend of £0.537m on residential care, which includes a £0.328m increase in the level of property related income offset, plus further increases in income above budget including free nursing. An underspend of £0.032m is due to minor variances.	Keep under review.
Resources & Regulated Services (Intake & Reablement)	5.693	5.772	0.079	0.051	Further work ongoing on single status pay budgets, indications that there may be some additional budget in Zero hours budgets within Residential Care and the relief pool. Current budget to be reviewed.	Keep under review.
Transition and Disability Services (Disability Services)	0.456	0.547	0.091	0.068	The projected overspend is mainly due to the unbudgeted cost of the support arrangements provided by Penderels in respect of direct payments. This accounts for £0.065m of the total projected overspend of £0.091m.	Keep under review.
Resources & Regulated Services (Disability Services)	16.042	15.853	(0.189)	(0.045)	LD Supported Living - Independent Sector under spend of £0.118m due to reduction in commitments following critical review of expenditure to date. In-house increases in expenditure across houses account +£0.126m. Day Opportunities - +£0.065m overspend taking account of agency costs and minor variances of £0.026m. Day Services - projected overspend of +£0.081m inclusive of additional agency costs and minor variances of +£0.025m. PSI Residential -£0.269m projected underspend based on current residential care package costs. This is offset by PSI - Domiciliary & DP +£0.153m projected overspend. Increased CHC income results in -£0.224m and other minor variances total a net -£0.003m.	Keep under review.

MONTH 7 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Forensic Budget (Disability Services)	0.507	0.356	(0.151)	0.049	Reflects current care packages for 2014/15.	Keep under review.
Forensic Budget (Mental Health & Substance Misuse Service)	0.314	0.179	(0.135)	(0.144)	Reflects current care packages for 2014/15.	Keep under review - potential volatility due to changes in client numbers and demands at short notice from prison or courts.
Other Services for Adults variances (aggregate)	7.961	7.863	(0.098)	(0.009)	Various minor variances.	Continue to review but not expected to be recurrent.
Business Services - Income	(1.573)	(1.808)	(0.235)	(0.239)	Impact of an increase by Welsh Government in the level of the maximum charge cap from £50 per week to £55 per week.	Continue to monitor and review.
Good Health	0.852	0.796	(0.056)	(0.069)	Under spend influenced by increased commitment for CHC Income (£54k).	Continue to monitor and review.
Vacancy Control	0.292	0.000	(0.292)	0.000	Staffing budget savings allocated to portfolio following post Single Status budget realignment.	Keep under review.
Other Development & Resources variances (aggregate)	1.634	1.708	0.074	0.039	Various minor variances.	Continue to review but not expected to be recurrent.
Family Placement (Children's Services)	2.227	2.500	0.273	0.260	The overspend is mainly (£0.260m) as a result of an increase in the number of foster care placements within the service. Part of this is also due to the increasing number of court orders for Residence and Special Guardianship orders (£0.017m) which invariably attract an ongoing allowance for the carers. Various other minor variances amount to a net -£0.004m.	A review of the Family Placement Team has been undertaken the outcome of which is being considered and will inform future planning and possible efficiencies.



MONTH 7 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Professional Support (Children's Services)	5.164	5.328	0.164	0.097	This projected overspend is due mainly to increased direct payments of £0.138m for Children's Integrated Disability Services (CIDS) These pressures are offset by a saving against general contingencies. Various other minor variances amount to a net £0.026m.	Keep under review.
Out of County placements - (Children's Services)	3.428	3.584	0.156	0.031	£0.156m overspend based on increased number of complex 2014/15 care packages.	Keep under review.
Prevention & Support (Children's Services)	0.102	0.160	0.058	(0.004)	Overspend £0.058m increase due to Southwark judgement related costs.	Keep under review.
Other Services for Children variances (aggregate)	1.722	1.745	0.023	(0.013)	Various minor variances.	Continue to review but not expected to be recurrent.
<b>Total Social Services</b>	<b>59.008</b>	<b>59.098</b>	<b>0.090</b>	<b>0.445</b>		

MONTH 7 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Community & Enterprise Customer & Housing Services	0.975	0.871	(0.104)	(0.116)	An overspend (£0.023m) is projected to occur due to a lower level of support recharge to the Council Fund from the HRA. Estimated underspend (£0.126m) on Homeless Accommodation including a reevaluation of B&B accommodation projections and Homeless Prevention Fund income. (£0.001m) underspend due to other minor variances.	Continue to monitor and review.
Supporting People	0.426	0.464	0.038	0.034	Projected overspend (£0.018m) against mileage costs. Projected overspend (£0.015m) on the Maintenance Contract due to insufficient budget to meet renewed contract. (£0.005m) overspend due to other minor variances.	Continue to monitor and review.
Regeneration	0.264	0.298	0.034	0.032	Pressure (£0.048m) projected in respect of Agency costs. (£0.014m) underspend due to other minor variances.	Continue to monitor and review.
Revenues & Benefits	10.948	10.440	(0.508)	(0.447)	Underspend due to an anticipated surplus on the Council Tax Collection Fund (£0.257m). Projected underspend (£0.238m) on the budgeted provision for the Council Tax Reduction Scheme based on current position. The underspend on this area is volatile and can be subject to change later in the year. (£0.013m) efficiency due to minor variances.	Continue to monitor and review. Request to carry forward £0.058m in respect of Single Fraud Investigation Service (SFIS) Project claw back in 15/16 (relating to 14/15).
Customer Services	0.651	0.670	0.019	0.015	£0.017m pressure due to reduced Welsh Translation recharge income. Pressures due to other minor variances (£0.002m).	Continue to monitor and review.
<b>Total Community &amp; Enterprise</b>	<b>13.264</b>	<b>12.743</b>	<b>(0.521)</b>	<b>(0.482)</b>		

MONTH 7 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Streetscene & Transportation						
Waste Disposal & Waste Collection	7.310	7.508	0.198	0.195	Additional costs of overtime and use of Agency personnel due to high number of vacancies to maintain the necessary service provision £0.150m. Loss of Trade Waste Income from Housing of £0.025m due to them renewing with a private contractor. Increased cost of Food Waste disposal of £0.021m due to the cost per tonne increasing. £0.002m overspend due to other minor variances.	Monitor Agency levels and staff vacancies in order to maintain optimum levels for continued service provision.
Business & Strategy	1.911	1.945	0.034	0.030	Knight Owl Security cost of Alarm / Security Provision at Alltami Depot.	Continue to review.
Fleet Operations & Logistics	4.240	4.272	0.032	0.039	Estimated shortfall in achieving fleet efficiencies of £0.030m from slightly delayed implementation of hire model proposals. £0.021m due to the cost per tonne increasing. £0.002m overspend due to other	Continue to review but not expected to be recurrent.
Transportation	1.371	1.325	(0.046)	(0.046)	Bus Subsidy payments to Bus Operators. Expenditure commitment reduced based on decreasing contract levels.	Monitor levels of subsidy payments.
Streetworks	0.014	0.046	0.032	0.037	Lower than anticipated levels of income for Fixed Penalty notices (based on improving standards of repair by utility companies) & road	Continue to review but not expected to be recurrent.
Aggregate of other Variances	14.720	14.781	0.061	0.054	Minor Variances.	Continue to review but not expected to be recurrent.
<b>Total Streetscene &amp; Transportation</b>	<b>29.566</b>	<b>29.877</b>	<b>0.311</b>	<b>0.309</b>		

MONTH 7 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Planning & Environment						
Planning	1.424	1.357	(0.067)	(0.075)	Continued higher levels of Planning Fee income than expected i.e. Solar Farm Planning Application.	Planning Fee Income levels will be closely monitored.
Public Protection	2.454	2.436	(0.018)	(0.035)	Minor Variances.	Continue to maintain commitment challenge across the service.
Management Support & Performance	0.529	0.475	(0.054)	(0.006)	Vacancy Budget allocated following Single Status implementation.	Continue to review but not expected to be recurrent.
Energy Services (including closed Landfill Sites and Electricity Generation)	0.060	0.068	0.008	0.012	At Period 7 further commitment challenge has been successful in reducing Repairs & Maintenance and Equipment Rental costs.	Monitor Income Generation Levels for Gas Engines.
Public Rights of Way	0.378	0.389	0.011	0.002	At Period 7 amended outturn for Sub Contractor works has resulted in slight increase.	Continue to review but not expected to be recurrent.
Aggregate of other Variances	0.228	0.227	(0.001)	0.002	Minor Variance.	Continue to review but not expected to be recurrent.
Greenfield Valley & Heritage Park	0.273	0.273	0.000	0.000	No Variance.	
<b>Total Planning &amp; Environment</b>	<b>5.346</b>	<b>5.225</b>	<b>(0.121)</b>	<b>(0.100)</b>		

MONTH 7 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Education & Youth						
Primary & Early Years Education	43.816	43.816	0.000	0.000	No Variance.	
Secondary, 14 -19 & Continuing Education	36.739	36.749	0.010	0.010	Minor Variance.	Continue to review.
Inclusion Services	13.024	13.015	(0.009)	(0.039)	Relates to a projected saving on Out of County Placements. This is a volatile budget and one additional placement can make a significant change to projections. 3 extra placements during September have reduced this underspend. 2 new Out of County placements in October have adversely affected this budget.	Education placements may change throughout the year. Detailed monitoring will continue.
Access (School Planning & Provision)	0.701	0.699	(0.002)	(0.016)	Minor Variance.	Continue to review.
21st Century Schools	0.132	0.132	0.000	0.001	Minor Variance.	Continue to review.
Youth Services	1.253	1.236	(0.017)	(0.014)	Minor variances.	Continue to review.
Commissioning & Performance	0.369	0.344	(0.025)	(0.031)	Minor Variance.	Continue to review.
School Management & Information	0.180	0.178	(0.002)	0.002	Minor Variance.	Continue to review.
North East Wales School Library Service	0.005	0.005	0.000	0.000	No Variance.	
<b>Total Education &amp; Youth</b>	<b>96.219</b>	<b>96.174</b>	<b>(0.045)</b>	<b>(0.087)</b>		

MONTH 7 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
People & Resources						
HR&OD	2.421	2.463	0.042	0.042	Minor Variances.	Continue to review.
Corporate Finance	2.414	2.410	(0.004)	(0.004)	Minor Variances.	Continue to review.
<b>Total People &amp; Resources</b>	<b>4.835</b>	<b>4.873</b>	<b>0.038</b>	<b>0.038</b>		
Governance						
Legal Services	1.098	1.270	0.172	0.152	£0.131m pressure due to Litigation around local land charges. Overspend due to other minor variances (£0.021m). Agency costs (£0.020m).	Continue to review.
Democratic Services	1.937	1.928	(0.009)	(0.025)	Minor Variances.	Continue to review.
Internal Audit	0.437	0.435	(0.002)	(0.002)	Minor Variances.	Continue to review.
Procurement	0.192	0.253	0.061	0.060	Overspend on Packaged Software due to increased demand on the service (£0.060m).	Continue to review.
Support Services	0.719	0.744	0.025	0.025	Minor Variances.	Continue to review.
Records Management	0.167	0.188	0.021	0.005	Minor Variances.	Continue to review.
ICT	3.953	3.982	0.029	0.046	Overspend due to Oracle Licence Management review (£0.040m). Underspend due to other minor variances (£0.011m).	Continue to review.
<b>Total Governance</b>	<b>8.503</b>	<b>8.800</b>	<b>0.297</b>	<b>0.261</b>		

MONTH 7 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Organisational Change						
Public Libraries & Arts, Culture & Events	3.205	3.195	(0.010)	(0.010)	Minor Variance.	Continue to review.
Museums Service	0.062	0.061	(0.001)	(0.001)	Minor Variance.	Continue to review.
County Archives	0.237	0.237	0.000	0.000	No Variance.	
Leisure Services	3.067	3.104	0.037	0.037	The projected outturn for Leisure Services an overspend of £0.037m although the team is exploring every option to absorb this pressure. £0.023m relates to pressure caused by the delay between Single Status implementation and the implementation of the Leisure Services review. The planned efficiency was unachievable for one month between 1st June and 7th July. One twelfth of the £0.270m efficiency is therefore currently estimated as a budget pressure because the planned deleted positions remained in the structure until July. £0.011m relates to pay protection for two members of the team who have successfully been redeployed within the service as part of the review therefore avoiding exit costs. The remaining £0.003m relates to minor variances.	Leisure Tariffs are being reviewed and any changes will be introduced on the 1st January. This will contribute towards the pressure adjacent. All other areas of expenditure are also being reviewed.
Community Assets	0.059	0.056	(0.003)	(0.003)	Minor Variance.	Continue to review.
Agricultural Estates	(1.010)	(1.006)	0.004	0.004	Minor Variance.	Continue to review.
Property Holdings	2.837	2.855	0.018	0.018	Minor Variance.	Continue to review.
Industrial Units	(0.403)	(0.399)	0.004	0.004	Minor Variance.	Continue to review.
Facilities Services	1.790	1.817	0.027	0.027	Minor Variance.	Continue to review.
<b>Total Organisational Change</b>	<b>9.844</b>	<b>9.920</b>	<b>0.076</b>	<b>0.076</b>		
<b>Chief Executives</b>						
Chief Executives	3.314	3.236	(0.078)	0.013	Underspend (£0.064m) on Chief Officer pay budget due to part year vacancy. (£0.014m) underspend due to minor variances.	Continue to review.
<b>Total Chief Executives</b>	<b>3.314</b>	<b>3.236</b>	<b>(0.078)</b>	<b>0.013</b>		

MONTH 7 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Central & Corporate Finance	25.277	24.409	(0.868)	(1.354)	Central Loans and investment £0.457m projected year end underspend, however this can be affected by many factors such as uncertainties regarding HRA subsidy reform, accounting practice regarding interest apportionment, impact of future investment programme and the level of future reserves and borrowing requirements. MRP accounting policy has been reviewed in accordance with CIPFA guidance. MRP on assets funded by Prudential Borrowing is spread over the life of the asset and begins the year after the assets become operational. MRP on 21st century Strike deductions (£0.160m) is one off income. Corporate Windfall Income (£0.270m), this is in relation to additional Non Domestic Rate revaluations, which are one off. (£0.200m) within the budget for Pension Fund Contribution, requires further realignment to pay. Non-Standard Inflation (£0.069m) reflects the balance remaining after allocation to portfolios. A one off rebate of (£0.072m) has been received in relation to historical audit fees. An underspend of £0.661m reflects the one off, in-year savings found through the cost control exercise within Portfolios. (£0.002m) due to minor variances. Workforce efficiencies achieved now reflect an underachievement of £0.523m in 14/15 together with an underachievement of £1.1m for the review of Administrative roles though future efficiencies are anticipated to be achieved through additional Voluntary Redundancy applications and further workforce review. The under achievement of workforce efficiencies is offset by an anticipated balance on Investment costs of £1m.	Keep under Review
<b>Total Central &amp; Corporate Finance</b>	<b>25.277</b>	<b>24.409</b>	<b>(0.868)</b>	<b>(1.354)</b>	One off / time limited, unbudgeted costs of £0.400m in relation to former Euticals Ltd - Sandycroft site.	
<b>TOTAL</b>	<b>255.176</b>	<b>254.355</b>	<b>(0.821)</b>	<b>(0.881)</b>		



EFFICIENCY NOT ACHIEVABLE			
Portfolio	Efficiency Description	Efficiency not achieved (£m)	Reason for efficiency not being achieved
Streetscene & Transportation	Streetscene - North Wales Trunk Road Association Financial benefit from involvement with the NE Wales Trunk Road Hub.	0.050	Ministerial announcement re: the future of the Trunk Road Management arrangements has stalled the project.
Central & Corporate Finance	Review of all Admin roles / processes as a result of improved technology.	1.000	Efficiency unlikely to be achieved in 2014/15. Currently under review to assess what level can be achieved in 2015/16.
<b>Total</b>		<b>1.050</b>	

EFFICIENCY ACHIEVABLE IN PART			
Portfolio	Efficiency Description	Efficiency not achieved (£m)	Reason for efficiency not being achieved
Social Services	LD - Enhanced Community Residential Services - Rightsizing 4 supported living houses.	0.023	ECRS Reviews being reviewed as part of the Rightsizing.
Streetscene & Transportation	Streetscene - Fleet Balance of efficiencies from Fleet review (2014-15)	0.030	A report on the implementation of Phase 1 and 2 of the Fleet Review was presented to Cabinet in September, together with the proposed mechanism for delivery of Phase 3 from 2015/16.
Streetscene & Transportation	Streetscene & Transportation - Highways Related Services - the ongoing diagnostic of the two service areas will make recommendations on synergies.	0.140	Savings subject to completion of the Service Review by 1 January 2015.
<b>Total</b>		<b>0.193</b>	



**APPENDIX 4****Movements on Council Fund Unearmarked Reserves**

	<b>£m</b>	<b>£m</b>
Total Reserves as at 1 April 2014	11.161	
Less - Base Level (inclusive of reduction of £0.065m agreed as part of the 2014/15 budget)	(5.769)	
Total Reserves above base level		<b>5.392</b>
Less – estimate required from the amount approved as part of Investment strategy as per budget 2014/15 report		(2.500)
Add – Contribution from investment costs for termination benefits accounted for in 2013/14		0.745
Less - Amount approved under delegated powers reported in July 2014 monitoring report		(0.696)
Amount available for delegation to Cabinet		<b>2.941</b>
Add projected non pay underspend as at Month 7		0.821
<b>Total projected Contingency Reserve as at 31<sup>st</sup> March 2015</b>		<b>3.762</b>



## HRA Major Variance Report - Period 7

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Rents	(27.713)	(27.757)	(0.044)	0.111	Garage income is lower than anticipated due to high void garage rates (£0.015m). Other efficiencies identified including void properties (£0.059m).	Continue to monitor and review.
General Income	(0.734)	(0.650)	0.084	0.084	Garden Service has been reviewed and contract amended to take in to account issues experienced by tenants, therefore resulting in a reduced income of £0.096m. Other minor efficiencies (£0.012m).	Continue to monitor and review.
Landlord Services	0.830	0.914	0.084	0.084	Garden service costs are expected to rise by £0.055m due to the service review. Repairs & Maintenance costs on general HRA buildings/lifts etc forecast at last years outturn being £0.038m more than budget. Other minor variances of £0.009m.	Continue to monitor and review.
Vacancy Savings	0.249	0.000	(0.249)	(0.249)	Vacancy savings due to posts not yet being filled. Once posts are recruited to this budget will be used to fund the post for the remainder of the year.	Continue to monitor and review.
Other variances (aggregate)	27.865	27.907	0.042	(0.057)	Other minor variances.	Continue to monitor and review.
<b>Total :</b>	<b>0.497</b>	<b>0.414</b>	<b>(0.083)</b>	<b>(0.027)</b>		

