

## Delegation of Functions to Officers by Pension Fund Committee – February 2017

**Key:**

PFC – Pension Fund Committee

PAP - Pension Advisory Panel

PFM – Pension Fund Manager

CFM – Corporate Finance Manager

CEO - Chief Executive Officer

IC – Investment Consultant

FA – Fund Actuary

IA – Independent Advisor

Function delegated to PFC	Further Delegation to Officer(s)	Delegated Officer(s)	Communication and Monitoring of Use of Delegation
<p>Investment strategy - approving the Fund's investment strategy, Statement of Investment Principles and Myners Compliance Statement including setting investment targets and ensuring these are aligned with the Fund's specific liability profile and risk appetite.</p> <p>Monitoring the implementation of these policies and strategies on an ongoing basis.</p>	<p>Rebalancing and cash management</p> <p>Implementation of strategic allocation including use of both rebalancing and conditional ranges</p> <p>Short term tactical decisions relating to the 'best ideas' portfolio</p> <p><b>Risk Management Framework</b> - Implementation of the agreed market Flightpath triggers and <b>deciding action(s) to be taken when Flightpath funding triggers are reached within the existing constraints of the</b></p>	<p>PFM (having regard to ongoing advice of the IC and PAP)</p>	<p>High level monitoring at PFC with more detailed monitoring by PAP</p>

Function delegated to PFC	Further Delegation to Officer(s)	Delegated Officer(s)	Communication and Monitoring of Use of Delegation
	<p><b>Investment Strategy.</b></p> <p>Investment into new mandates / emerging opportunities</p>	<p>PFM and either the CFM or CEO (having regard to ongoing advice of the IC)</p>	<p>High level monitoring at PFC with more detailed monitoring by PAP</p>
<p>Selection, appointment and dismissal of the Fund’s advisers, including actuary, benefits consultants, investment consultants, global custodian, fund managers, lawyers, pension funds administrator, and independent professional advisers.</p>	<p>Ongoing monitoring of Fund Managers</p>	<p>PFM, CFM and CEO (having regard to ongoing advice of the IC) and subject to ratification by PFC</p>	<p>High level monitoring at PFC with more detailed monitoring by PAP</p>
	<p>Selection, appointment and dismissal of Fund Managers</p>	<p>PFM, CFM and CEO (having regard to ongoing advice of the IC) and subject to ratification by PFC</p>	<p>Notified to PFC via ratification process.</p>
<p>Agreeing the terms and payment of bulk transfers into and out of the Fund.</p>	<p>Agreeing the terms and payment of bulk transfers into and out of the Fund where there is a bulk transfer of staff from the Fund. Exceptions to this would be where there is a dispute over the transfer amount or it relates to significant assets transfers relating to one employer or the Fund as a whole</p>	<p>PFM and either the CFM or CEO after taking appropriate advice from the FA.</p>	<p>Ongoing reporting to PFC for noting</p>

<b>Function delegated to PFC</b>	<b>Further Delegation to Officer(s)</b>	<b>Delegated Officer(s)</b>	<b>Communication and Monitoring of Use of Delegation</b>
<p>Making decisions relating to employers joining and leaving the Fund. This includes which employers are entitled to join the Fund, any requirements relating to their entry, ongoing monitoring and the basis for leaving the Fund.</p>	<p>Making decisions relating to employers joining and leaving the Fund and compliance with the Regulations and policies. This includes which employers are entitled to join the Fund, any requirements relating to their entry, ongoing monitoring and the basis for leaving the Fund where the employer.</p>	<p>PFM and either the CFM or CEO after taking appropriate advice from the FA.</p>	<p>Ongoing reporting to PFC for noting</p>
<p>Discretions – determining how the various administering authority discretions are operated for the Fund.</p>	<p>Approving administering authority discretions policy other than in relation to:</p> <ul style="list-style-type: none"> <li>• any key strategy/policies and</li> <li>• matters relating to admission bodies and bulk transfers as included in the preceding two rows.</li> </ul>	<p>CFM and CEO (having regard to the advice of the rest of the PAP)</p>	<p>Copy of policy to be circulated to PFC members once approved.</p>
<p>Agreeing the Administering Authority responses to consultations on LGPS matters and other matters where they may impact on the Fund or its stakeholders.</p>	<p>Agreeing the Administering Authority responses where the consultation timescale does not provide sufficient time for a draft response to be approved by PFC.</p>	<p>PFM and either the CFM or CEO, subject to agreement with Chairman and Deputy Chairman (or either, if only one available in timescale)</p>	<p>PFC advised of consultation via e-mail (if not already raised previously at PFC) to provide opportunity for other views to be fed in. Copy of consultation response provided at following PFC for noting.</p>

<b>Function delegated to PFC</b>	<b>Further Delegation to Officer(s)</b>	<b>Delegated Officer(s)</b>	<b>Communication and Monitoring of Use of Delegation</b>
Agreeing the Fund's Knowledge and Skills Policy for all Pension Fund Committee members and for all officers of the Fund, including determining the Fund's knowledge and skills framework, identifying training requirements, developing training plans and monitoring compliance with the policy.	Implementation of the requirements of the CIPFA Code of Practice <sup>1</sup>	CEO	Regular reports provided to PFC and included in Annual Report and Accounts.
The Committee may delegate a limited range of its functions to one or more officers of the Authority. The Pension Fund Committee will be responsible for outlining expectations in relation to reporting progress of delegated functions back to the Pension Fund Committee.	Other urgent matters as they arise	PFM and either CFM or CEO, subject to agreement with Chairman and Deputy Chairman (or either, if only one is available in timescale)	PFC advised of need for delegation via e-mail as soon as the delegation is necessary. Result of delegation to be reported for noting to following PFC.
	Other non-urgent matters as they arise	Decided on a case by case basis	As agreed at PFC and subject to monitoring agreed at that time.

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<sup>1</sup> CIPFA Code of Practice recommends each administering authority delegates responsibility for implementation to a senior officer.