

2019/20 Efficiencies Outturn Tracker (Month 7)									
Efficiency Description	Accountable Officer	Efficiency Target	Projected Efficiency	(Under)/Over Achievement	Efficiency Open/Closed (O/C)	Confidence in Achievement of Efficiency - Based on (see below) R = High Assumption A = Medium Assumption G = Figures Confirmed	Reason for variation	Mitigating Action if Amber or Red	
		2019/20 £m	2019/20 £m	2019/20 £m					
Portfolio									
Corporate									
Minimum Revenue Provision	Change in accounting Policy for MRP	Liz Thomas	1.400	1.400	0.000	C	G	N/A	N/A
New Income Targets* (See below for further breakdown)	Additional Income Target 19/20	All	0.100	0.000	(0.100)	O	A	See income analysis below	
Management of Workforce and Inflation cost pressures	Corporate Financing Efficiency for Pensions/Auto Enrolment & 17/18 Inflation	Gary Ferguson	1.144	1.144	0.000	C	G	N/A	N/A
Workforce Terms and Conditions	Essential Car User Allowance/Travel/AVC	Sara Dulson/Sharon Carney	0.250	0.100	(0.150)	O	A	To be confirmed	Full impact will need to be assessed during the financial year
ADM Subsidies		Rachael Corbelli	0.400	0.285	(0.115)	C	G	Agreed re-profiling of subsidy reduction	
Reduction in Corporate Management Costs		Joanne Pierce	0.250	0.256	0.006	C	G	£0.256m achieved to date though further efficiencies from CO post (Oct-March) may be achieved pending confirmation of resourcing	N/A
HRA/Council Fund Recharges		Rachael Corbelli	0.158	0.158	0.000	O	G		
Newsletter & Promotions		Karen Armstrong	0.029	0.029	0.000	O	G		
Workforce Reduction		Karen Armstrong	0.015	0.015	0.000	O	G		
IT Infrastructure		Gareth Owen	0.097	0.097	0.000	O	G		
Democratic Services		Gareth Owen	0.009	0.009	0.000	O	G		
Total Corporate Services			3.852	3.493	(0.359)				
Social Services									
Domiciliary Care Charging Cap		Neil Ayling	0.264	0.264	0.000	O	G		
Business Systems Mobiles and Hardware			0.005	0.005	0.000	O	G		
Older Peoples Day Services			0.020	0.020	0.000	O	G		
Reduction in Voids			0.025	0.025	0.000	O	G		
Regional Efficiency			0.020	0.020	0.000	O	G		
Strategic Use of Grants			0.170	0.170	0.000	O	G		
Telecare			0.010	0.010	0.000	O	G		
Deferral of Recruitment			0.050	0.050	0.000	O	G		
Social Care Additional Funding			1.410	1.303	(0.107)	C	G	Grant allocation of £1.303m advised by WLGA	
Children's Services Additional Funding			0.110	0.000	(0.110)	O	A	Grant allocated to National Adoption Service arrangement with WCBC as lead - funding being fully spent on new staff	
Regional Allocation Health and Social Care			0.705	0.639	(0.066)	O	G	ICF funding £0.639m for Children's Services Edge of Care and complex needs	
Total Social Services			2.789	2.506	(0.283)				
Education & Youth									
Integrated Youth Provision			0.014	0.014	0.000	O	G		
School Planning and Provision			0.005	0.005	0.000	O	G		
School Improvement Systems			0.058	0.058	0.000	O	G		
Gwe Efficiency			0.006	0.006	0.000	O	G		
Total Education & Youth			0.083	0.083	0.000				
Housing & Assets									
Housing Solutions; Reduction to temporary accommodation		Jenny Griffiths	0.030	0.030	0.000	O	G	Delay to reviving processes	
Housing Programmes; Reductions in bond applications		Mel Evans	0.005	0.005	0.000	O	G		
Total Housing & Assets			0.035	0.035	0.000				
Streetscene & Transportation									
School Transport		Anthony Stanford	0.100	0.000	(0.100)	C	R	Decision not to review historic transport anomalies in year.	Impact of not achieving the efficiency included in the Additional School Transport Costs range in the Month 2 report.
Review Security Arrangements in depot		Katie Wilby	0.005	0.005	0.000	O	G		
Total Streetscene & Transportation			0.105	0.005	(0.100)				
Planning, Environment & Economy									
Service Review - Trading Standards		Sian Jones	0.035	0.035	0.000	O	G		
Supplies and Services review		Lynne Fensome	0.005	0.005	0.000	O	G		
Regeneration review of spending		Niall Waller	0.023	0.023	0.000	O	A		
Greenfield Valley Management Fee (10% £68k)		Tom Woodall	0.007	0.007	0.000	O	G		
Minerals & Waste shared service		Gary Nancarrow	0.005	0.005	0.000	O	A		
Total Planning, Environment & Economy			0.075	0.075	0.000				
Total 2019/20 Budget Efficiencies			6.939	6.197	(0.742)				

Less Previously agreed Decision	Agreed Re-profiling of Subsidy - AURA	(0.115)	0.115
Revised 2019/20 Budget Efficiencies		<u>6.824</u>	<u>(0.627)</u>

Total 2019/20 Budget Efficiencies		100	6.939
Total Projected 2019/20 Budget Efficiencies Underachieved		-11	(0.742)
Total Projected 2019/20 Budget Efficiencies Achieved		89	6.197
Total 2019/20 Budget Efficiencies (Less Previously agreed Decisions)		100	6.824
Total Projected 2019/20 Budget Efficiencies Underachieved		-9	(0.627)
Total Projected 2019/20 Budget Efficiencies Achieved		91	6.197

* **New Income Targets**

	£m
Income Target Efficiency from Previous Years	(0.207)
Income Efficiency 19/20	(0.100)
Total Income Efficiency	<u>(0.307)</u>

	Efficiency 2019/20	Amount Achieved 2019/20	(Under)/Over Achievement 2019/20
	£m	£m	£m
19/20 New Income Efficiencies from Business Planning			
Corporate			
Graphics Income	(0.005)	(0.005)	0.000
Management Recharge	(0.016)	(0.016)	0.000
Social Services			
Integrated Services	(0.010)	(0.010)	0.000
Workforce Development Income	(0.005)	(0.005)	0.000
Streetscene			
Income from external works within fleet services	(0.010)	(0.010)	0.000
Garden Waste Charges	(0.050)	(0.050)	0.000
Bereavement Services (01.10.19 to 31.03.20)	(0.003)	(0.003)	0.000
Planning, Environment & Economy			
Planning Fee Income	(0.025)	(0.025)	0.000
Countryside & Conservation	(0.023)	(0.023)	0.000
Business & Community - Food Safety, Taxi Licences, Pest Control & Weights & Measures (01.10.19 to 31.03.20)	(0.010)	(0.010)	0.000
Total 19/20 Income Efficiency	<u>(0.157)</u>	<u>(0.157)</u>	<u>0.000</u>
Total Balance Remaining	<u>(0.150)</u>		

New against target due to increase in fees from 1/10/19
 Remaining amount is from from BP efficiencies in 19/20 budget