

## Appendix 2 - Top 5 risks for the project

Title	Inherent Risk	Mitigating Action	Residual Risk
Cannot secure Grant Funding for the project	1C	<ul style="list-style-type: none"> <li>• Early and continued engagement with NLHF</li> <li>• Appointing external consultancy to assist us with the grant application process</li> <li>• Ensuring synergy with our plans and NLHF objectives</li> <li>• Preparing well for EOI presentation</li> </ul>	1D
Cannot secure Match Funding for the project	1C	<ul style="list-style-type: none"> <li>• Early and continued engagement with finance stakeholders in FCC and DCC</li> <li>• Meeting with political members and key stakeholders in FCC and DCC</li> <li>• Clear and robust business case</li> <li>• Realistic repayment strategy for any prudential borrowing</li> <li>• Explore other options of funding and or repaying the debt</li> <li>• Exploring options for the surplus space at Ruthin Gaol and presenting positive scenarios for this site</li> </ul>	1B
Failure to gain overall staff support for the new service model	1C	<ul style="list-style-type: none"> <li>• Ongoing consultation / communication with Staff</li> <li>• Comprehensive Communications Plan / Strategy</li> </ul>	1D
Delays in obtaining permits/permissions for the Build	2B	<ul style="list-style-type: none"> <li>• Careful planning on implementation including application for any Permits in good time</li> <li>• Commencing Design / Planning work/consultations in good time</li> <li>• Allowing float to cope with any time overruns in process</li> </ul>	2D

Title	Inherent Risk	Mitigating Action	Residual Risk
Compatibility / Integration with Theatr Clwyd building and County Hall Campus Works including overlapping construction programme	2A	<ul style="list-style-type: none"> <li>• Early and continued engagement with key stakeholders</li> <li>• Early and continued engagement between project managers of Theatr Clwyd and County Hall campus works to understand programme timelines</li> <li>• Maximising on any programme overall opportunities</li> <li>• Minimising on any programme overlap risks</li> <li>• Appropriate health and safety provision to manage movement risks across the site</li> </ul>	3A